



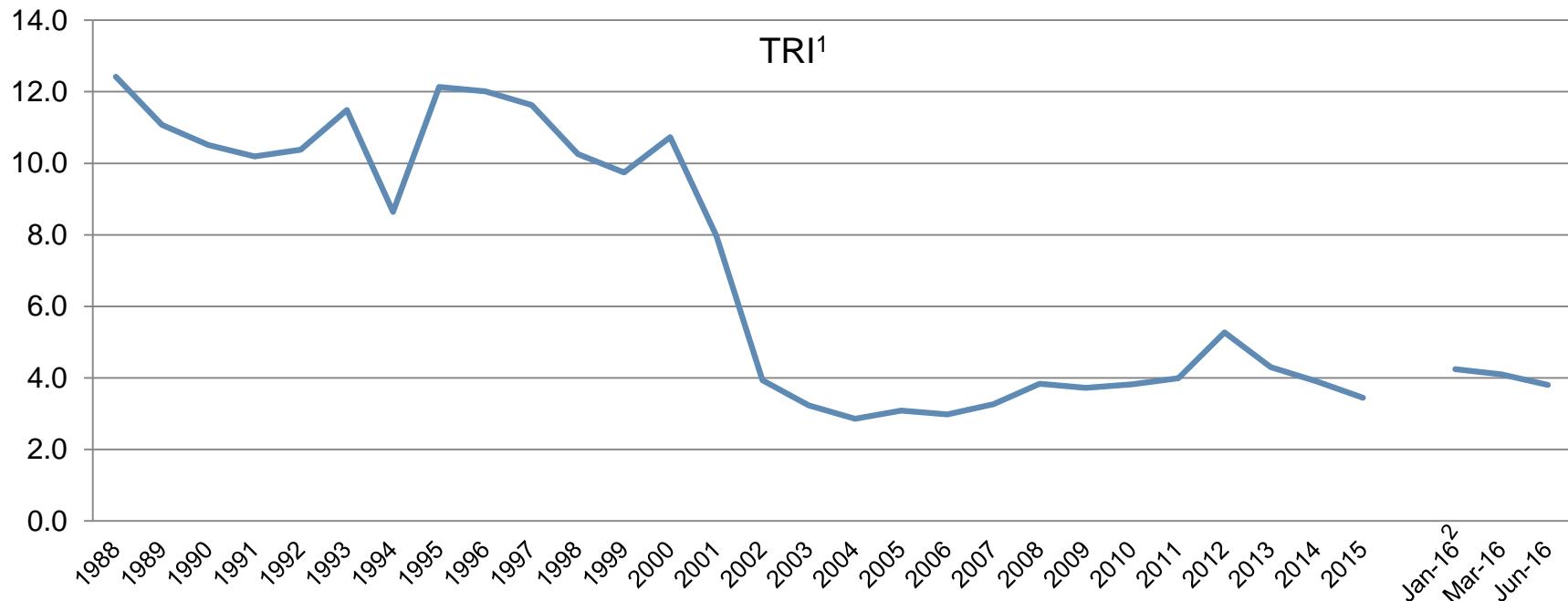
Knowledge grows

# Yara International ASA 2016 second quarter results

21 July 2016



# Safe operations is our first priority

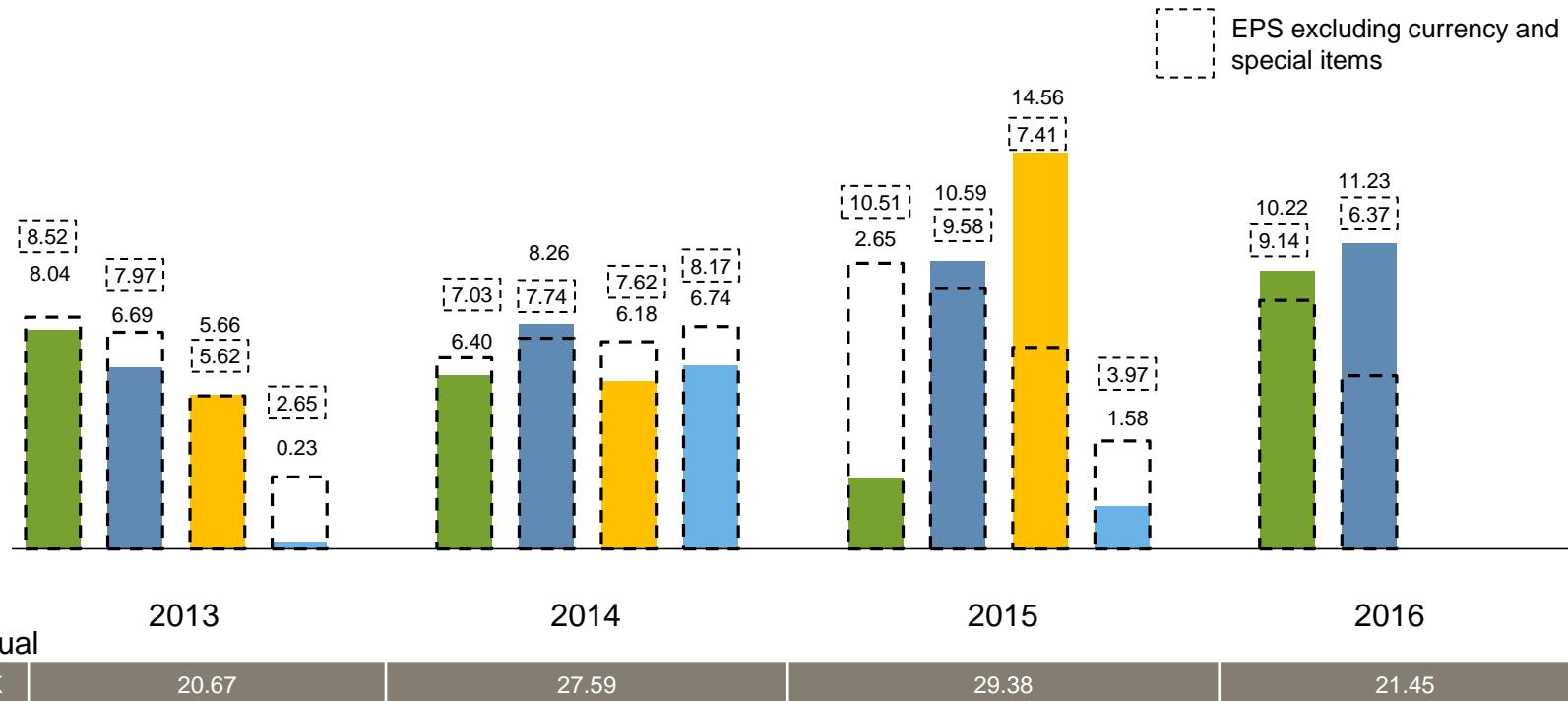


- 1) TRI: Total recordable injuries, lost time (absence from work), restricted work and medical treatment cases per one million work hours
- 2) OFD and Galvani included in statistics from January 2016

# Summary second quarter

- Results impacted by lower fertilizer prices
- Positive impact from lower energy prices and stronger US dollar
- Deliveries of Yara-produced fertilizer up 8%
- Continued strong production performance, especially ammonia
- Gain of NOK 1.6 billion from sale of CO<sub>2</sub> business
- Improvement program: at least USD 500 million identified

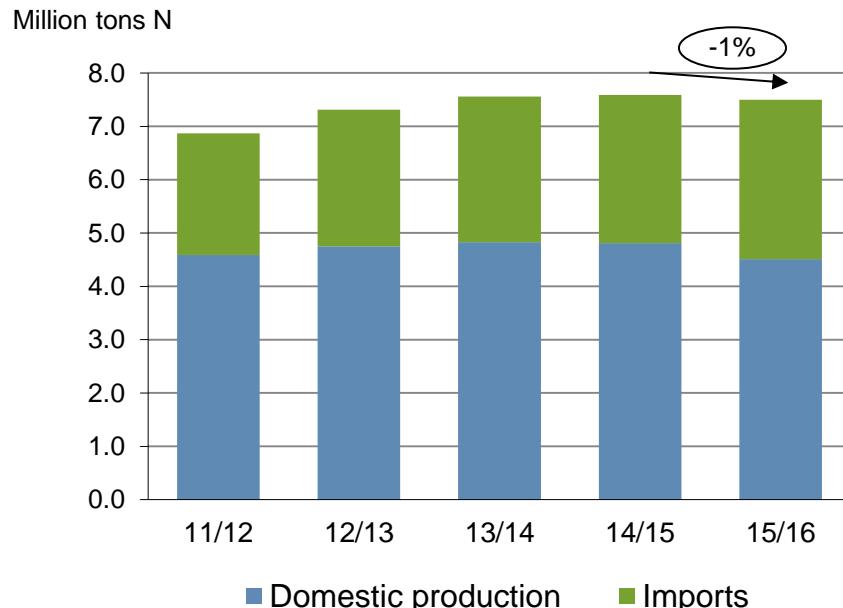
# Earnings per share\*



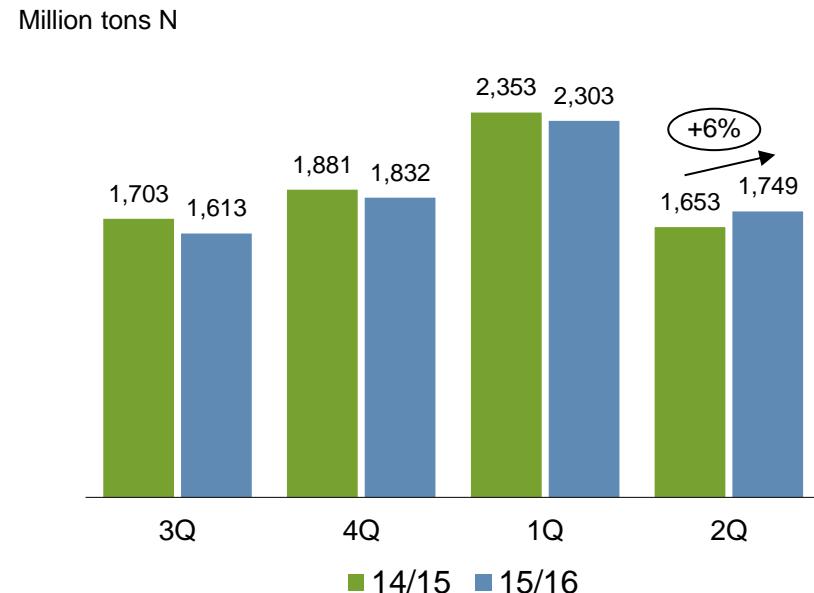
\*Average number of shares for 2Q 2016: 273.5 million (2Q 2015: 275.3 million).

# 2Q catch-up in European fertilizer industry deliveries; full season in line with a year earlier

**Full-season deliveries (12m ending 30 Jun)**

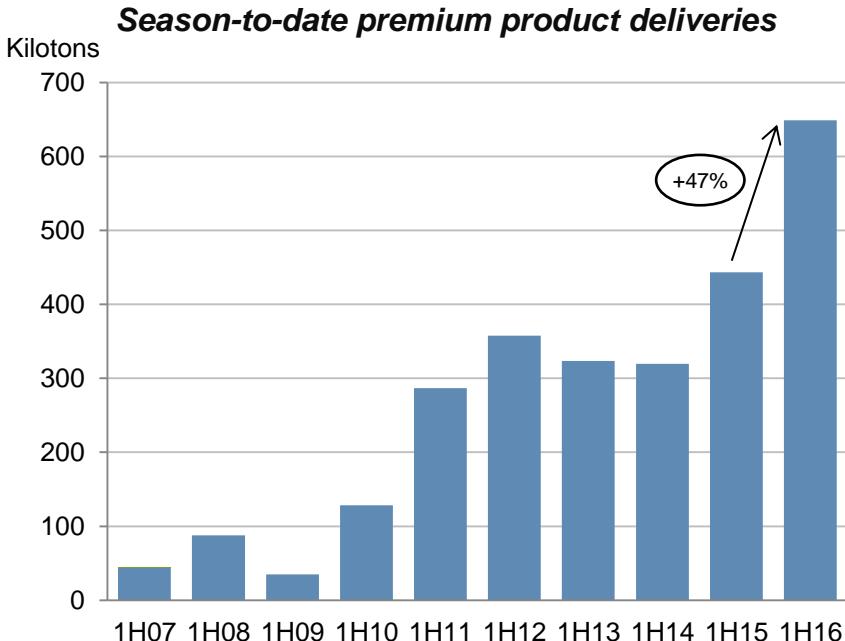
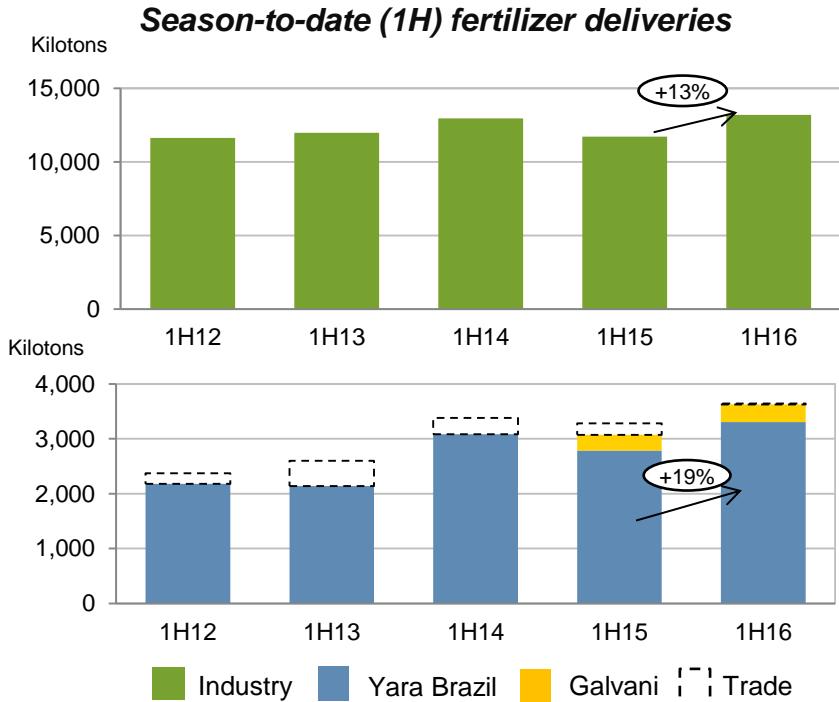


**Quarterly deliveries**



Source: Yara estimate for fertilizer deliveries to selected West European countries.

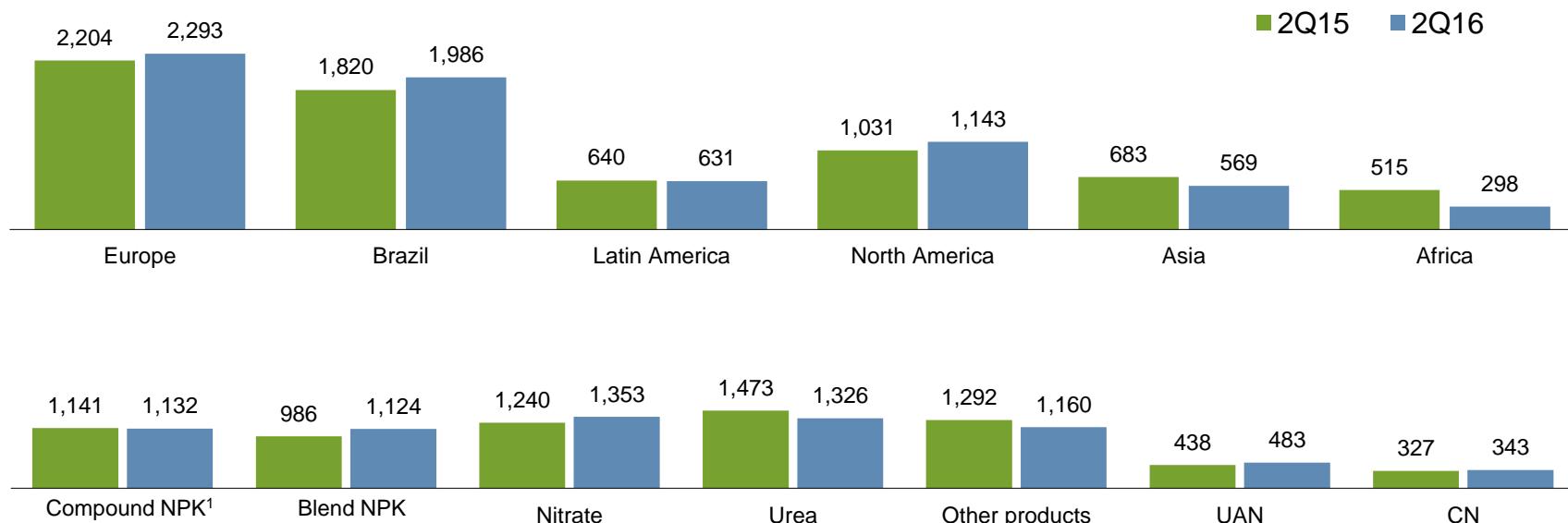
# Brazil: 1H industry deliveries up 13%, Yara up 19%



Source: ANDA, Yara

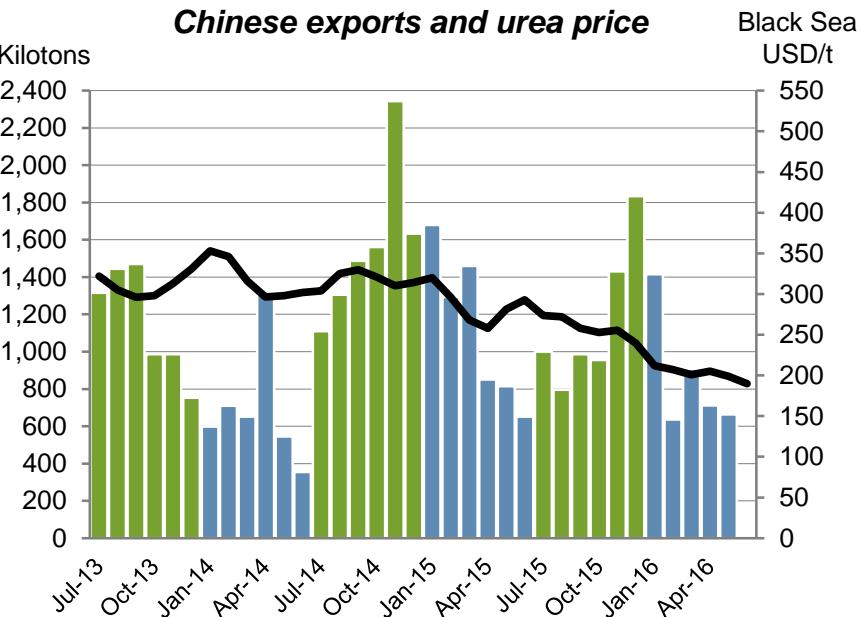
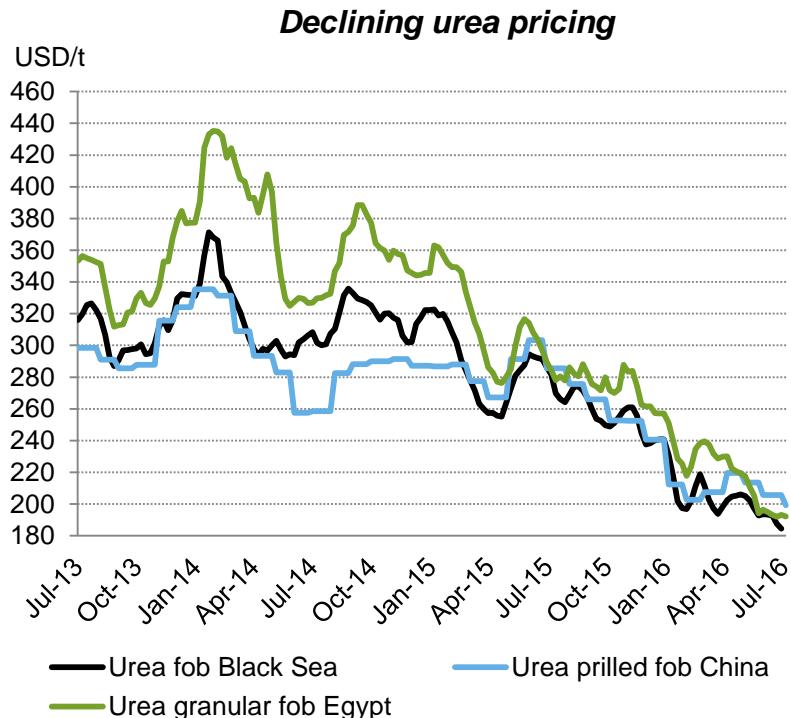
# Yara 2Q fertilizer sales by market and product

Kilotons



1) Yara-produced compound NPK and third party sourced (Total NPK minus blend NPK)

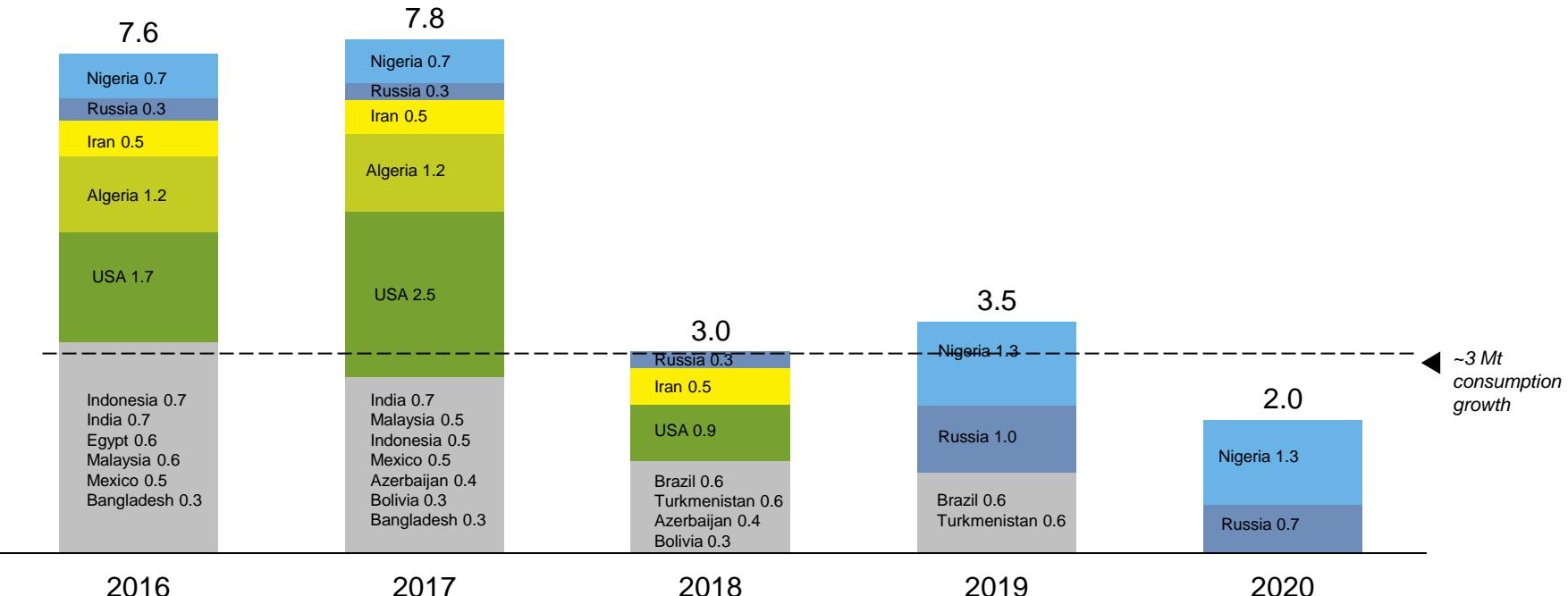
# Reduced exports from China amid lower prices...



Source: BOABC, CFMW

# ...and increased production elsewhere

Gross capacity additions, excl. China  
(mill. tonnes urea<sup>1</sup>)



Source: CRU, gross capacities, June 2016

1) Using 50% operating rate in new plants' first year of production

# **Yara Improvement Program will deliver cost and revenue improvements throughout the organization**

Overview of main initiatives

## **Production**

Plant productivity improvement and portfolio optimization

## **Commercial**

Crop roadmap implementation

Sales excellence

Small site productivity improvement

Brazil post integration improvement program

## **Supply Chain/Other**

Supply Chain transformation

IT optimization

Procurement excellence

Expert Functions optimization

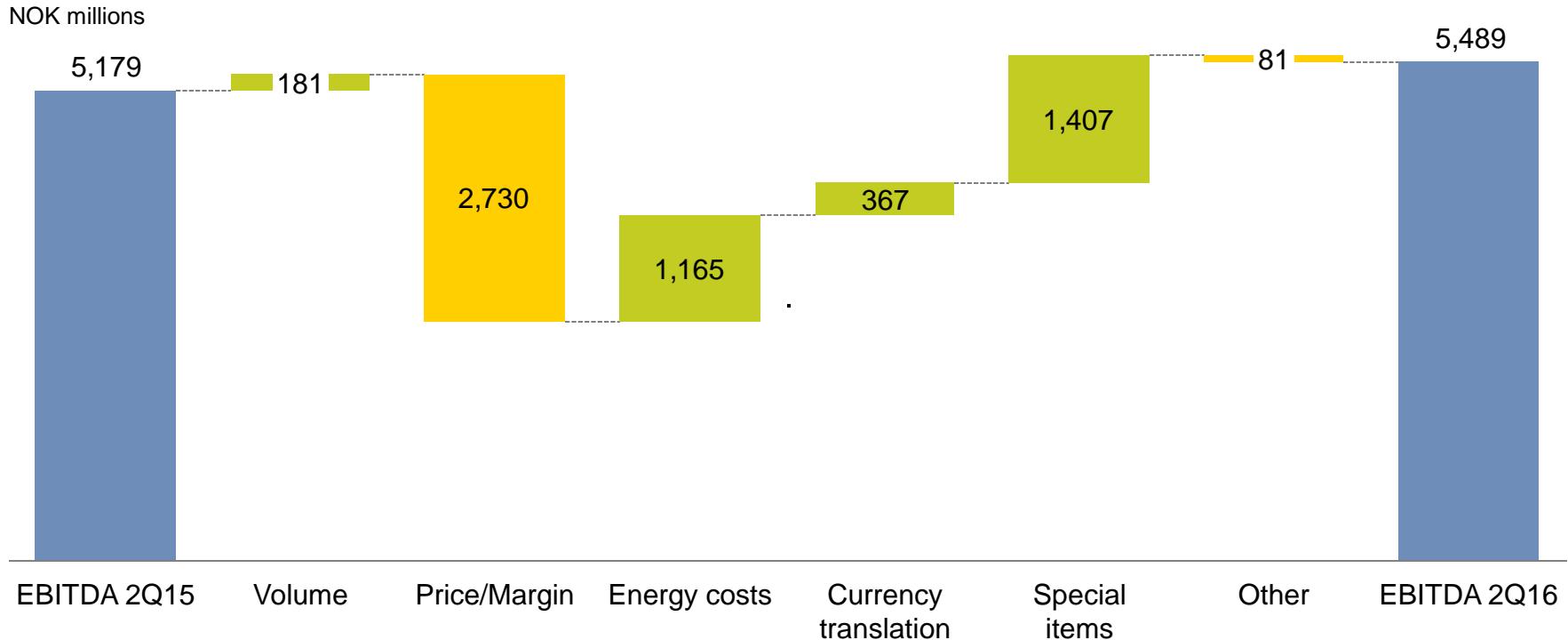
**The program is expected to deliver at least USD 500 million EBITDA improvement by 2020**

Note: Size of boxes does not indicate relative EBITDA potential from initiatives

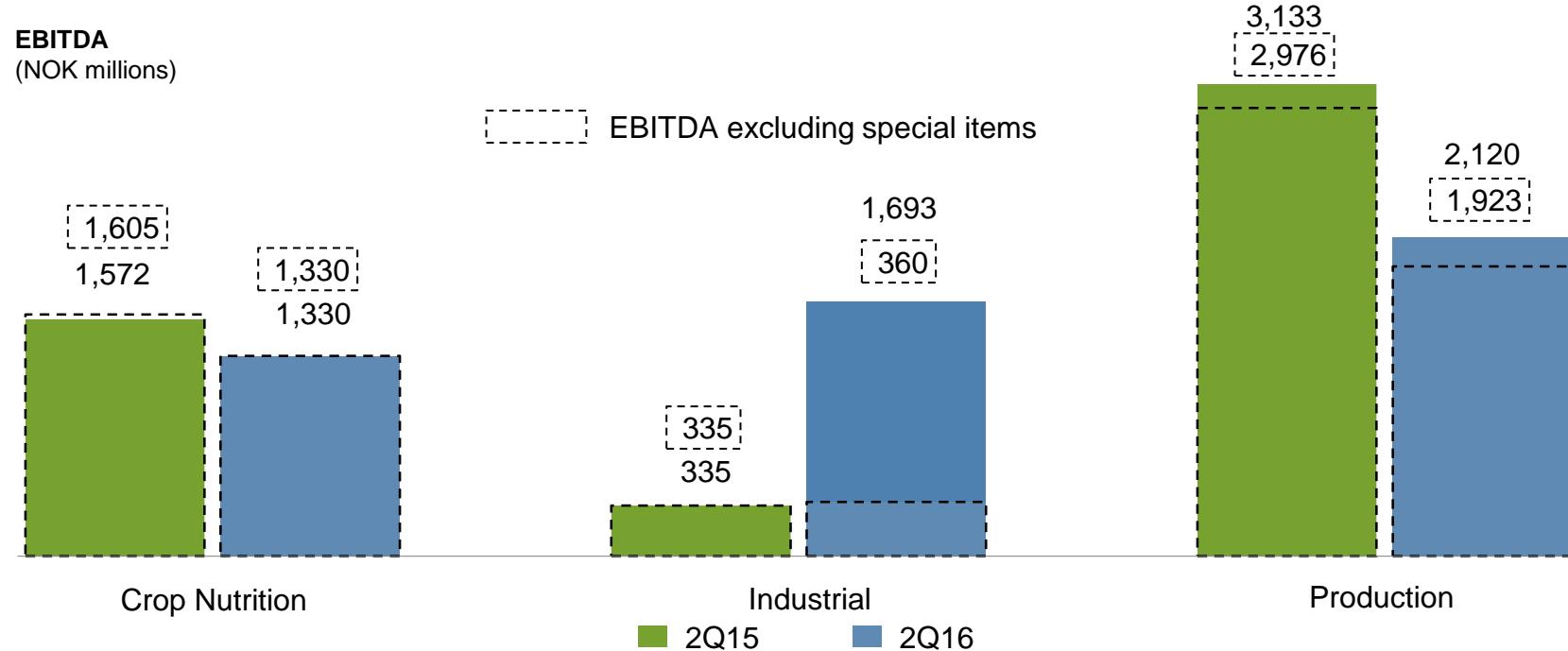
# Earnings before interest, tax, depreciation and amortization (EBITDA)



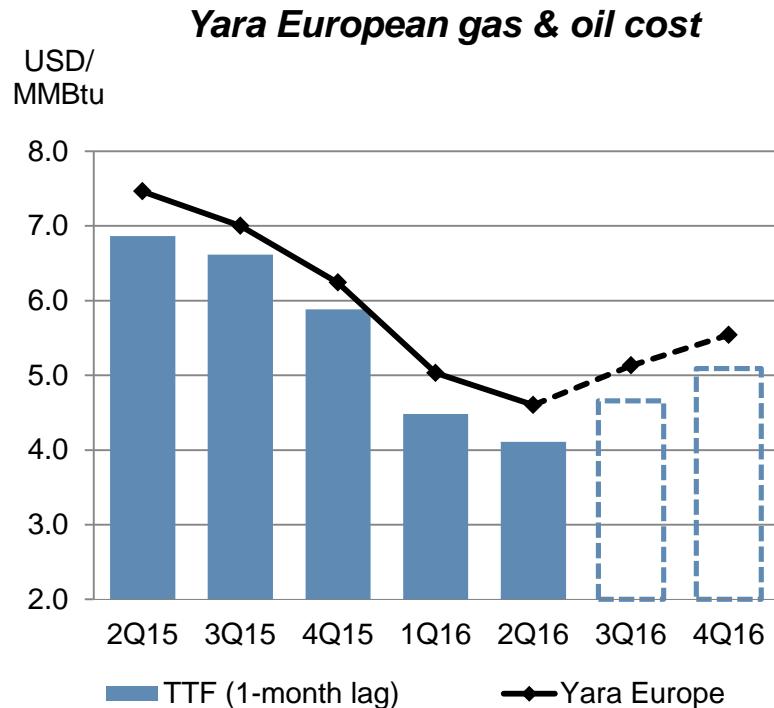
# EBITDA development



# Lower prices mainly impact Production segment

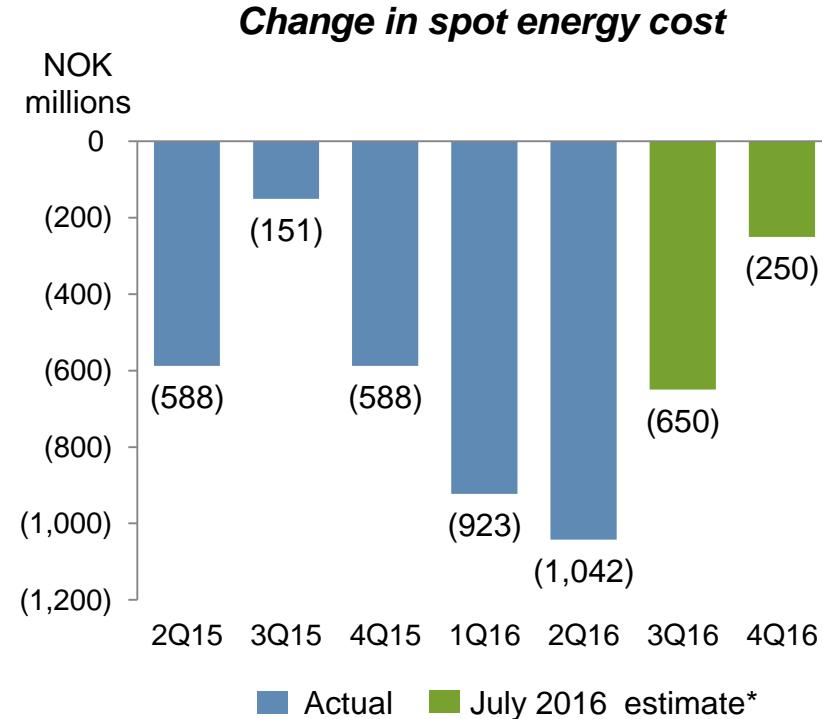


# Lower natural gas cost in Europe

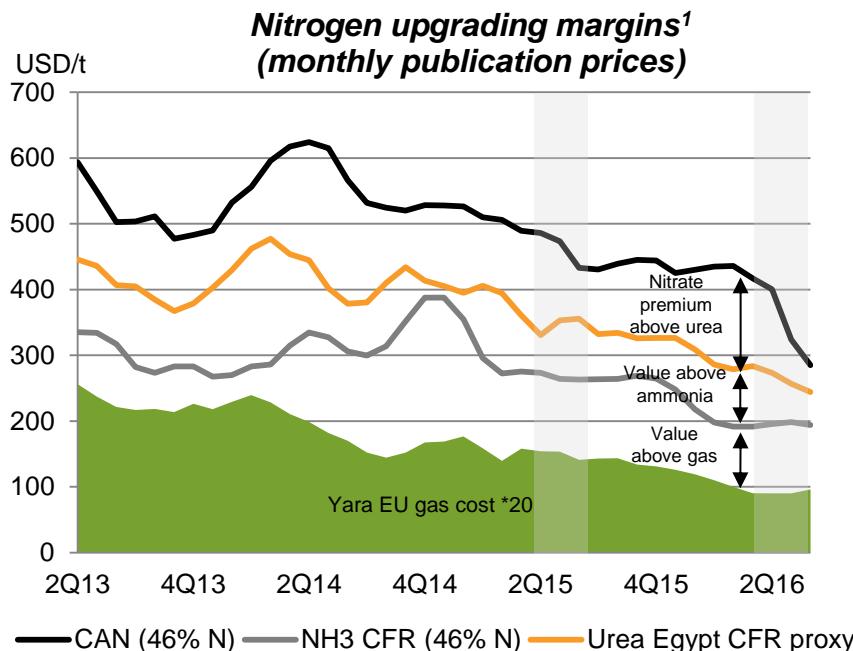


\*Dotted lines denote forward prices as of 12 July 2016

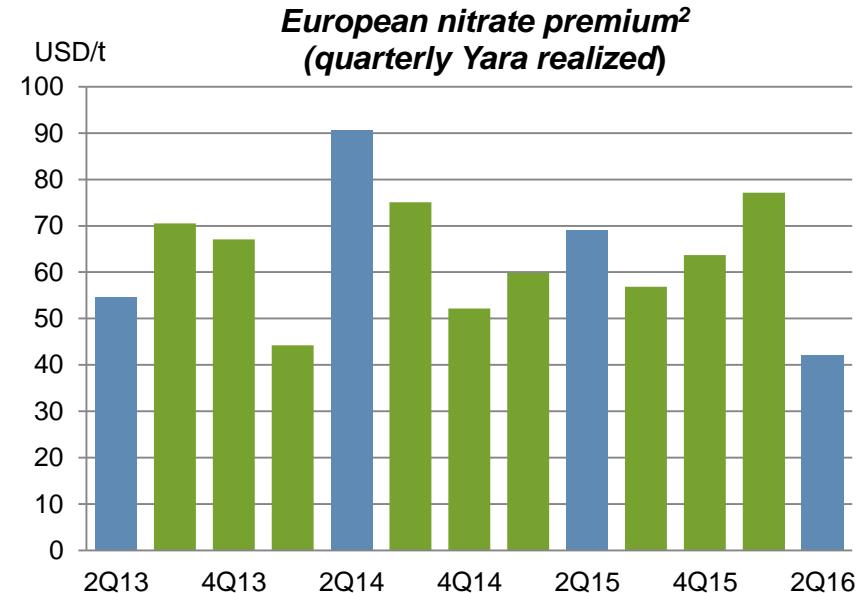
Source: Yara, World Bank, Argus/ICIS Heren



# Lower European nitrate premiums at end of season

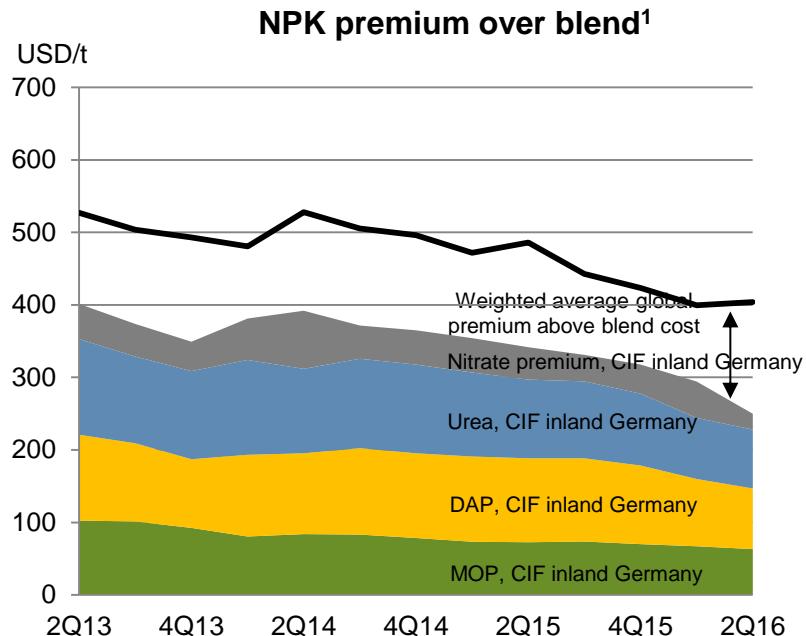
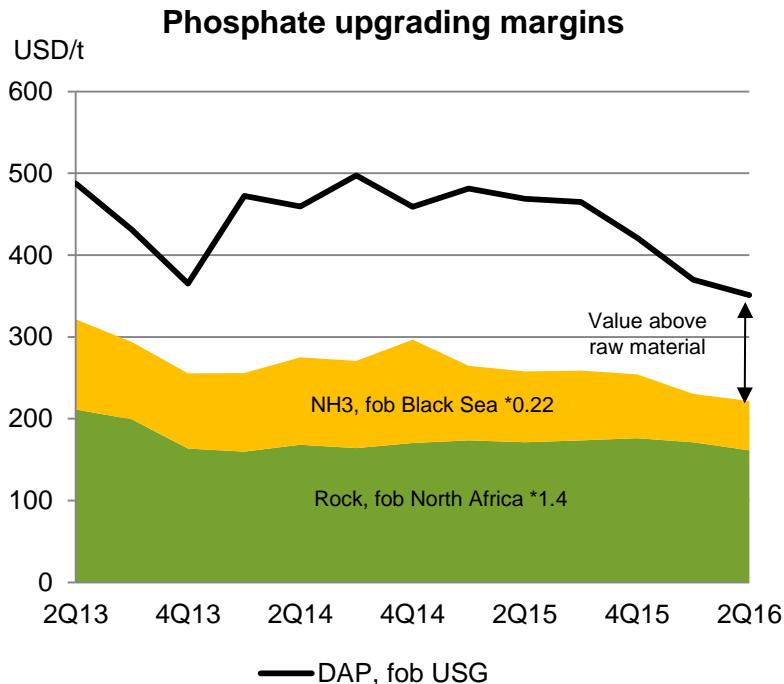


1) All prices in urea equivalents



2) Yara European realized nitrate prices (excl. sulphur grades) compared with urea publication prices (Egypt CFR proxy) with 1 month time lag. All numbers in USD per tonne of CAN equivalents.

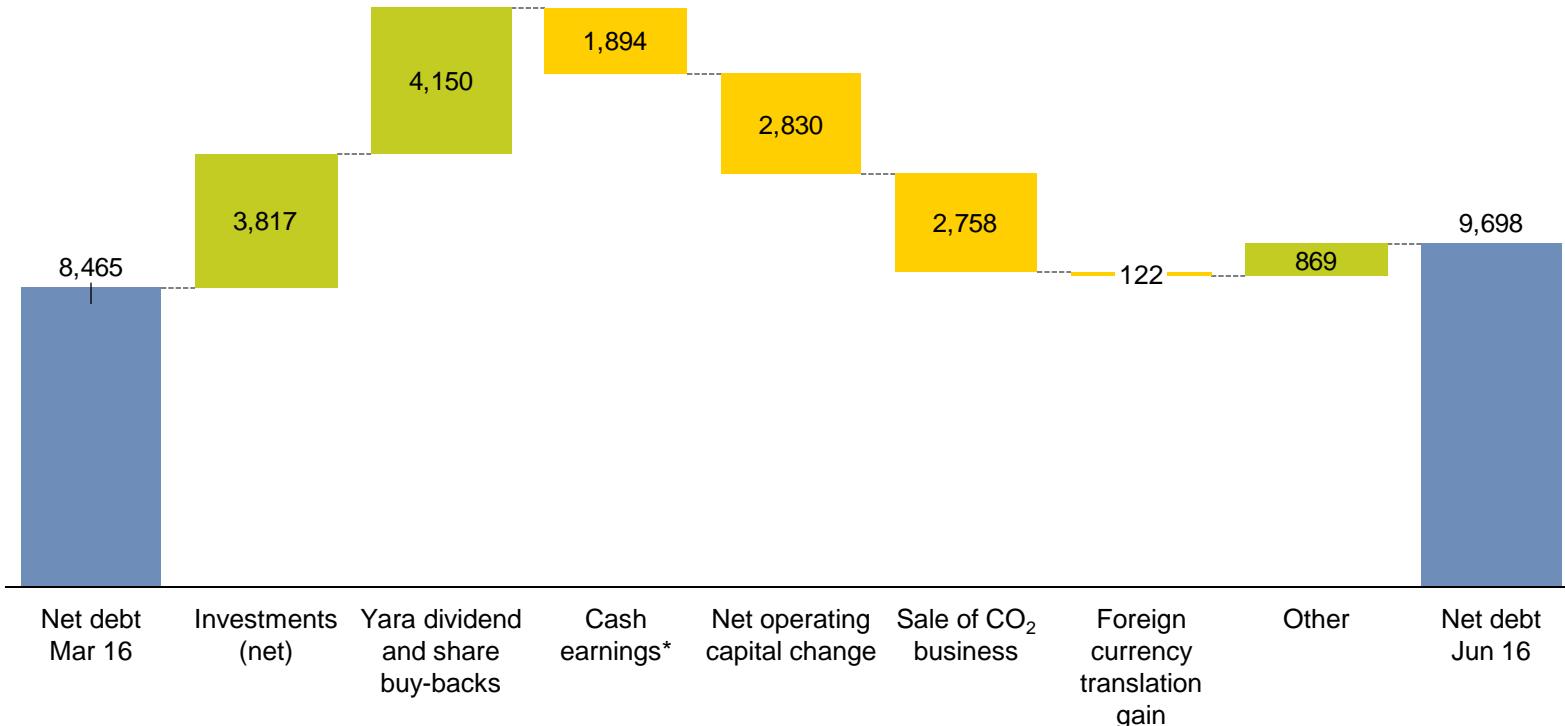
# Lower commodity phosphate margins, solid compound NPK premiums



1) Export NPK plants, average grade 19-10-13, net of transport and handling cost.

# Net interest-bearing debt development

NOK millions



\* Operating income plus depreciation and amortization, minus tax paid, net gain/loss on disposals, net interest expense and bank charges

# Prospects

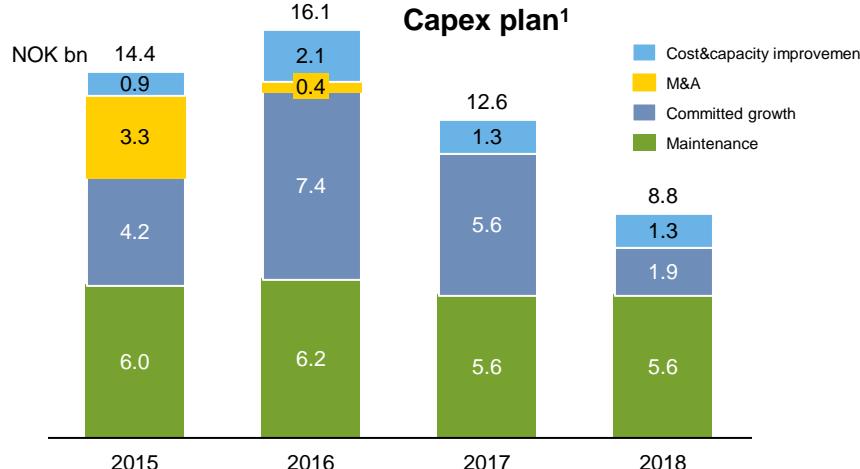
- Supportive farm margin outlook overall, with lower input prices
- On-going production increases elsewhere displacing Chinese exports
- Improved pre-buying incentives in Europe; strong Yara order book
- Continued demand growth in Brazil, but P&K demand in other regions impacted by lower crop prices
- NOK ~900 million reduction in Yara's spot-priced gas cost for next 2 quarters



Knowledge grows

# Additional information

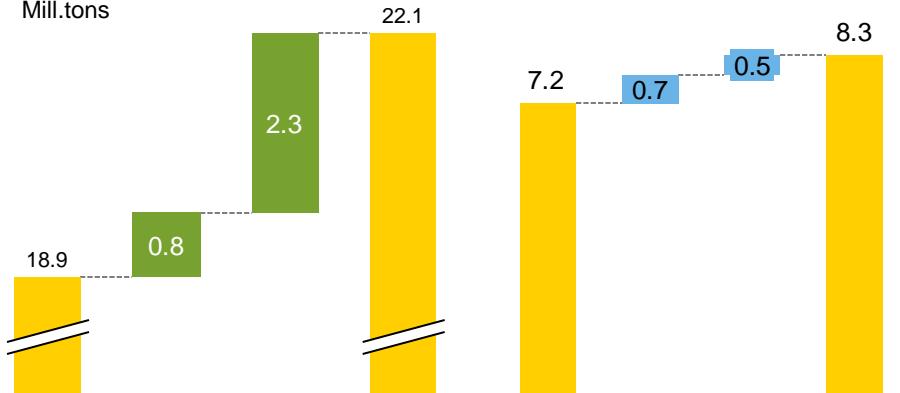
# Strong growth pipeline



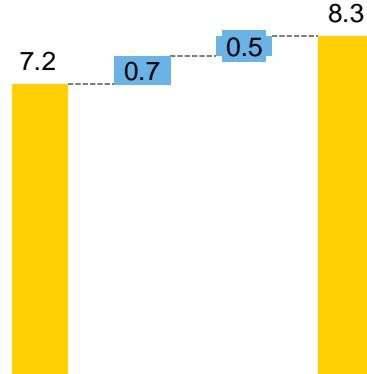
## Production growth 2015 - end 2018<sup>5</sup>

### Finished fertilizer

Mill.tons



### Ammonia



### Committed growth (NOK bn):

	2015	2016	2017	2018
BASF JV	1.0	1.9	0.7	
Pilbara TAN	0.5	0.4		
Porsgrunn	0.5	1.1	0.4	
Köping	0.3	0.7	0.5	
Sluiskil	0.1	0.8	0.8	
Uusikapunki	0.3	0.2		
Galvani (Salitre)	1.0	0.6	1.7	0.7
Ammonia vessels	0.2	1.5		
Rio Grande		0.2	1.5	1.1
Other projects	0.3	0.1		
<b>Total</b>	<b>4.2</b>	<b>7.4</b>	<b>5.6</b>	<b>1.9</b>

2) Finished fertilizer and industrial products, excl. bulk blends. Including Yara share of production in JVs. 2015 numbers excl. Growhow UK (~300 kt)

3) Committed projects only. TAN Pilbara: 160 kt, Porsgrunn: 250kt, Glomfjord: 185kt, Uusikapunki: 250kt, Köping: 90kt, Sluiskil: net 160kt, Galvani (Salitre - 60% of ~ 2 million tons)

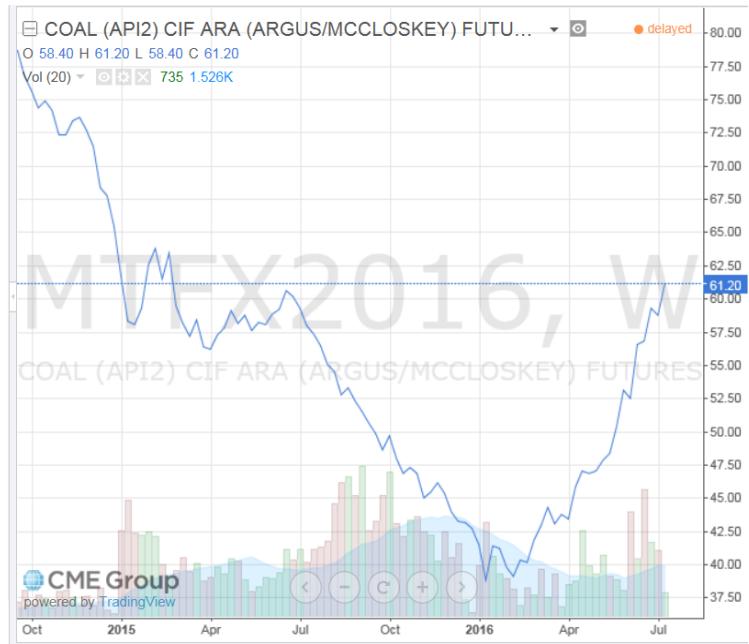
4) Excl. Growhow UK (~200 kt). Including 100% ownership in Pilbara NH<sub>3</sub> plant

5) Rio Grande expansion adds 0.5 million tons SSP and 1 million ton blends by 2020

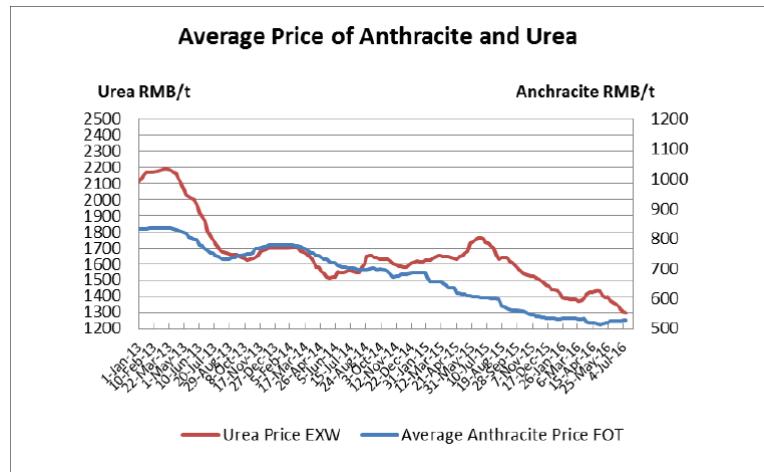
1) Yara's share of capex

# Increasing coal prices

CIF ARA<sup>1</sup> November 2016 (\$/mt)

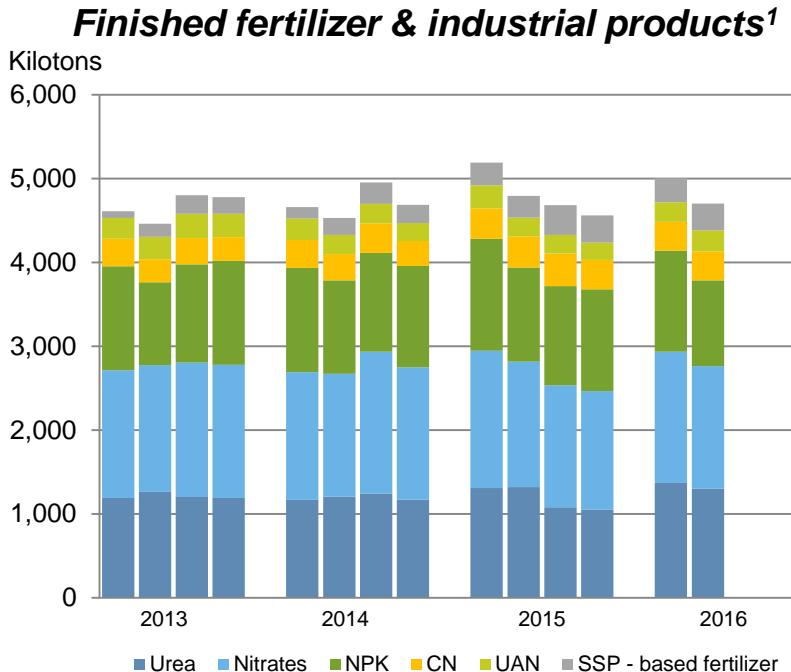
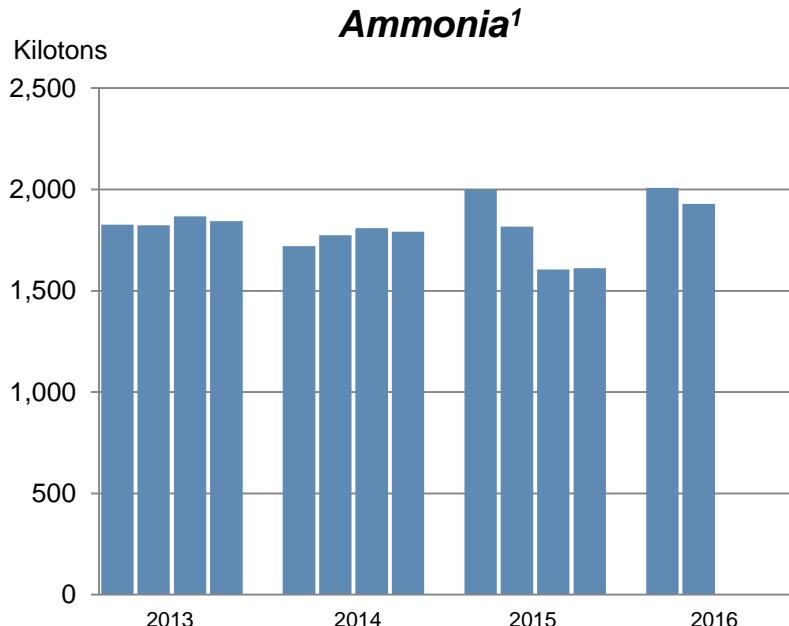


CFMW Anthracite prices July 2016 (RMB/mt)



1) Amsterdam, Rotterdam, Antwerp

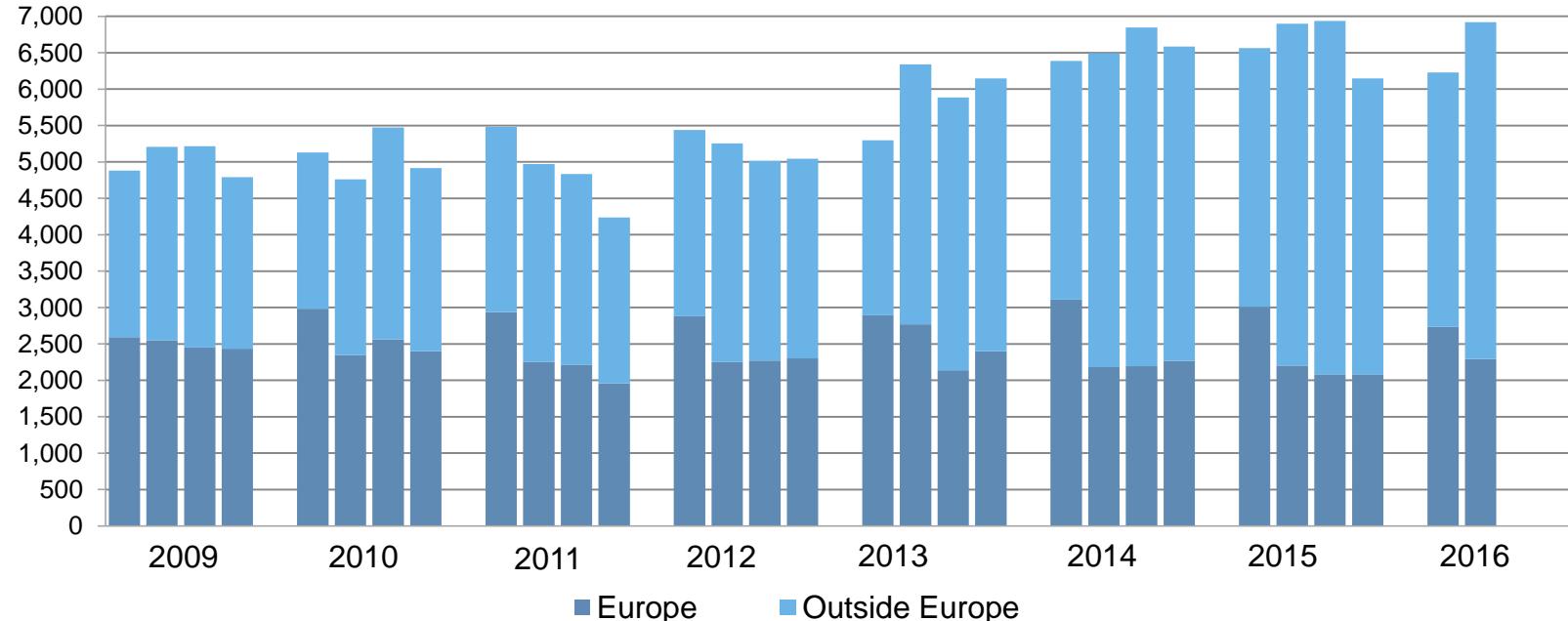
# Continued strong production performance



1) Including share of equity-accounted investees

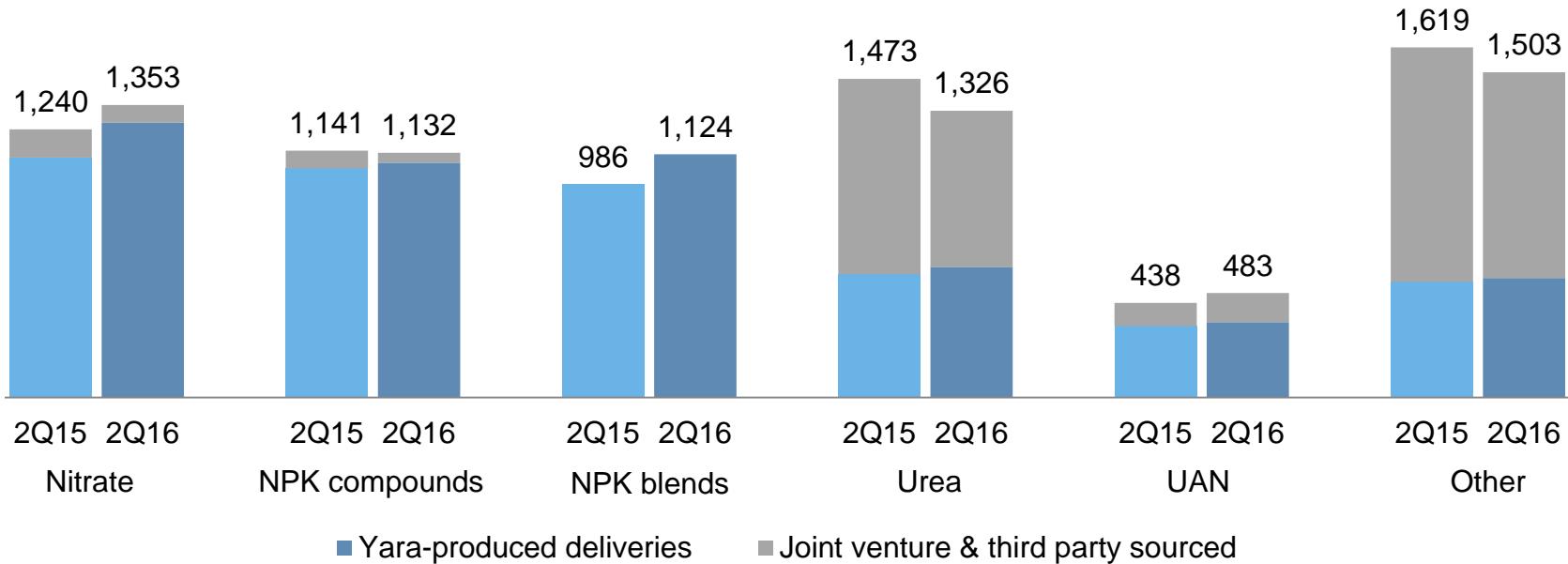
# Fertilizer deliveries

Kilotons

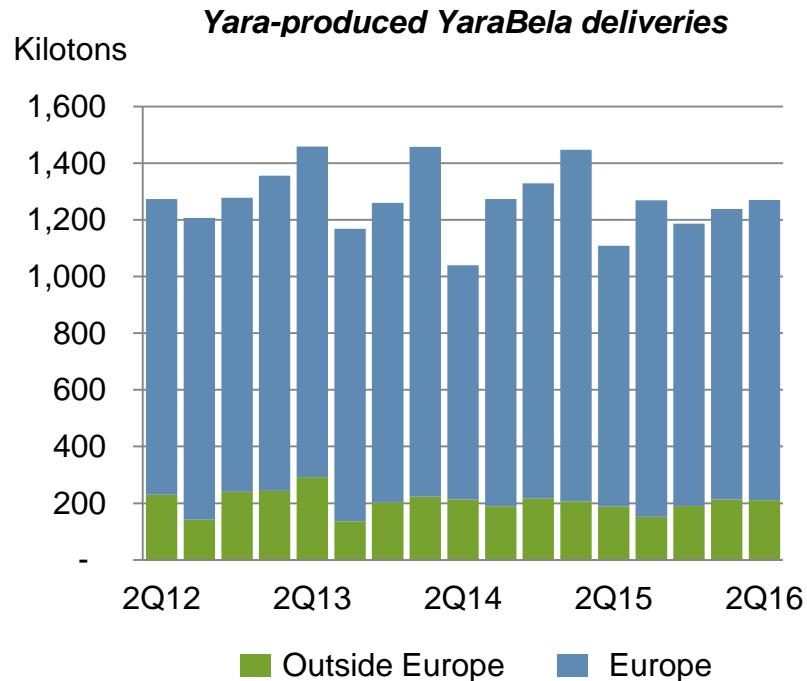
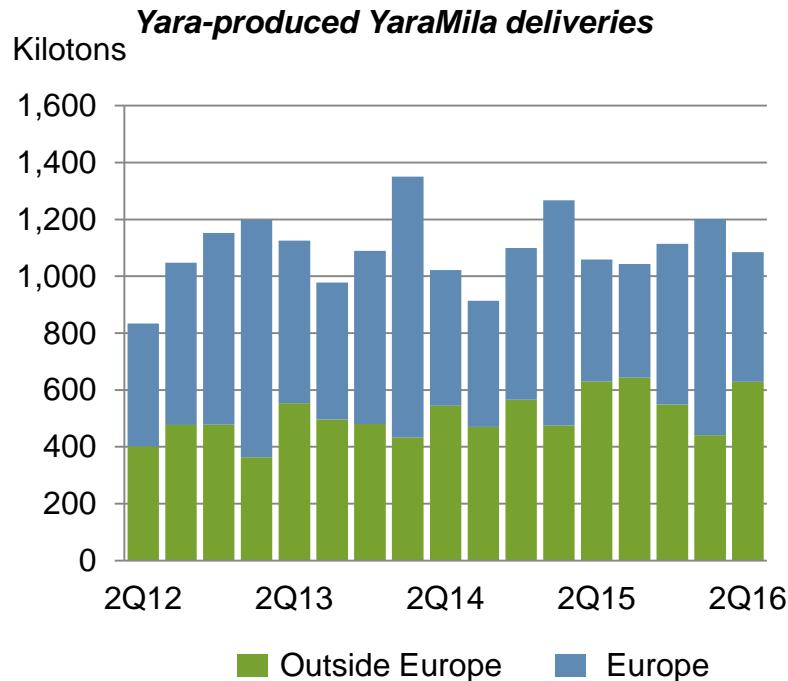


# Fertilizer deliveries by product and source

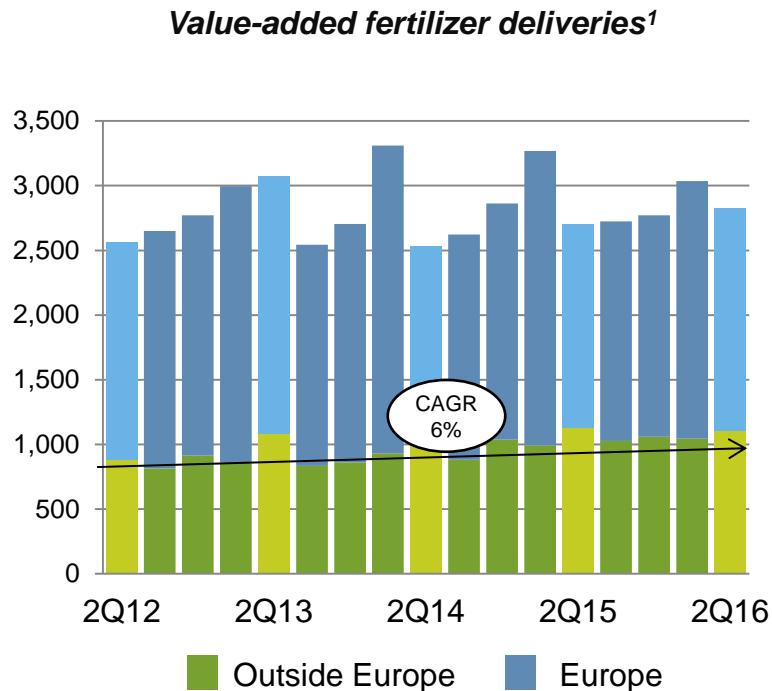
Kilotons



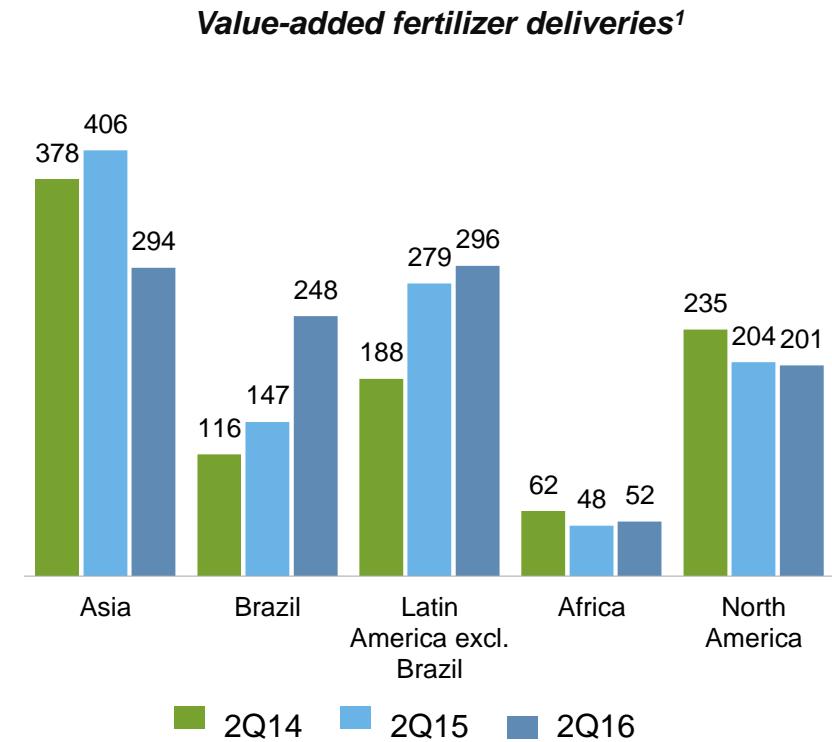
# YaraMila and YaraBela deliveries



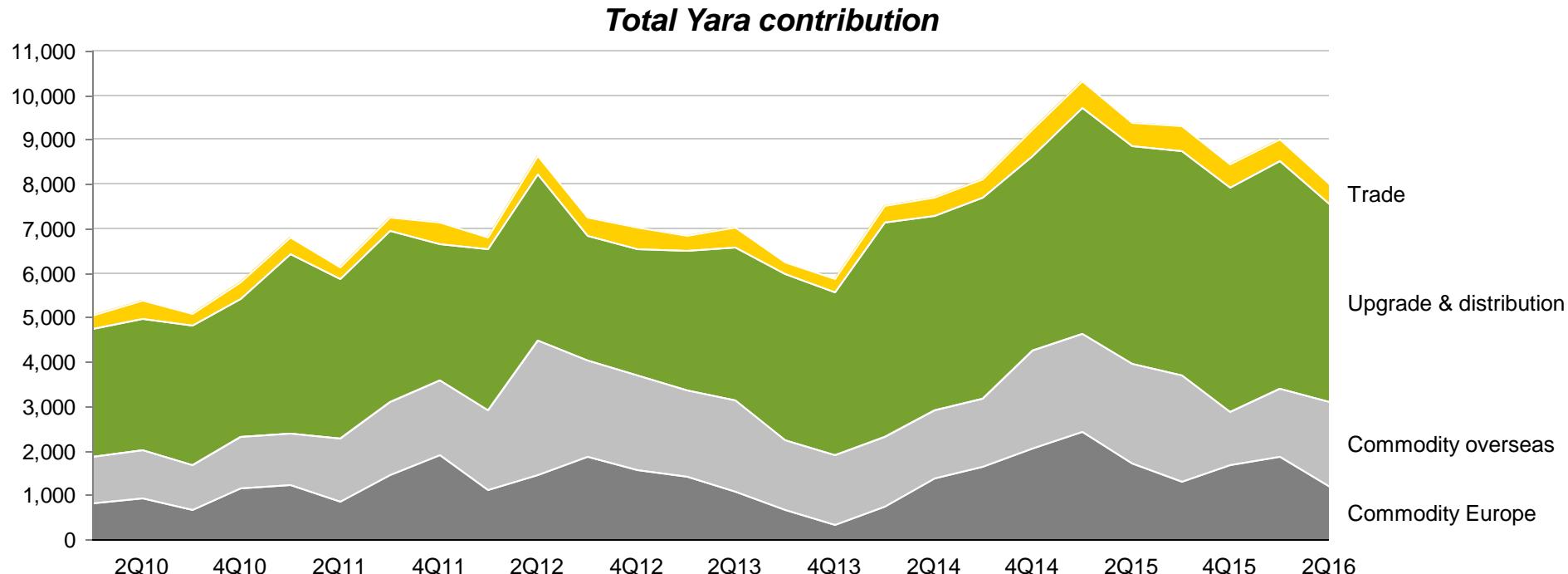
# Strong premium product deliveries in Brazil



1) YaraBela, YaraMila and YaraLiva deliveries

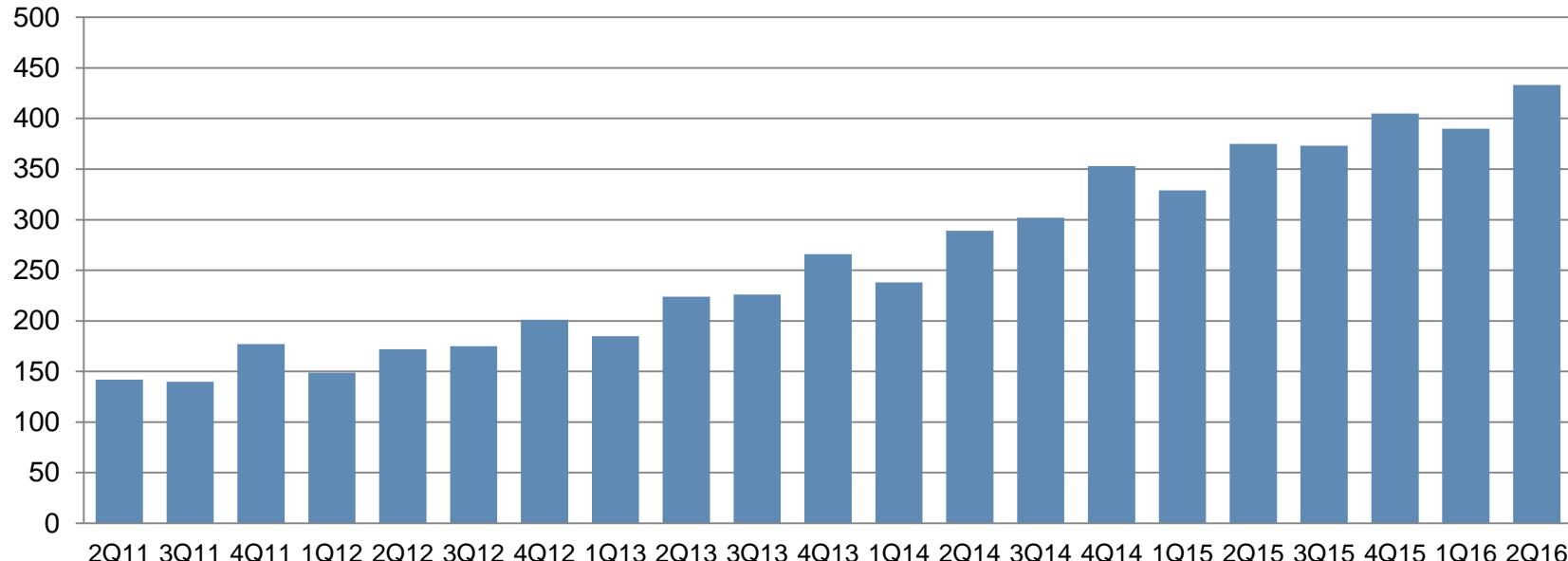


# Value-added and distribution make up larger part of Yara's contribution



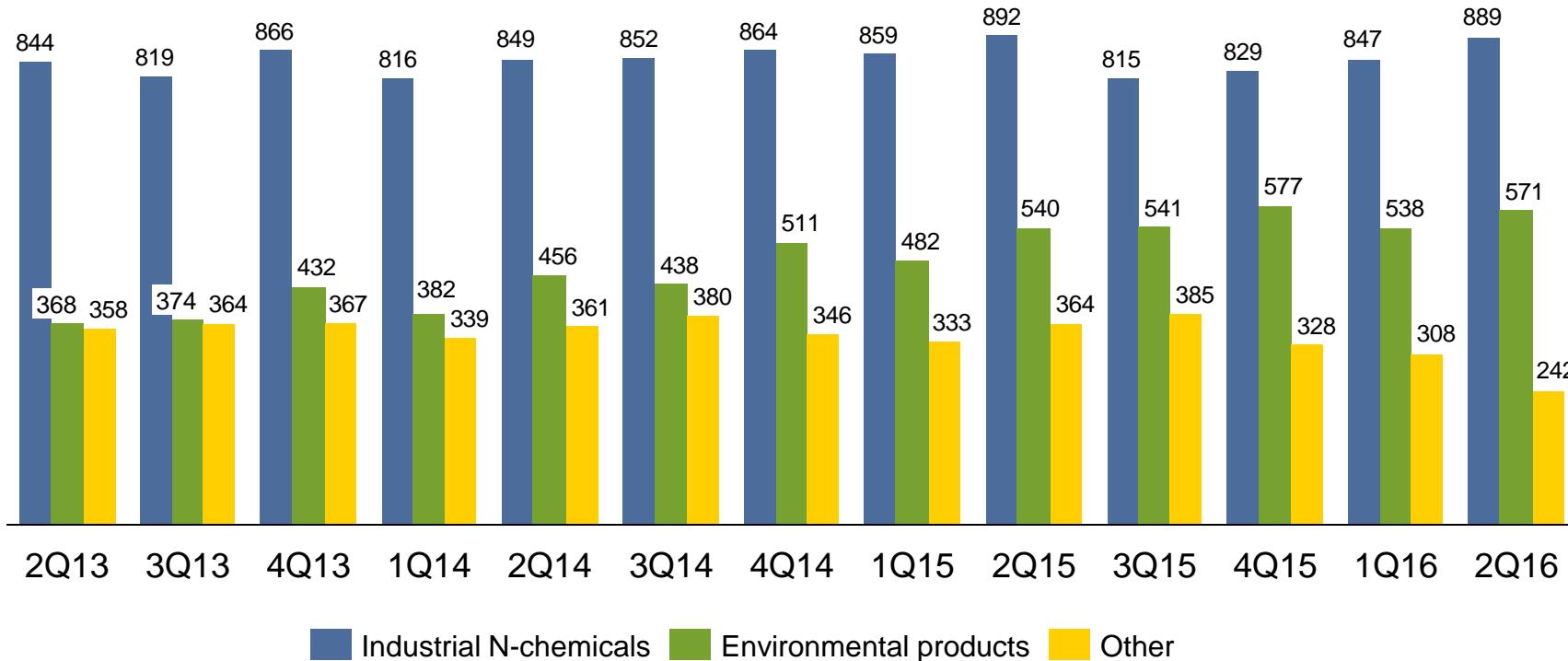
# AdBlue deliveries

Kilotons



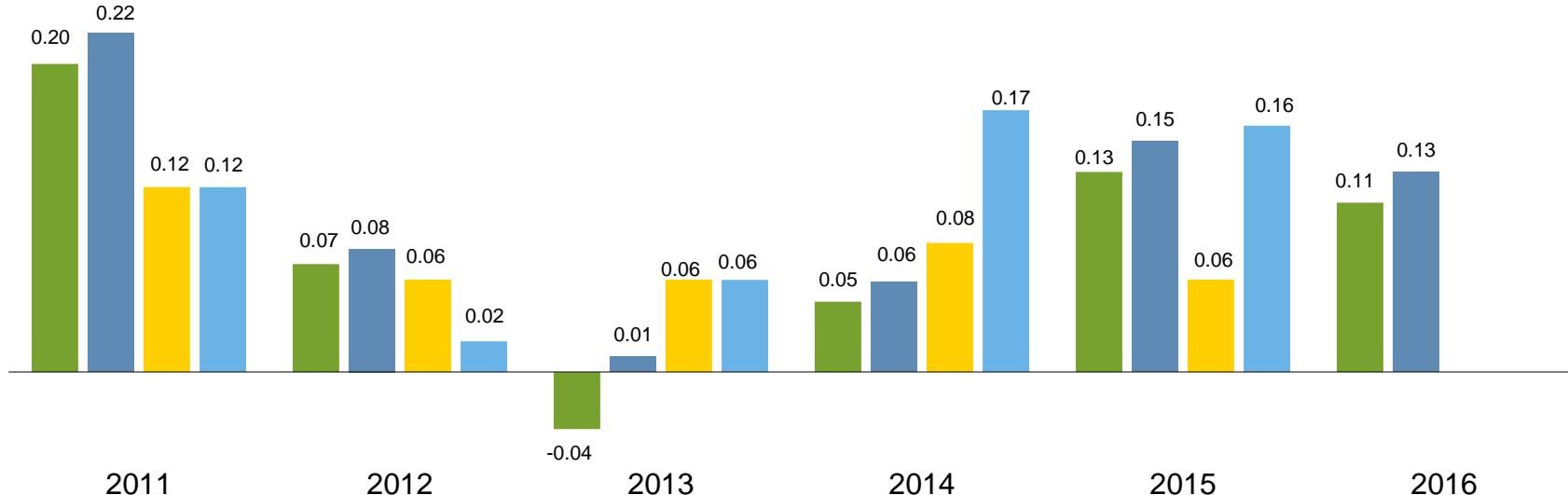
# Industrial volume development

Kilotons



# Debt/equity ratio

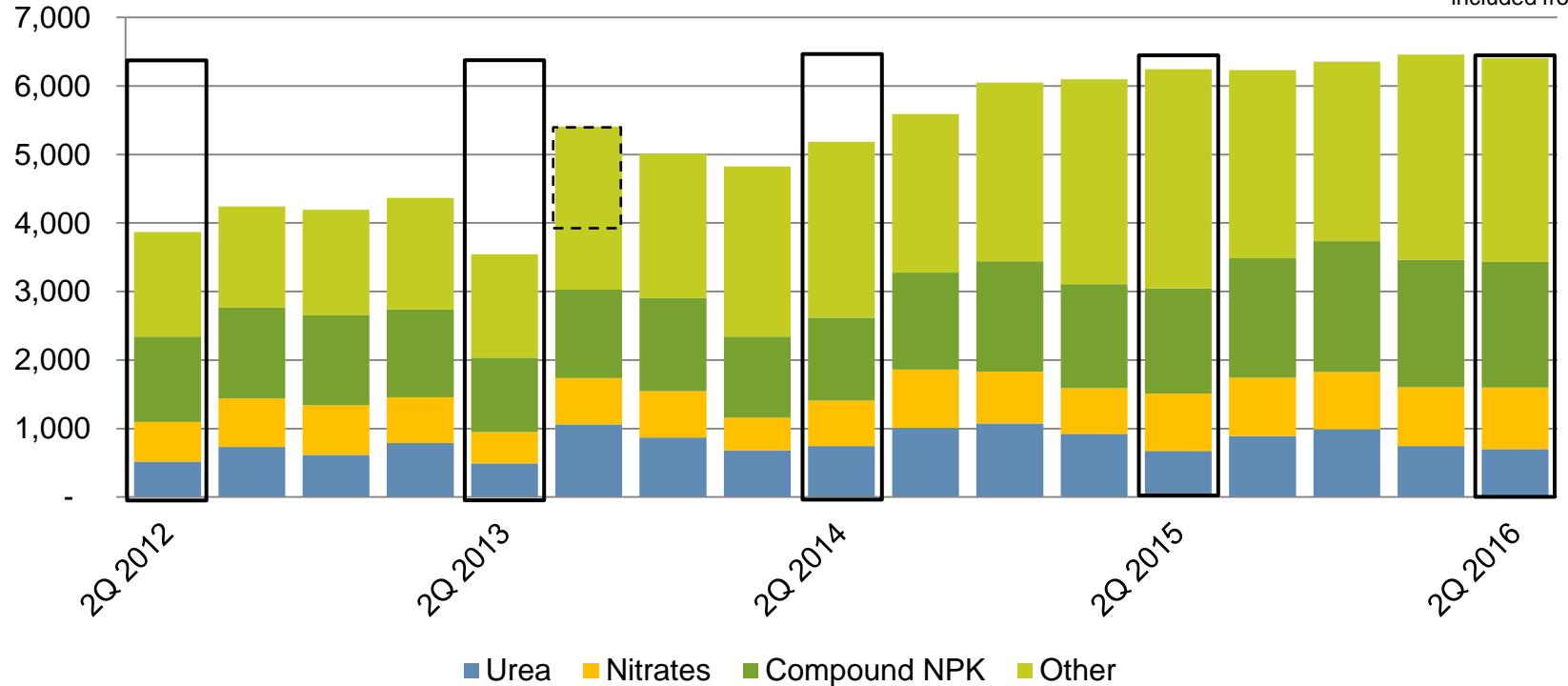
*Net interest-bearing debt / equity ratio (end of period)*



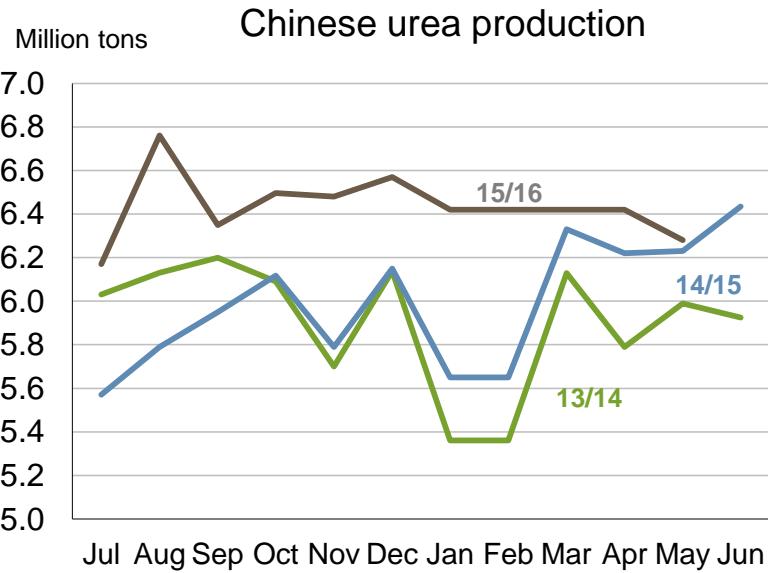
# Yara stocks

Kilotons  
Finished fertilizer

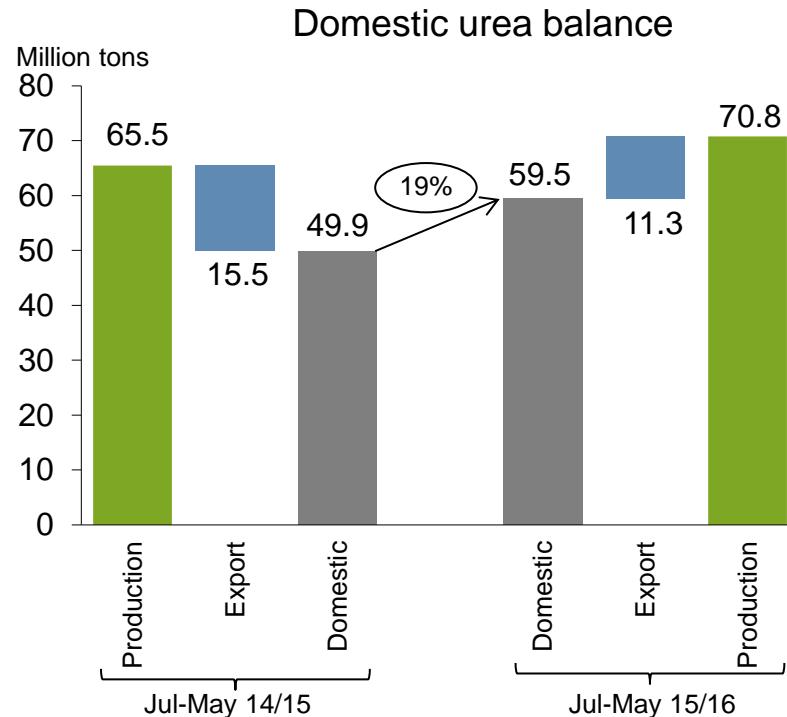
Bunge Fertilizer  
included from 3Q 2013



# Increased production and lower export have boosted domestic supply strongly so far this season

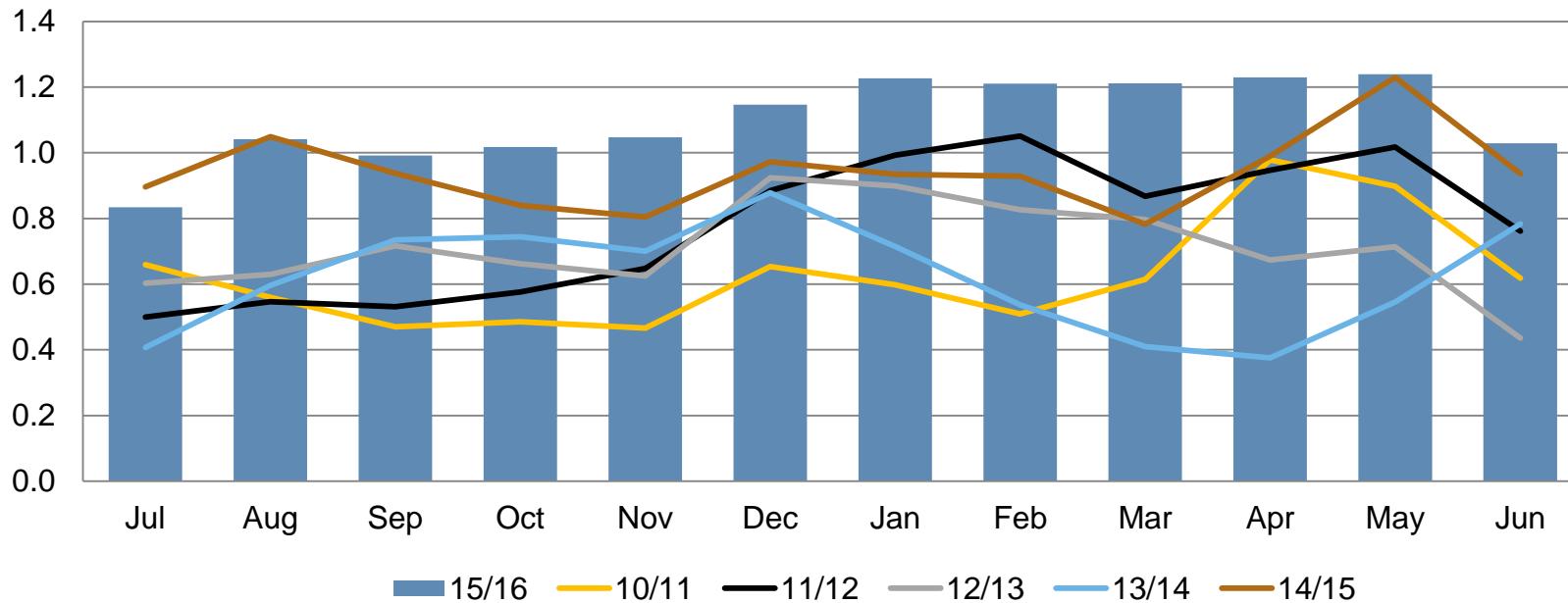


Source: CFMW



# European producers' nitrate stocks

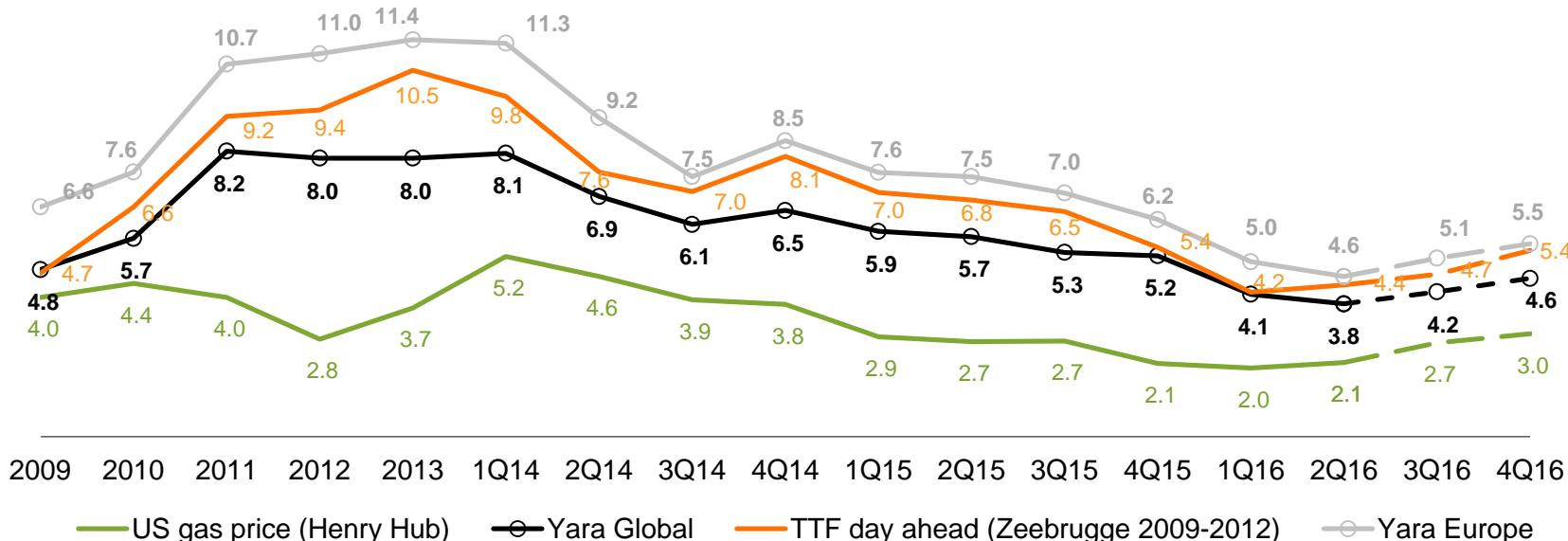
Index  
June 2007 = 1



Source: Fertilizers Europe, Yara estimate for June

# Energy cost

Yearly averages 2009 – 2013, quarterly averages for 2014-16 with forward prices\* for 3Q16 and 4Q16.

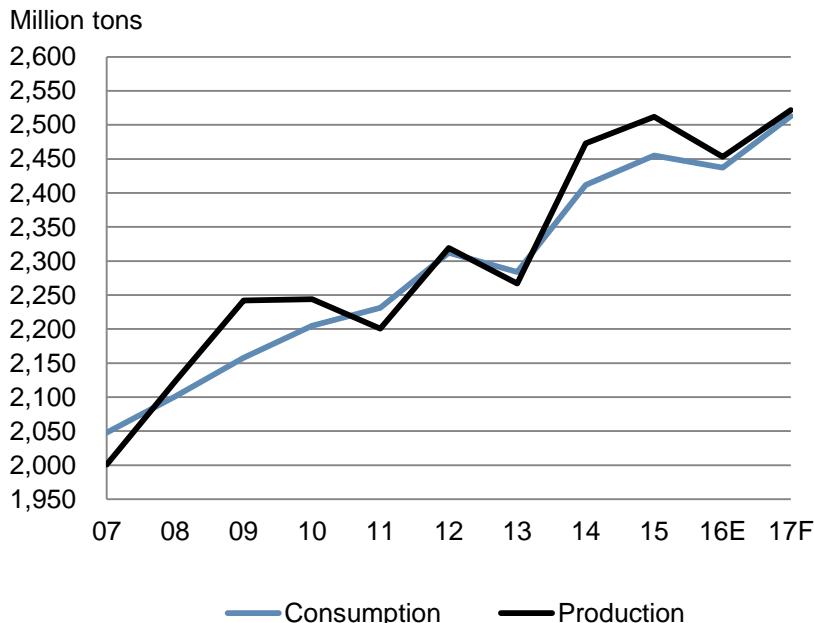


\*Dotted lines denote forward prices as of 12 July 2016

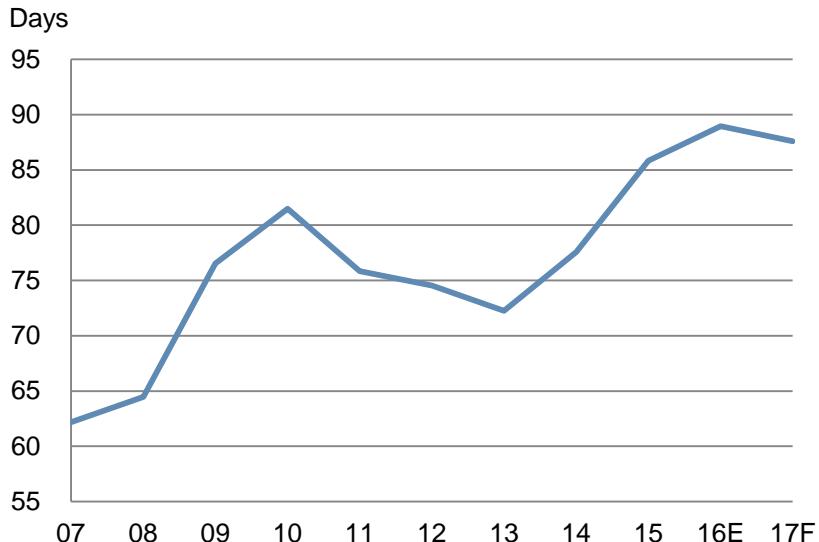
Source: Yara, World Bank, Argus/ICIS Heren

# Global grain balance

*Grain consumption and production*



*Days of consumption in stocks*



Source: USDA July 2016

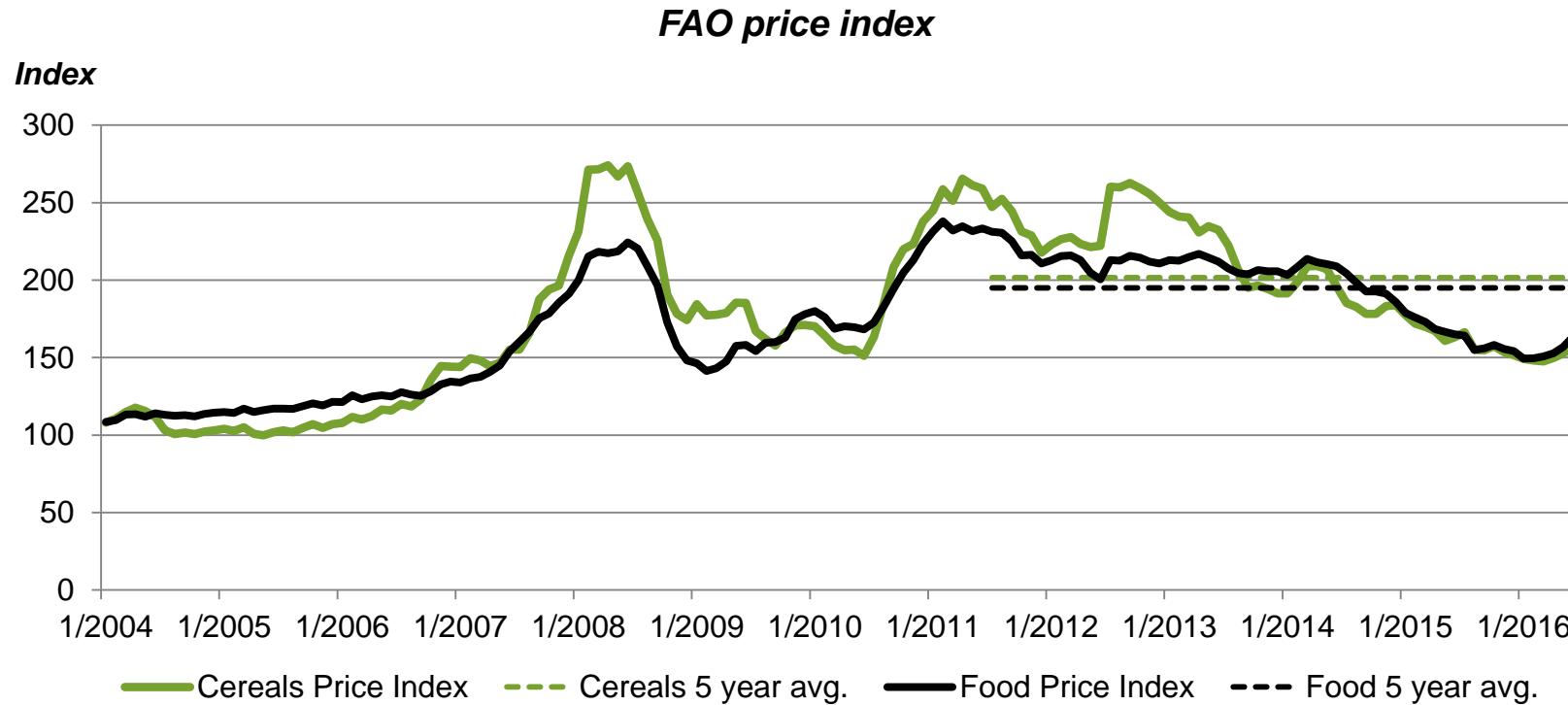
# Non-commercials' net long position in corn

Thousand contracts



Source: US Commodity Futures Trading Commission

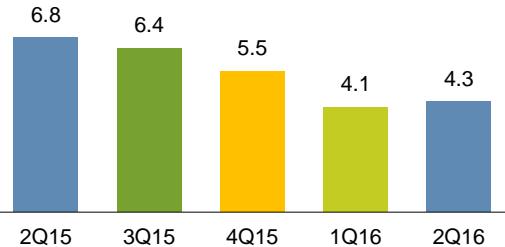
# Weaker farm economics in USD, affecting particularly P and K demand



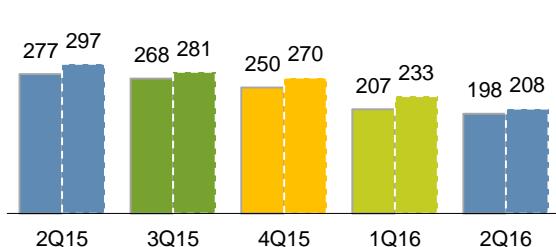
Source: FAO

# Key value drivers – quarterly averages

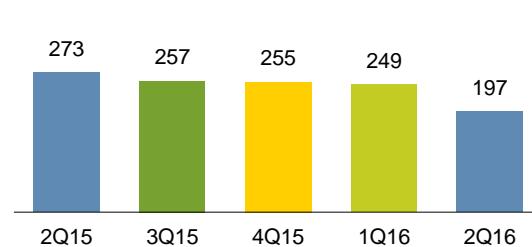
TTF day ahead (USD/MMBtu)



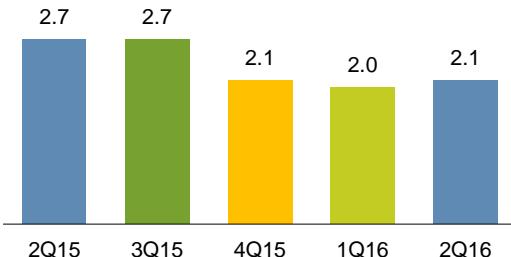
Urea prilled fob Black Sea (USD/t)/Urea granular fob Egypt (dotted line, USD/t)



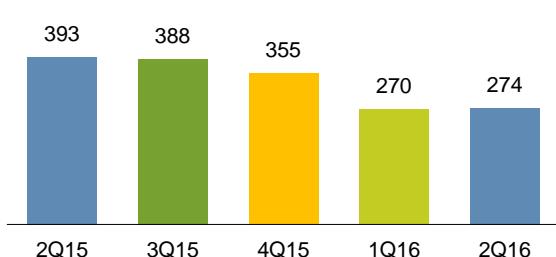
CAN cif Germany (USD/t)



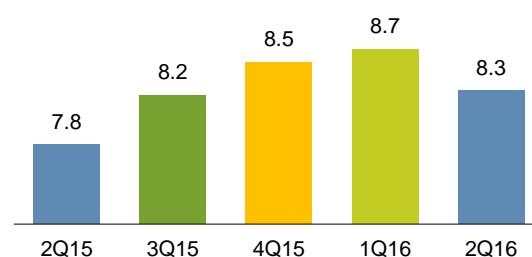
US gas price Henry Hub (USD/MMBtu)



Ammonia fob Black Sea (USD/t)

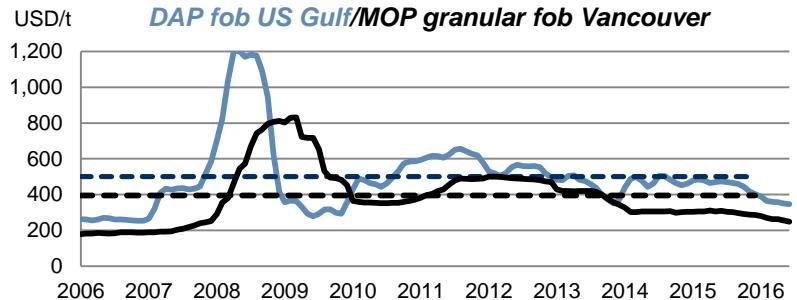
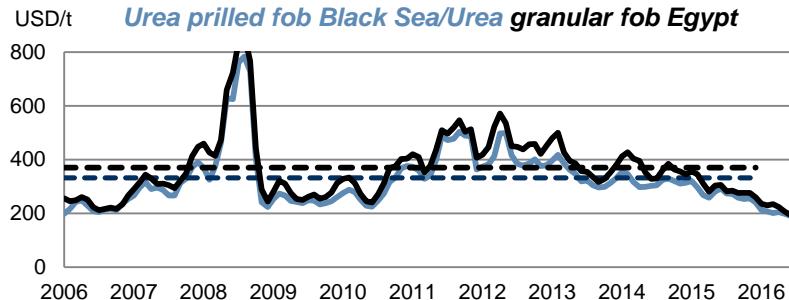
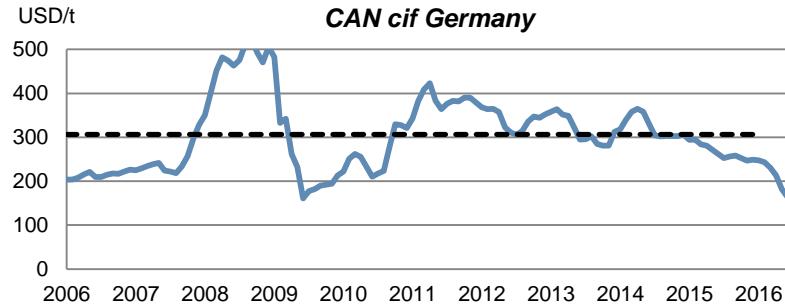
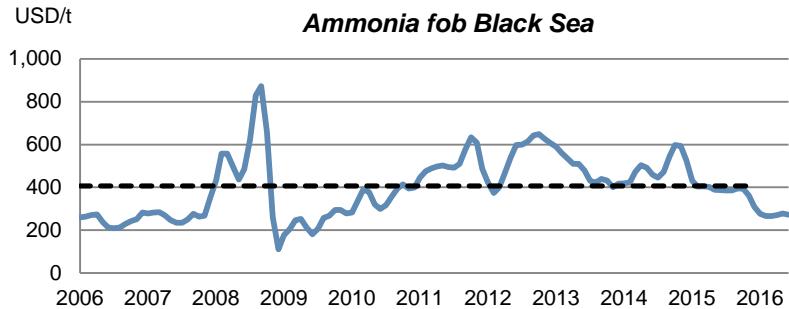


NOK/USD exchange rate



Source: Fertilizer Market Publications, CERA, World Bank, Norges Bank

# 10-year fertilizer prices – monthly averages



--- Average prices 2006 - 2015