



Knowledge grows

Yara International ASA 2020 Third quarter results

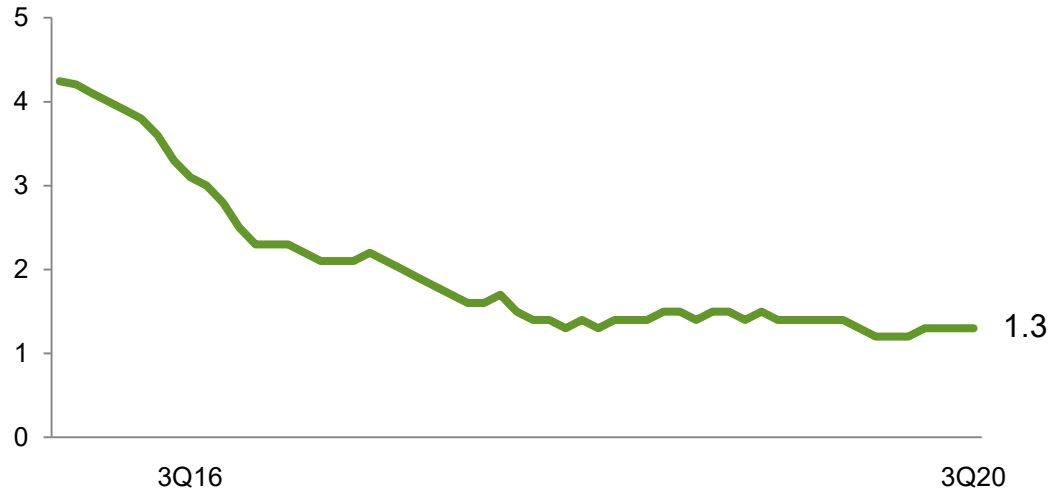
20 October 2020



Safety is our first priority

Ensuring a safe workplace for employees and partners,
with zero injuries as our ambition

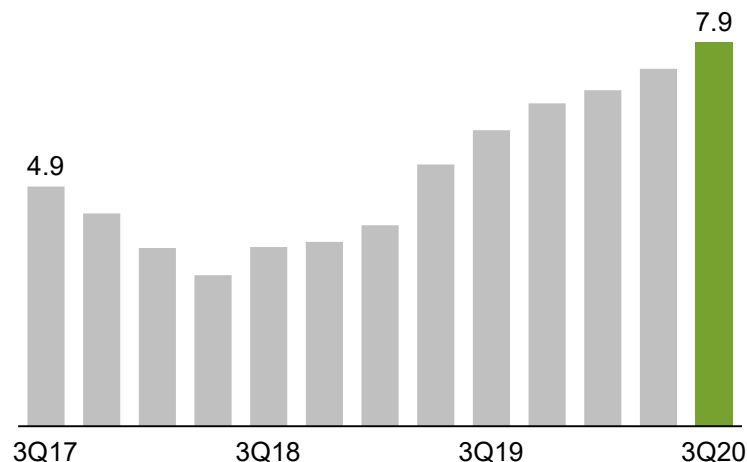
TRI¹ (12-month rolling)



Continued growth in returns and cash flow

Nine consecutive quarters of ROIC growth

L12M ROIC



Industry-leading cash returns

- NOK 18 per share additional dividend proposed
 - Total NOK 53 per share cash returns¹ paid or committed to shareholders in 2020
- 7.9% ROIC², up from 6.1% a year earlier
- EBITDA³ down 11%, mainly reflecting lower nitrogen prices
- Record NPK deliveries
- USD 2.5 billion free cash flow⁴ rolling 4 quarters

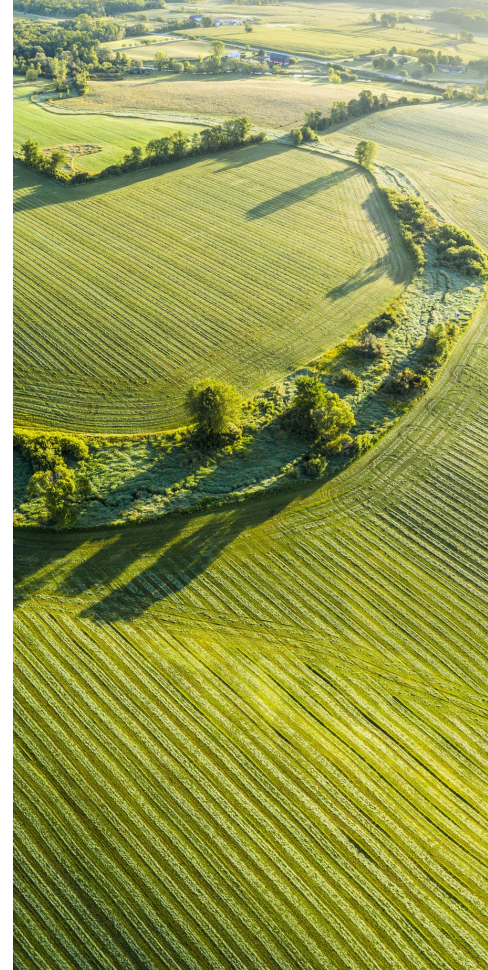
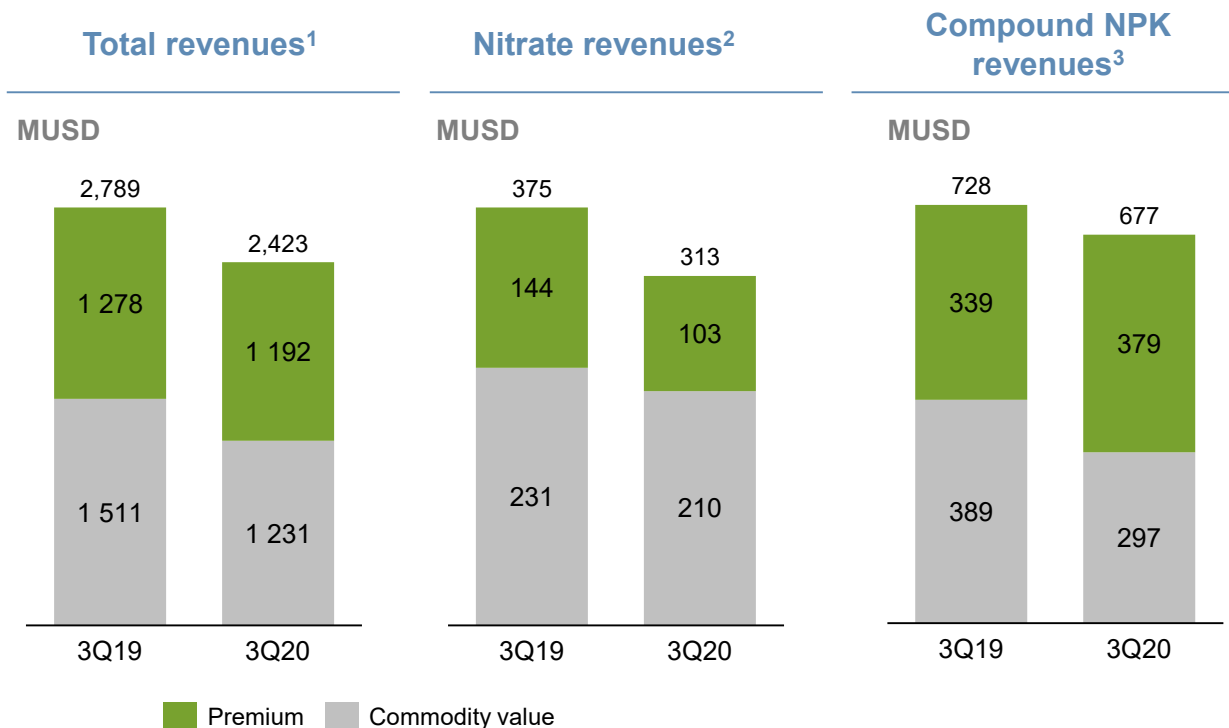
1) Including share buy-backs in 1Q20 plus ongoing buy-backs to be completed in 1Q21 (assuming an average share price of 350 NOK) and the proportional redemption of shares owned by the Norwegian state relating to these buy-backs

2) L12M ROIC

3) EBITDA excluding special items. For definition and reconciliation, see APM section on page 35 of 3Q 20 report

4) Net cash provided by operating activities minus net cash used in investment activities. See Cash Flow statement on page 20 of 3Q 20 Report

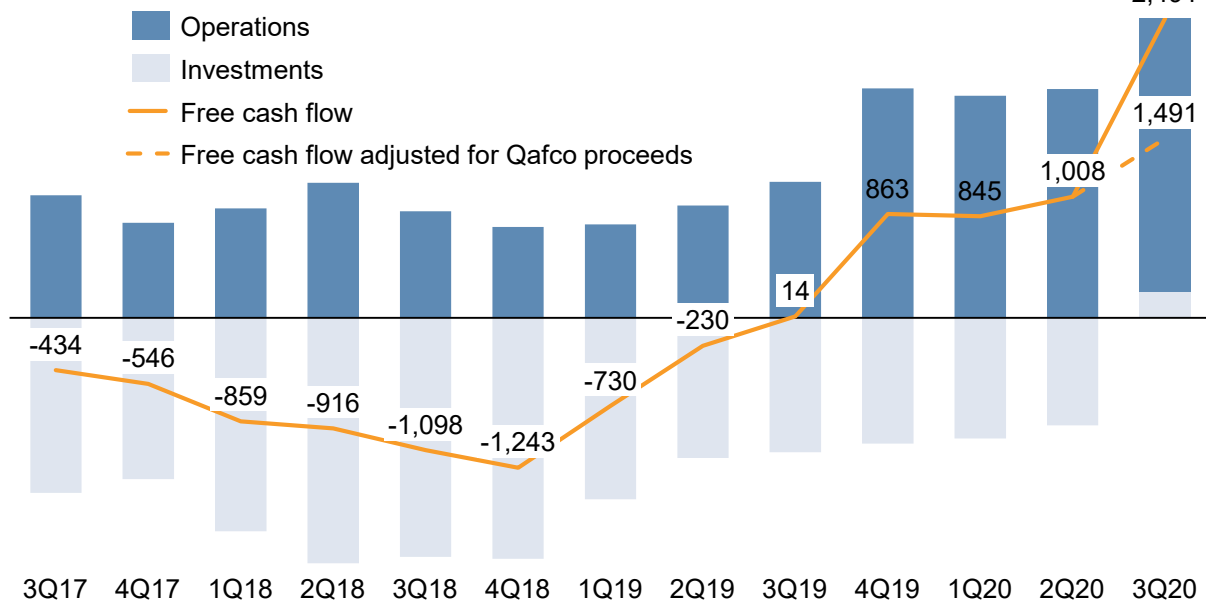
Lower nitrogen prices and off-season nitrate premiums, record premium product deliveries



USD 2.5 billion free cash flow¹ rolling 4 quarters

Free cash flow before financing activities¹

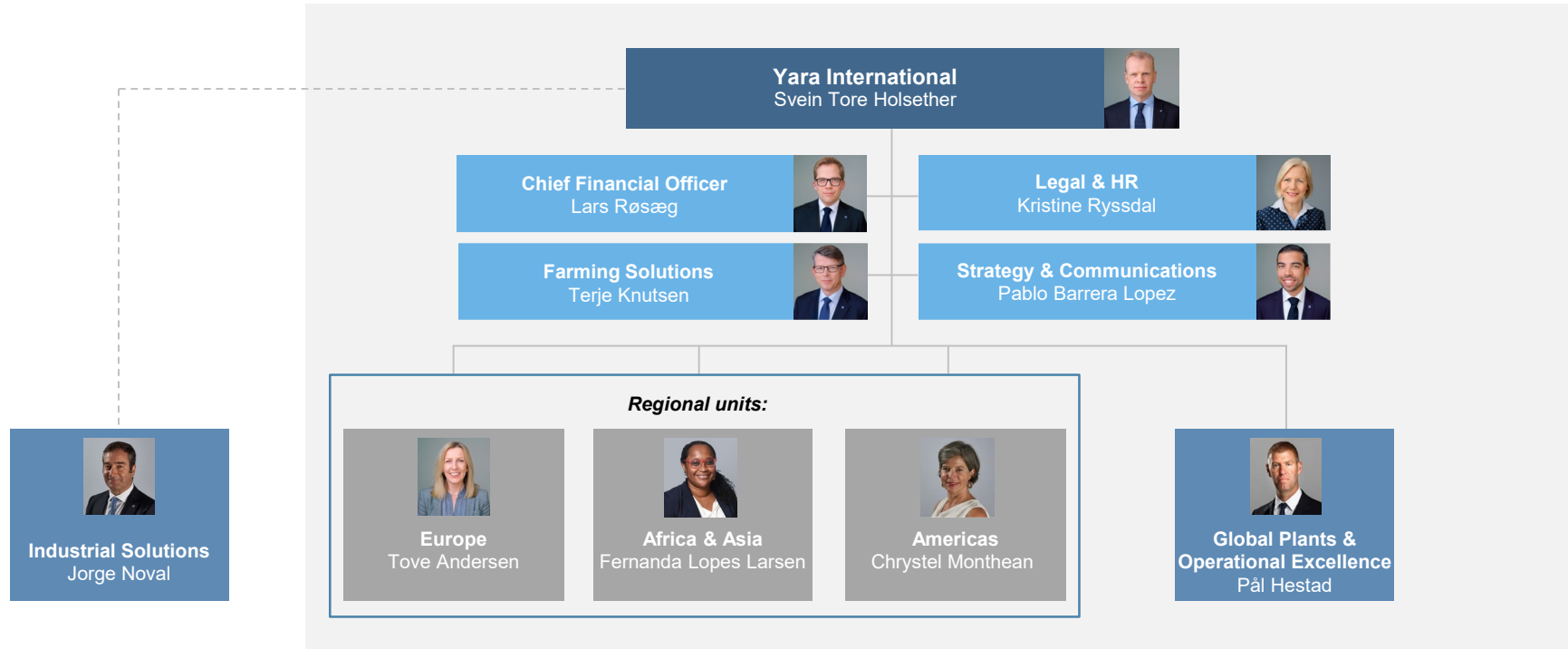
MUSD, rolling 4 quarters



Comments

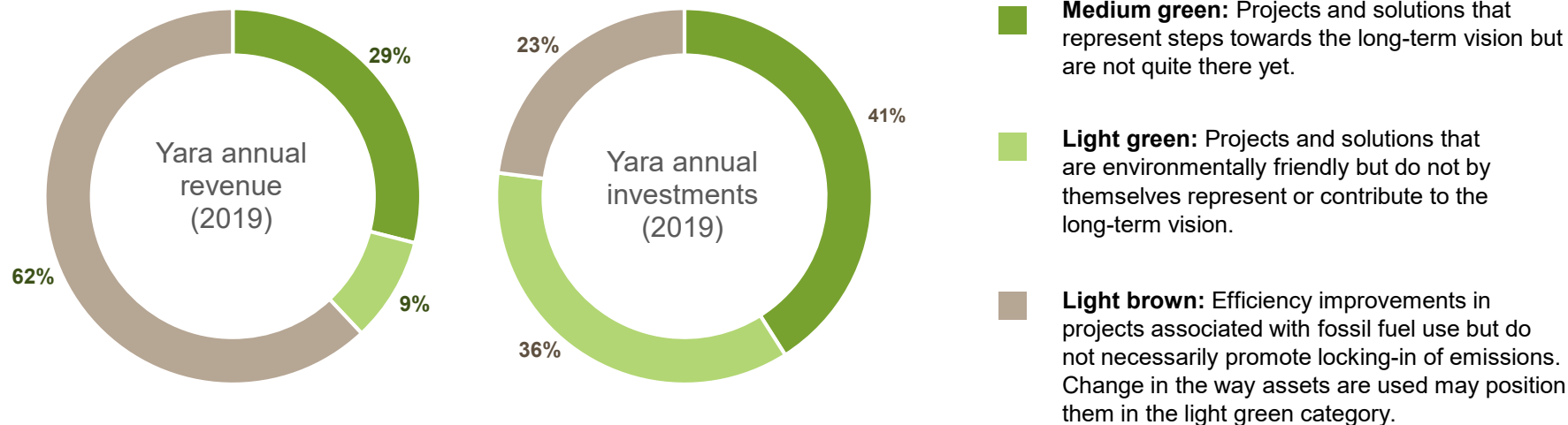
- Strategy execution driving improved earnings and lower capital expenditure
- USD 1.5 billion underlying² free cash flow¹ increase last 4 quarters compared with a year earlier

Organizational changes to support Yara's ongoing transition



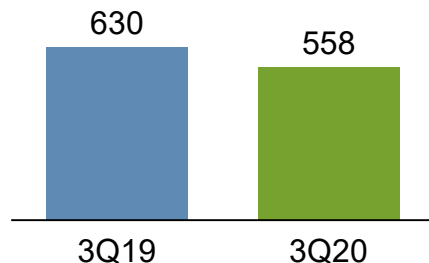
Investing for a greener future: Yara has 38% “green revenue” share, and 77% “green investment” share

Yara 2019 revenues and investment classified according to [“CICERO Shades of Green” report](#)

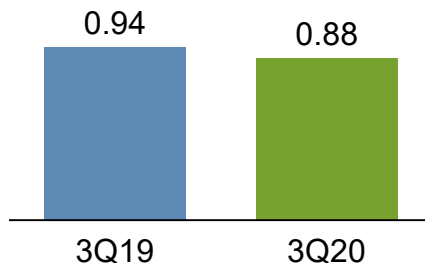


Performance overview

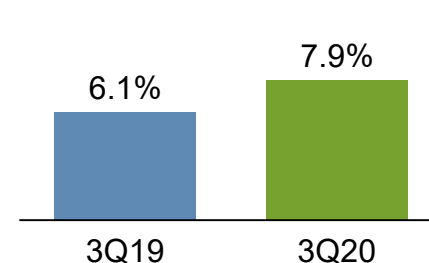
EBITDA ex. Special items
(MUSD)



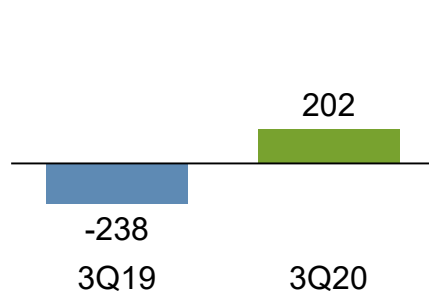
EPS ex. currency and special items
(USD per share)



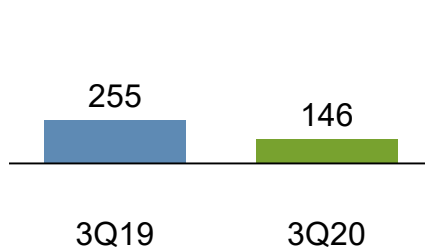
ROIC
(12-month rolling)



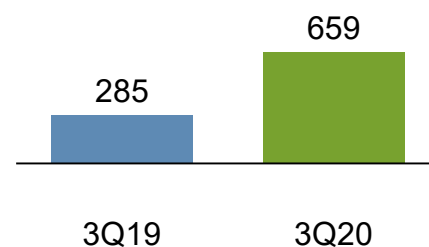
Change in net operating capital¹
(MUSD)



Investments (net)²
(MUSD)



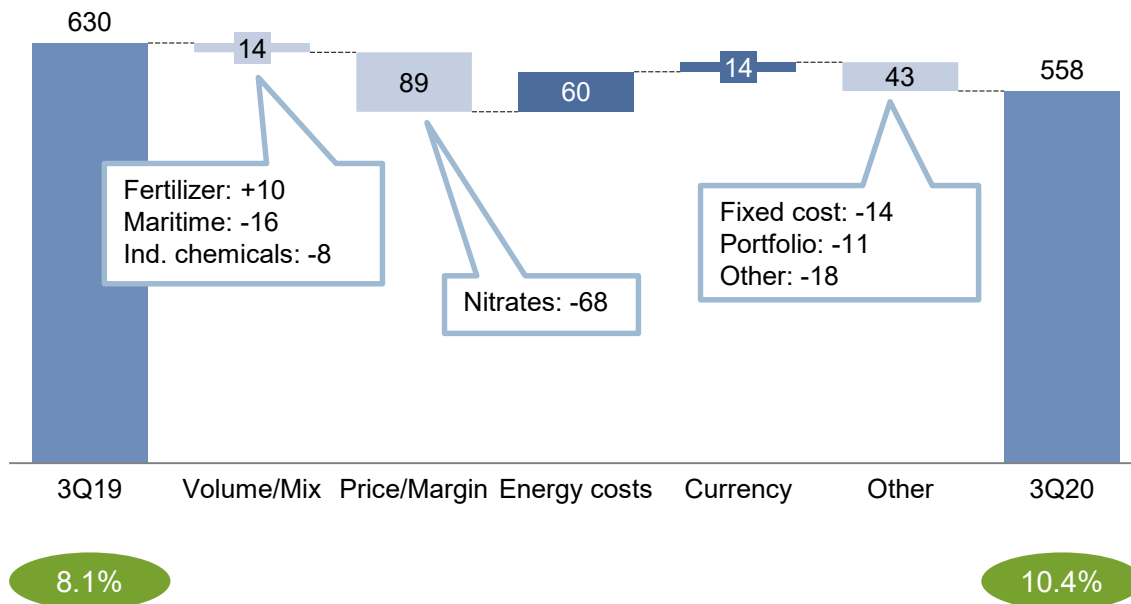
Cash from operations
(MUSD)



Earnings impacted by lower nitrogen prices

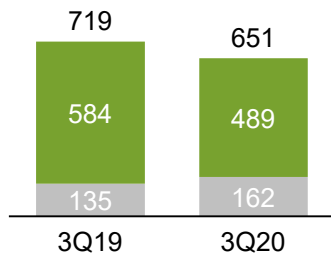
EBITDA ex. special items (MUSD)¹

ROIC²



Europe: stable deliveries but lower premiums in off-season market

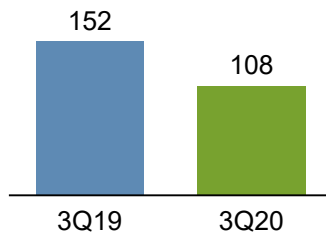
Revenues (MUSD)



■ Premium products ■ Commodities

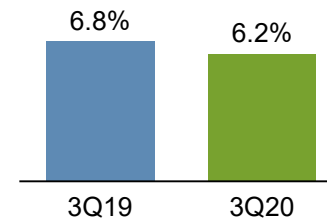
- 3Q deliveries in line with a year earlier
- Slight decline in NPK, nitrates stable
- YaraVita deliveries up 9%

EBITDA ex SI¹ (MUSD)



- Lower nitrogen prices impacted EBITDA, partially offset by lower gas and ammonia cost
- Increasing urea and DAP price trend reduced off-season premiums

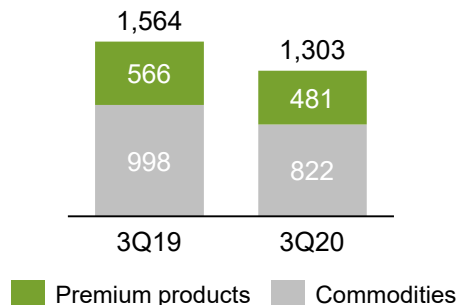
ROIC²



- 24 USD/t nitrate premium vs 54 USD/t a year earlier; rising urea price trend this year, vs. falling trend 3Q19
- 112 USD/t NPK premium vs 125 USD/t a year earlier

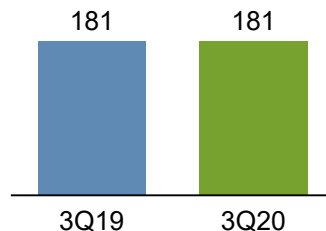
Americas: increased deliveries, production margins impacted by lower nitrogen prices

Revenues (MUSD)



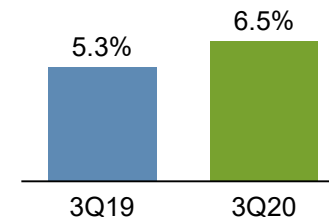
- Increased deliveries in Latin America, partly offset by lower volumes in North America

EBITDA ex SI¹ (MUSD)



- Lower production margins due to lower nitrogen and phosphate prices
- Lower fixed costs due to portfolio changes and local currency depreciation

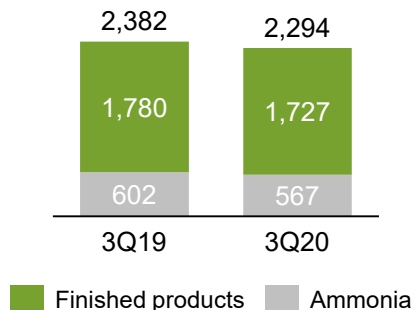
ROIC²



- Lower working capital
- Positive currency effect on assets

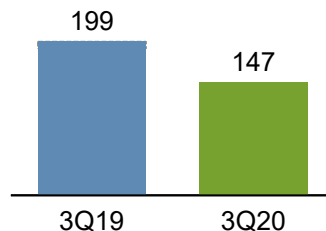
Global plants: earnings impacted by lower upgrading margins

Production volumes (kilotonnes)¹



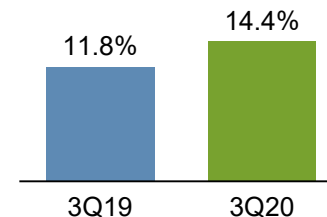
- Production decrease reflects smaller outages during quarter

EBITDA ex SI² (MUSD)



- Earnings impacted by lower commodity prices and upgrading margins
- Lower internal sales compared with a year earlier (no Yara level effect)

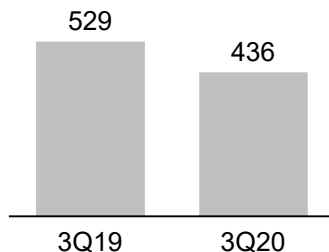
ROIC³



- Positive impact from one-off items

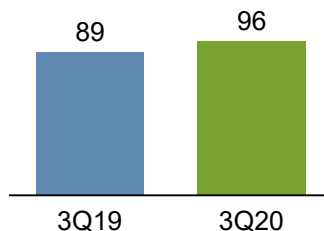
Industrial solutions: strong margins more than offset lower deliveries

Revenues (MUSD)



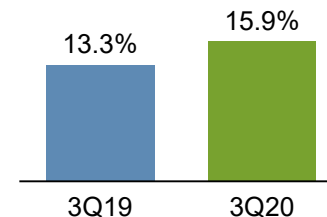
- Deliveries down 5%, but recovering from initial Covid-19 impact
- Maritime business remains challenging

EBITDA ex SI¹ (MUSD)



- Improved margins more than offset lower deliveries and Maritime situation
- Strong contributions from AdBlue and Base Chemicals

ROIC²

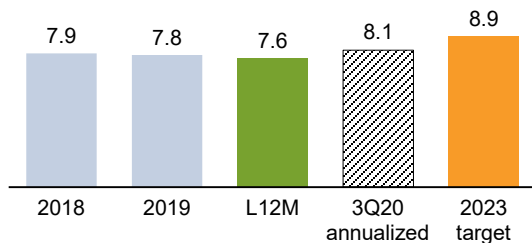


- Improvement mainly driven by operating results increase

Improvement program

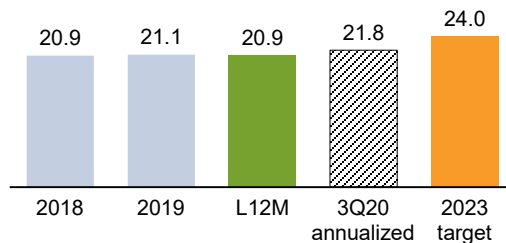
Ammonia production

Million tonnes



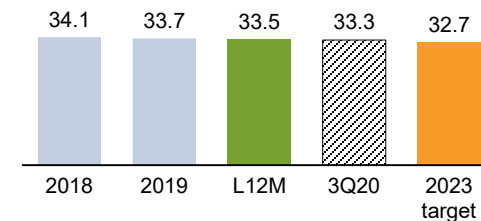
Finished product production

Million tonnes



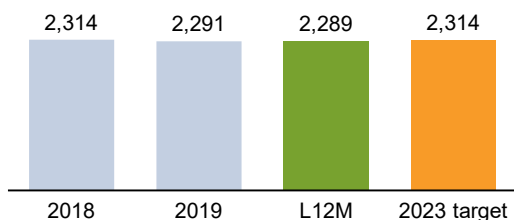
Ammonia energy consumption

GJ/ton



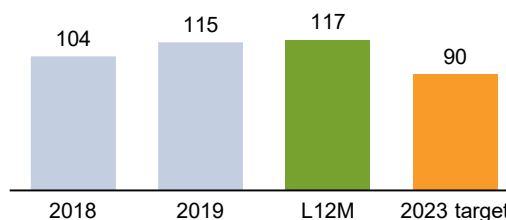
Fixed costs¹

MUSD



Operating capital²

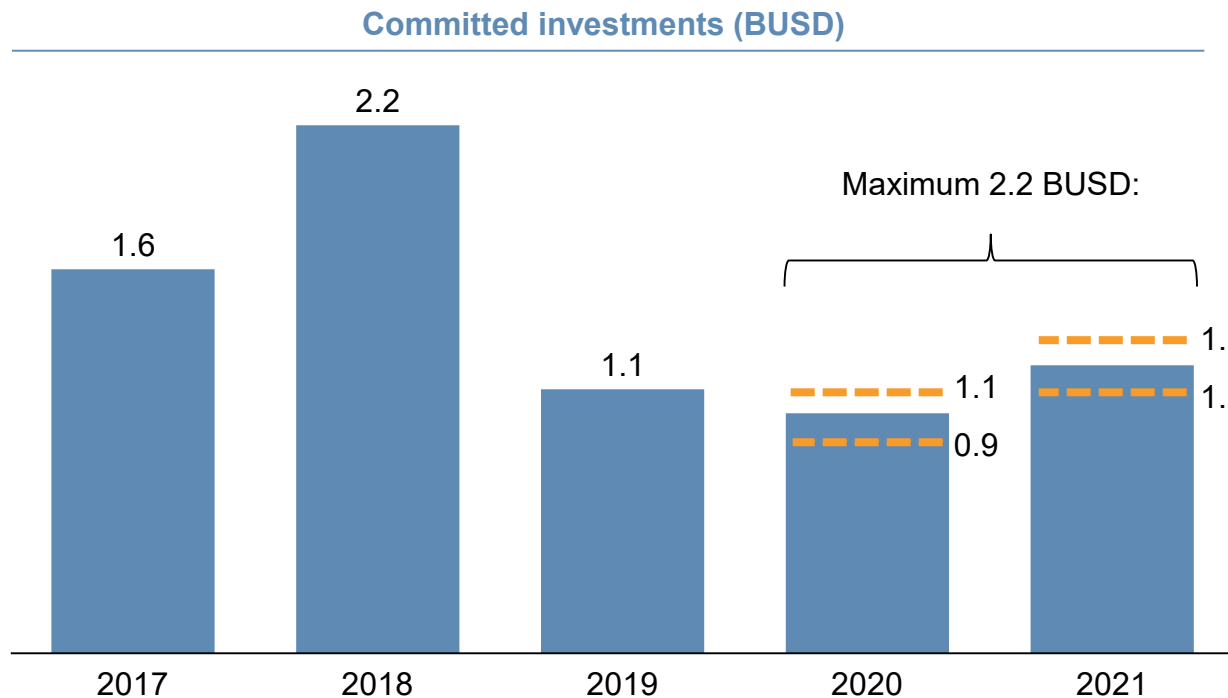
Days



Comments:

- 3Q annualized ammonia production 8.1 mt vs 7.5 mt in 2Q and finished products 21.8 mt vs 20.9 mt in 2Q
- Covid-19 impacts Salitre project schedule
- Energy efficiency increase driven by improved reliability and closure of Trinidad plant
- Fixed costs in line with last year and target
- Inventory days buildup at attractive margins

Committed investments unchanged, phasing into 2021

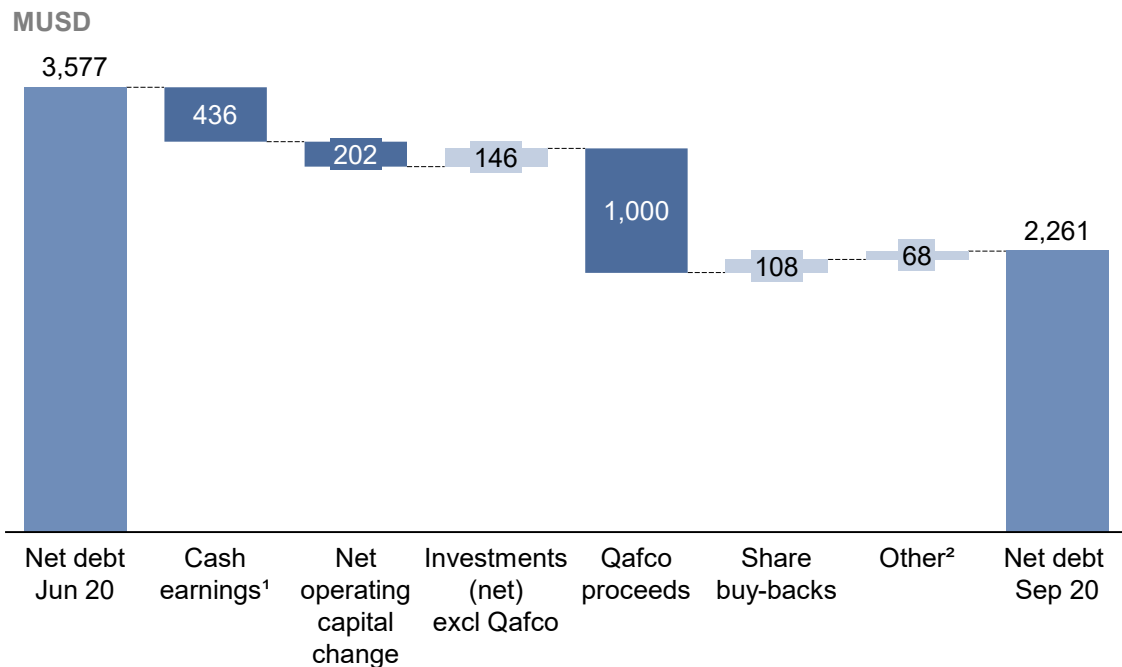


Comments

- No change to overall commitment of 2.2 BUSD for 2020 and 2021 in total
- 2020 capex commitments estimated to end at 0.9-1.1, remainder expected phased into 2021

Lower net interest-bearing debt

3Q development

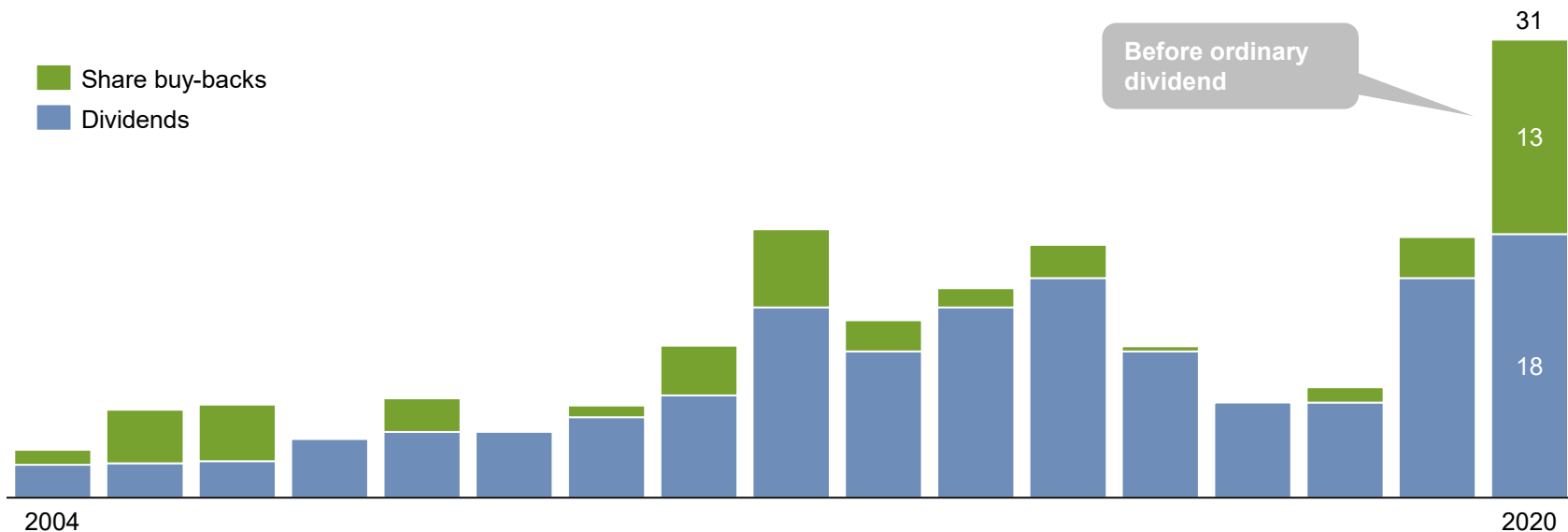


Comments

- Strong positive cash flow from operating earnings, operating capital release and Qafco proceeds
- Operating capital release driven by lower receivables globally and lower inventory in Americas
- Net debt/EBITDA³ ratio at 1.0, down from 1.6 in 2Q

Industry-leading cash returns

Dividends and buy-backs¹ per share (NOK)



Top scores for governance and reporting

CICERO “Shades of Green”



The Governance Group



THE
GOVERNANCE
GROUP

Yara ranked as no. 1 among 100
largest companies in Norway



Yara Africa & Asia



Presence: 20 countries



Employees: 1,683 employees



Sales: ~4.7 mt deliveries
~1.9 BUSD revenue (2019)



Farmers:

- Smallholder / non-mechanised in most markets
- Large-scale professional in South Africa, New Zealand and Australia



Plants:

Babralla (India)

- 0.7 mt ammonia
- 1.3 mt urea

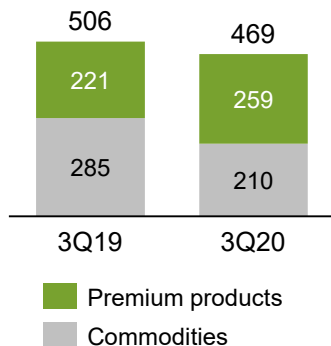
Pilbara (Australia)

- 0.8 mt ammonia (Yara 100%)
- 0.3 mt TAN (Yara 50%)



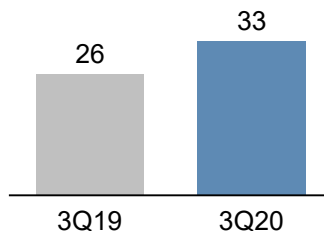
Africa and Asia: strong performance driven by premium product growth

Revenues (MUSD)



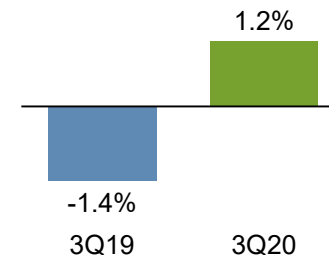
- Overall deliveries in line with a year earlier
- Stronger premium product deliveries
- Lower commodity trade volumes

EBITDA ex SI¹ (MUSD)



- 23% premium product sales increase drove positive mix effect on earnings
- Positive effect from Pilbara TAN plant ramp-up
- Lower Pilbara ammonia production

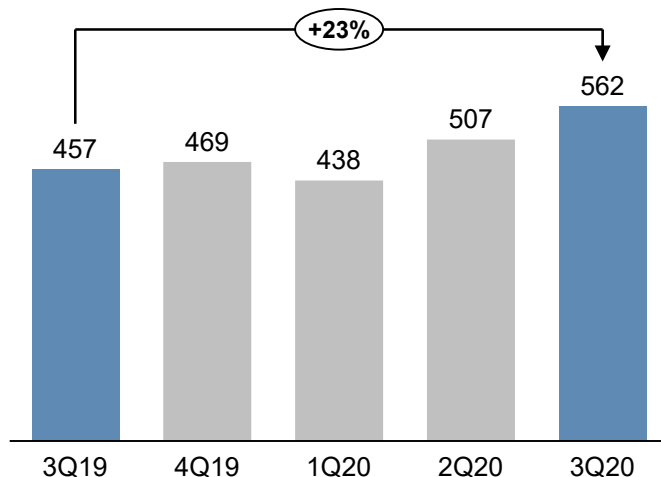
ROIC²



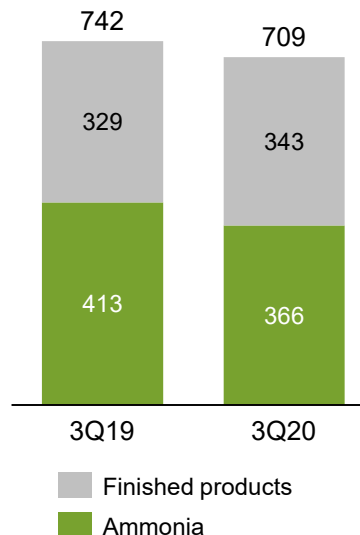
- ROIC impact from Pilbara TAN asset under construction

Africa and Asia: deliveries and production

Premium product deliveries¹
(kilotonnes)



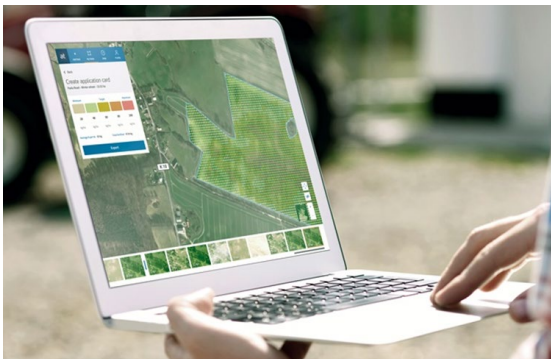
Production volume
(kilotonnes)



Comments

- Strong premium product deliveries
- Babrala plant (India) performing well amid Covid-19 challenge
- Pilbara TAN project ramping up production, currently at approx. 80%
- Pilbara ammonia 3Q impacted by downtime, but now running well

Attractive Yara prospects



Attractive opportunities

- Resource and environment challenges require strong agri productivity improvement
- Attractive Yara growth opportunities within sustainable solutions for the global food system, and green ammonia

Focused strategy

- Crop nutrition leader; #1 premium product and market presence
- Transitioning towards sustainable solutions for the global food system
- Operational improvement and innovation focus

Strong track record

- Nine consecutive quarters of ROIC growth, with USD 1.5 billion free cash flow from operations last 4 quarters
- Strict capital discipline with clear capital allocation policy

Save the date: Yara ESG investor seminar 7 December 2020

Main topics

Farming and food chain solutions

- *Strong opportunities within sustainable solutions*

Decarbonize

- *Driving towards climate-neutral fertilizer production*

Transformation roadmap and KPIs

- *Sharpening our focus and capturing opportunities*



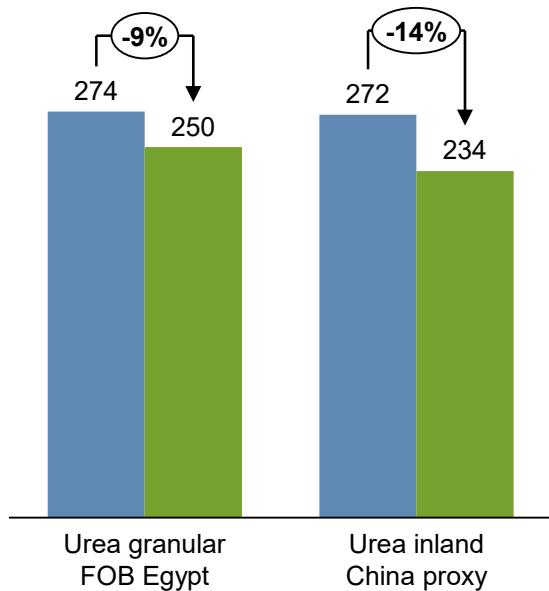


Knowledge grows

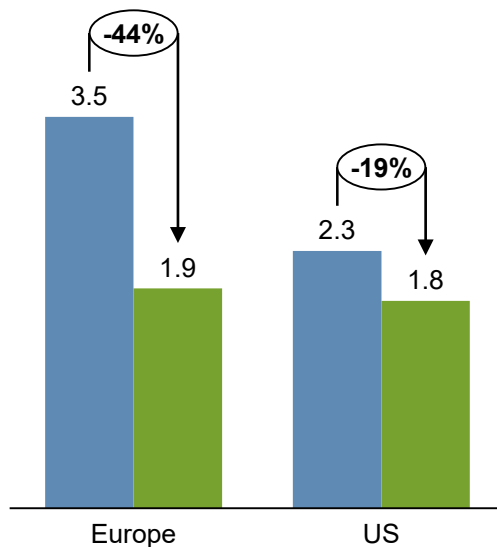
Appendix

Product price developments

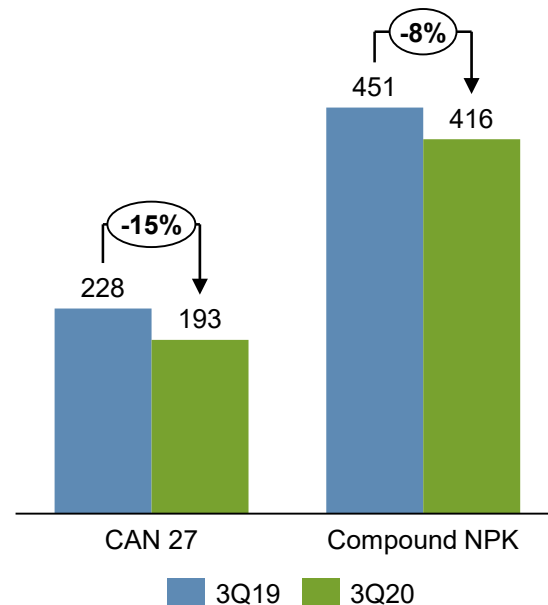
Urea price development¹ (USD/t)



Spot gas prices¹ (USD/Mmbtu)

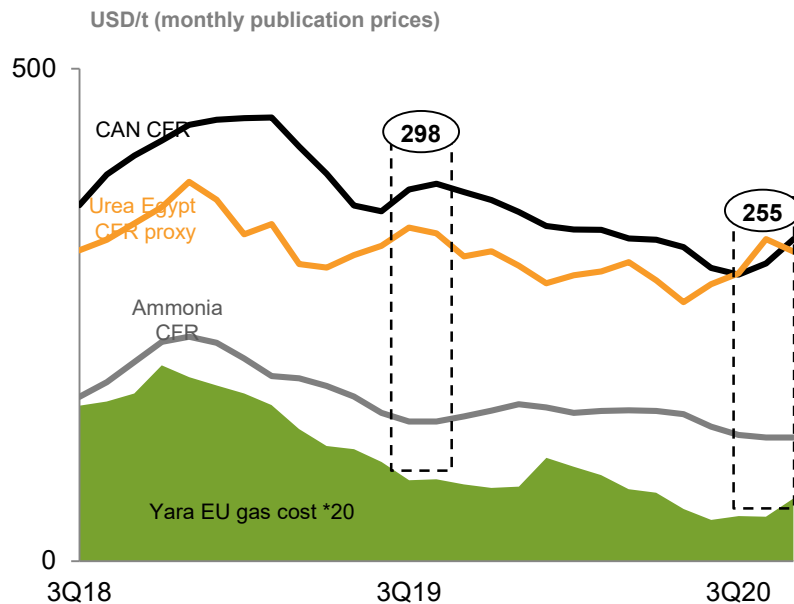


Yara realized CAN² and NPK price³ (USD/t)



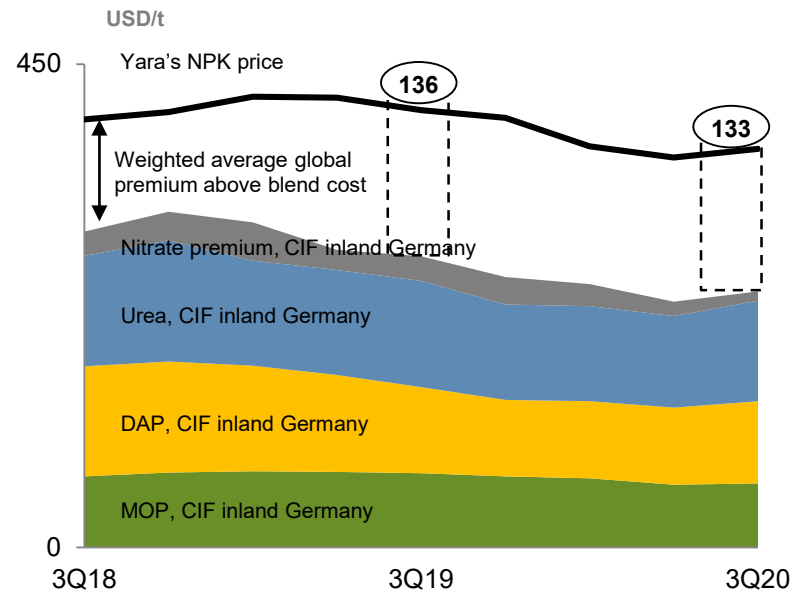
Lower nitrogen upgrading margin, global NPK premium relatively stable

Nitrogen upgrading margins¹



¹ Upgrading margin from gas to nitrates in 46% N (USD/t):
All prices in urea equivalents, with 1 month time lag

NPK premium over blend²

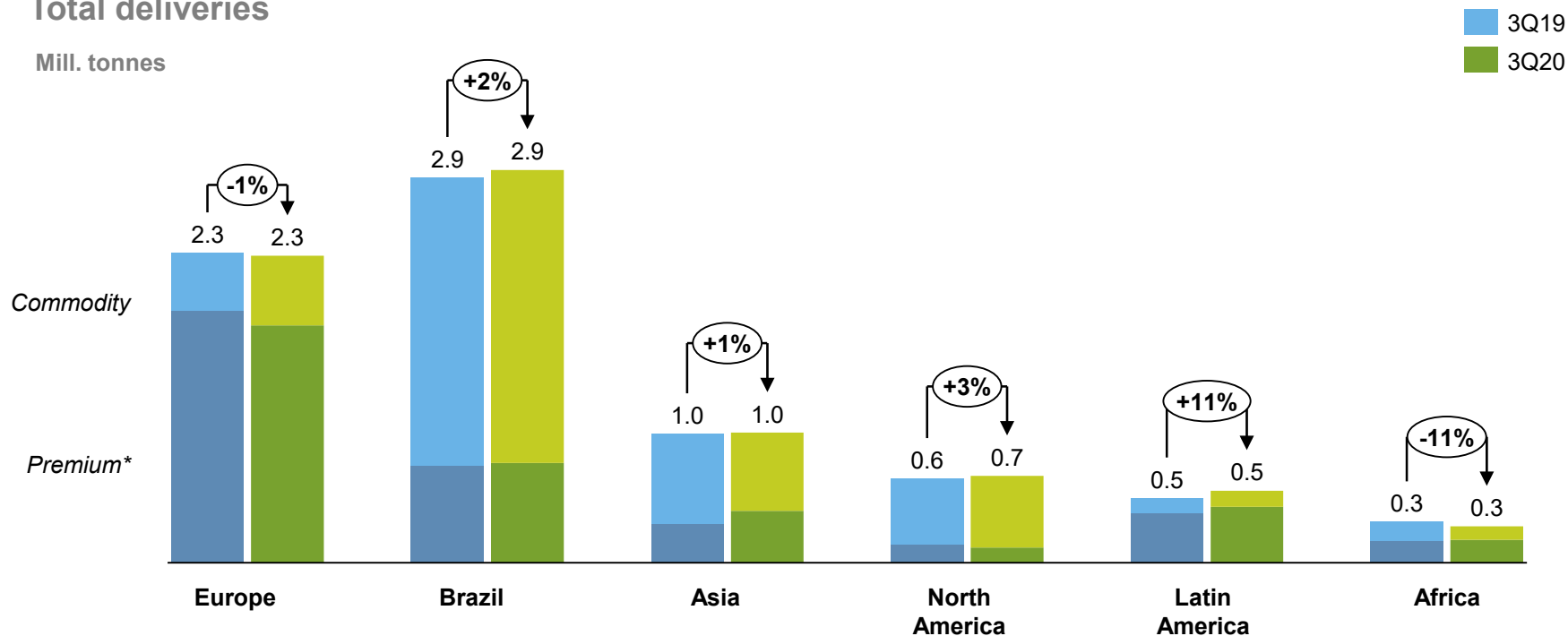


² Export NPK plants, average grade 19-10-13, net of transport and handling cost.

Lower deliveries in Europe and North America partly offset by increases in Brazil

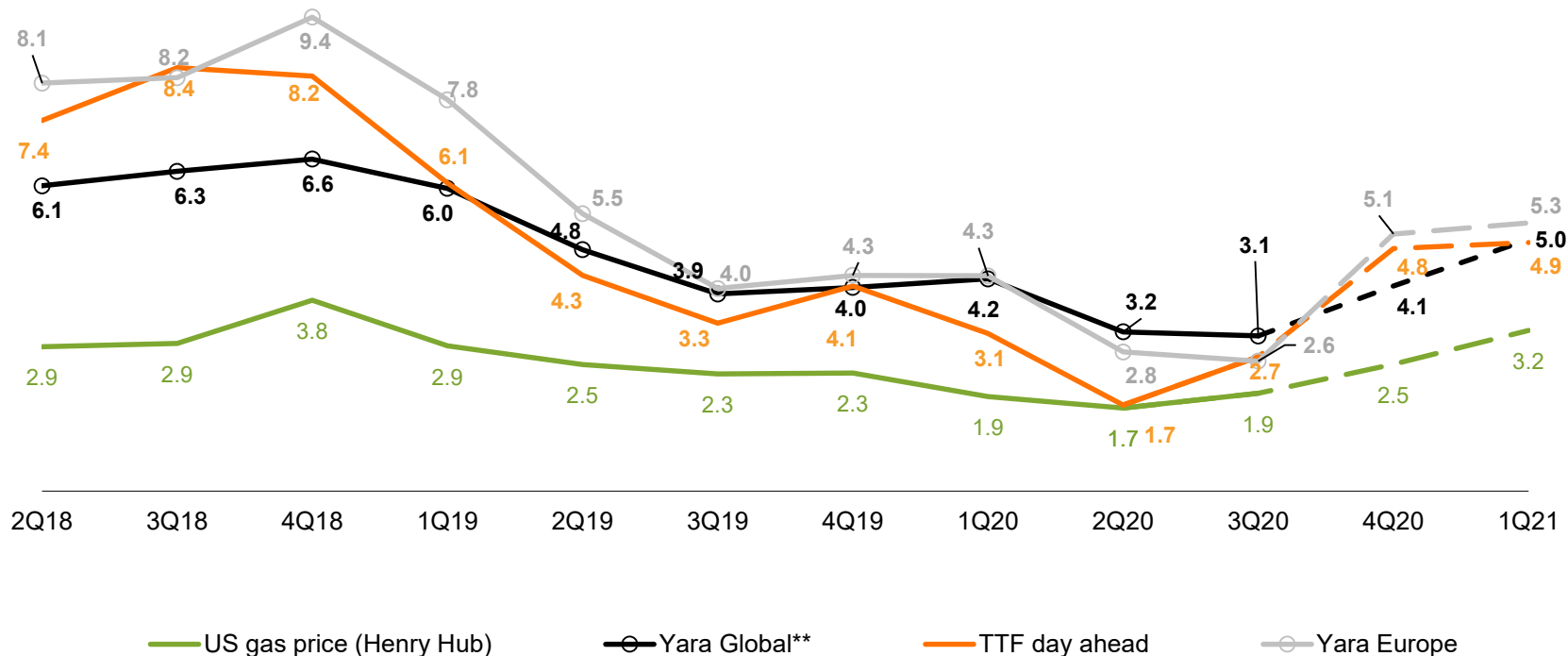
Total deliveries

Mill. tonnes



Energy cost

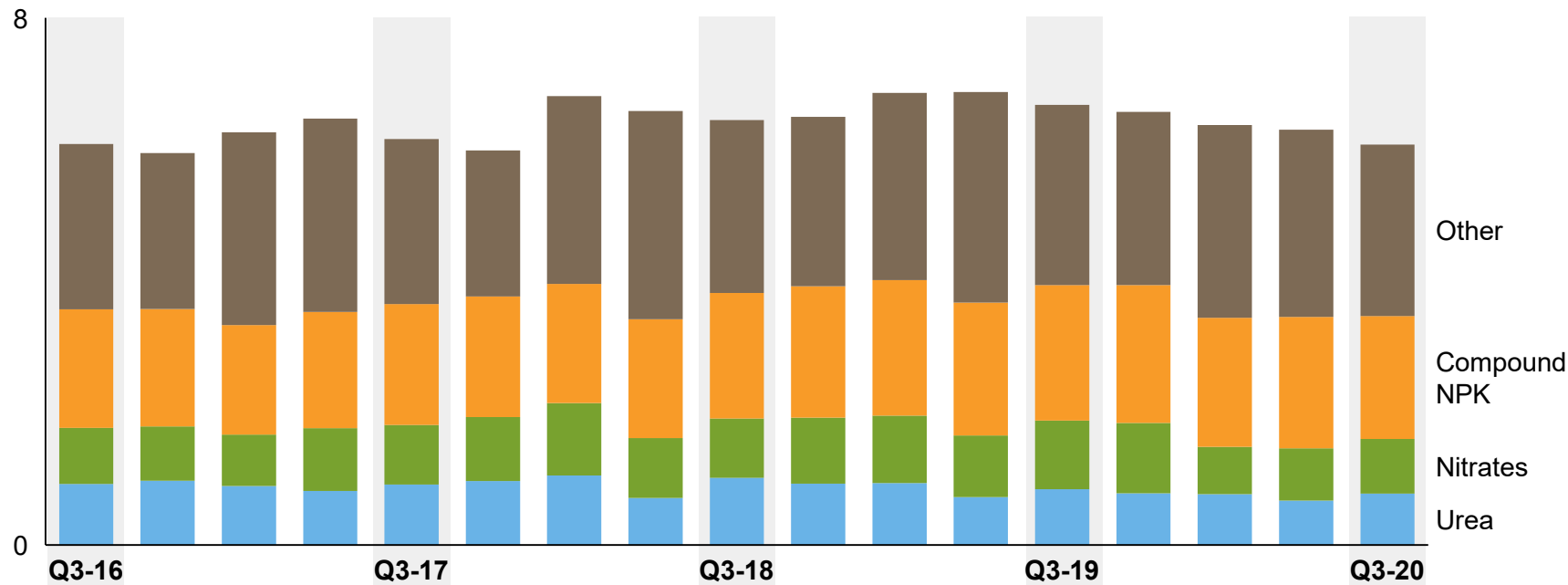
Quarterly averages for 2018-2020 with forward prices* for 4Q20 and 1Q21



Yara stocks

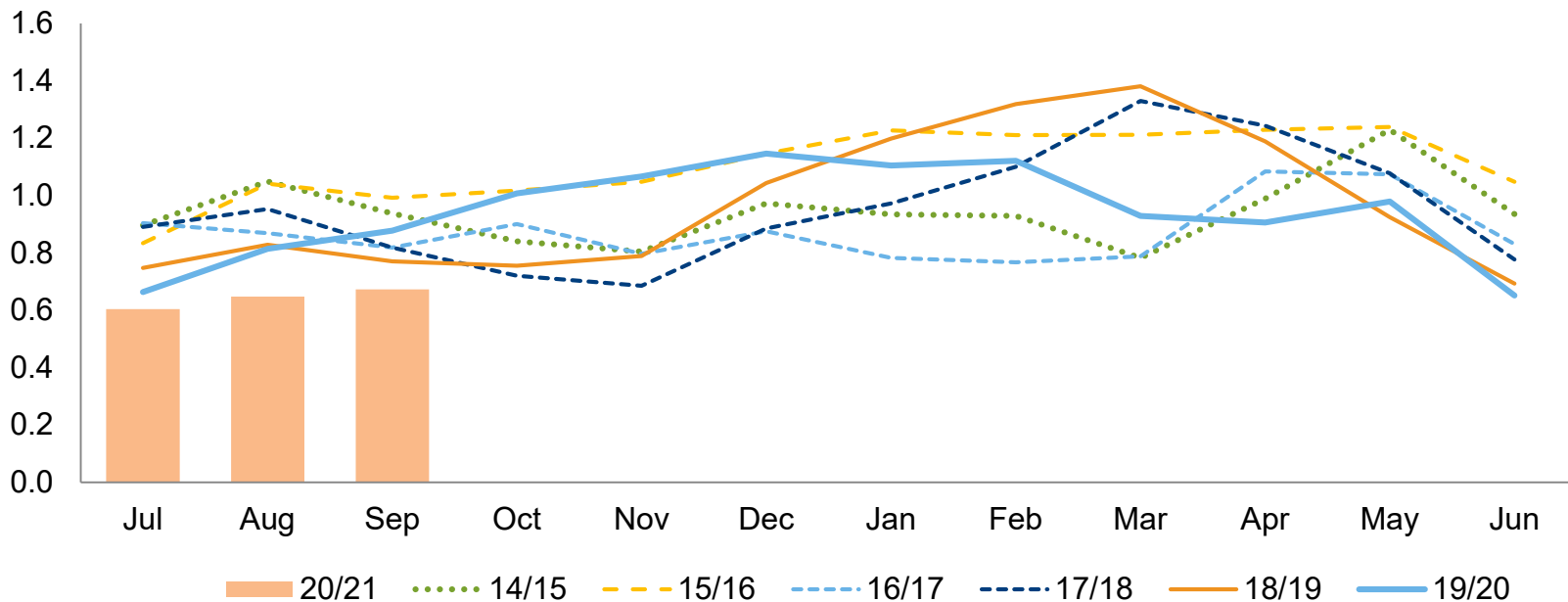
Finished fertilizer

Mill. tonnes



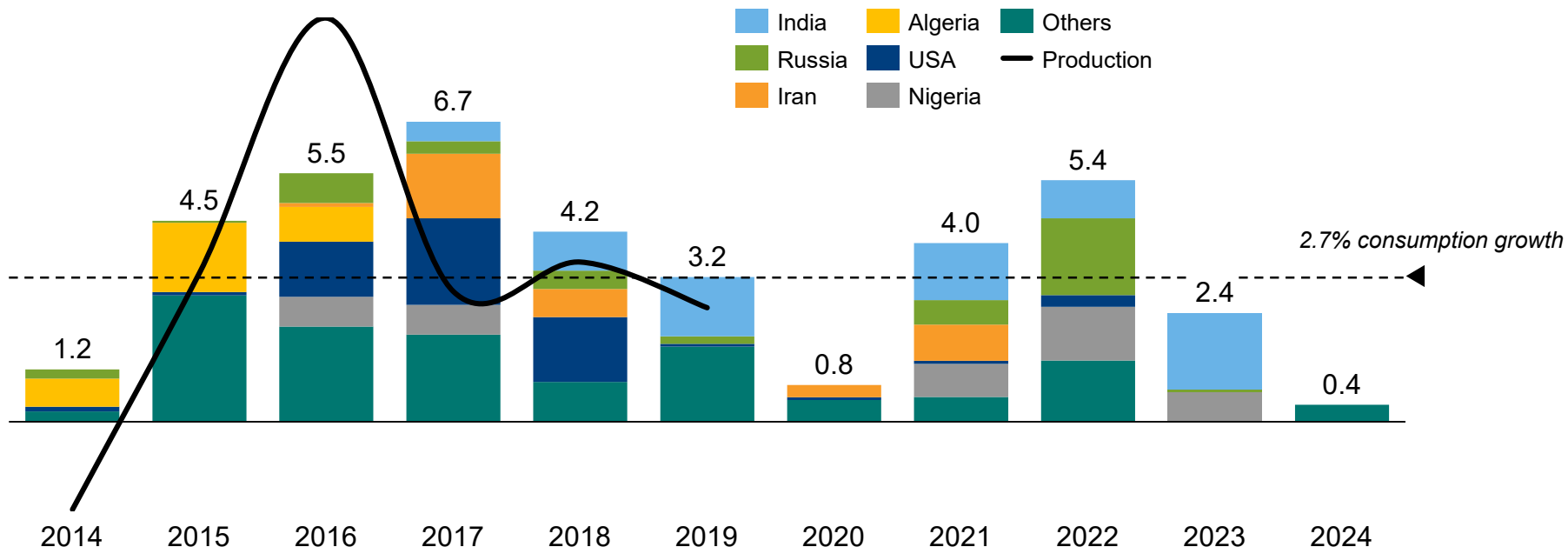
European producers' nitrate stocks

Index
June 2007 = 1



Higher nitrogen supply growth forecast in 2021, however higher than normal risk of project delays

Global urea capacity additions ex. China (mill. tonnes)



Alternative performance measures

Alternative performance measures are defined, explained and reconciled to the Financial statements in the APM section of the Quarterly report on pages 35-40