

Knowledge grows

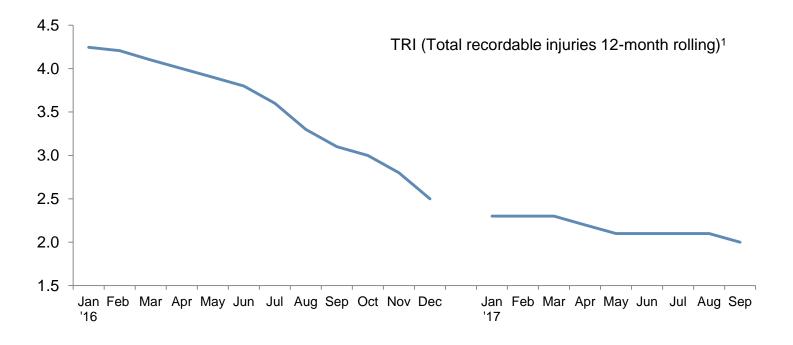
Yara International ASA 3Q17 results roadshow

Svein Tore Holsether, CEO
Thor Giæver, SVP Investor Relations





Safe operations is our first priority



1) TRI: Total recordable injuries, lost time (absence from work), restricted work and medical treatment cases per one million work hours.

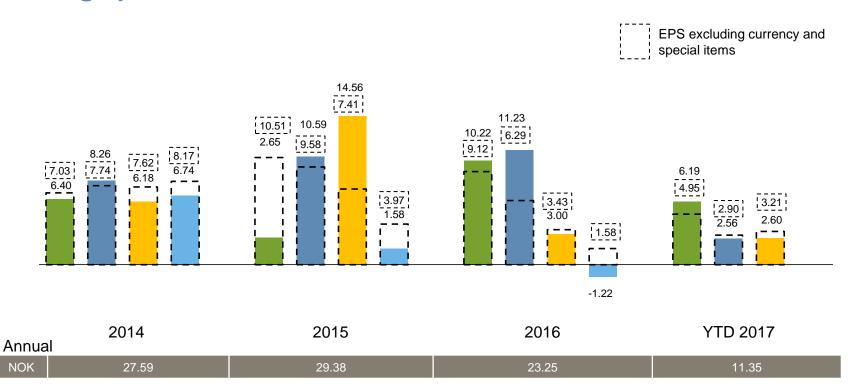


Summary third quarter

- Strong production performance
- Improvement program ahead of schedule
- Results reflect lower commodity fertilizer margins



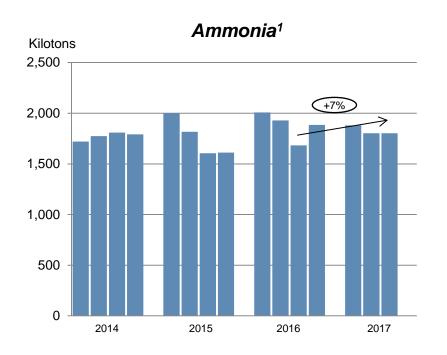
Earnings per share*

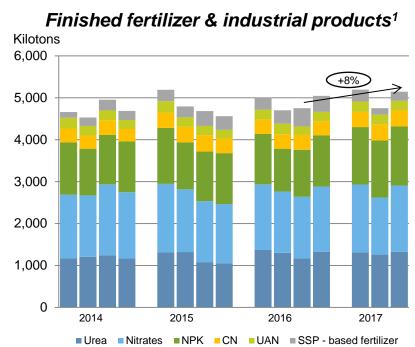


^{*}Average number of shares for 3Q 2017: 273.2 million (3Q 2016: 273.2 million).



Higher finished fertilizer and ammonia production





1) Including share of equity-accounted investees



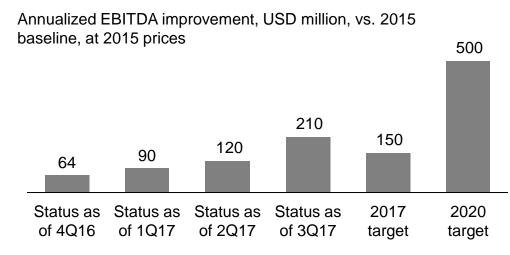
Yara Improvement Program ahead of schedule

Program progress



- Program still progressing according to plan, with benefits ahead of target
- Yara Productivity System continues to be rolled out. Production reliability strong compared to same period last year
- Procurement Excellence progressing into Wave 2 and delivering ahead of plan

Financial benefits



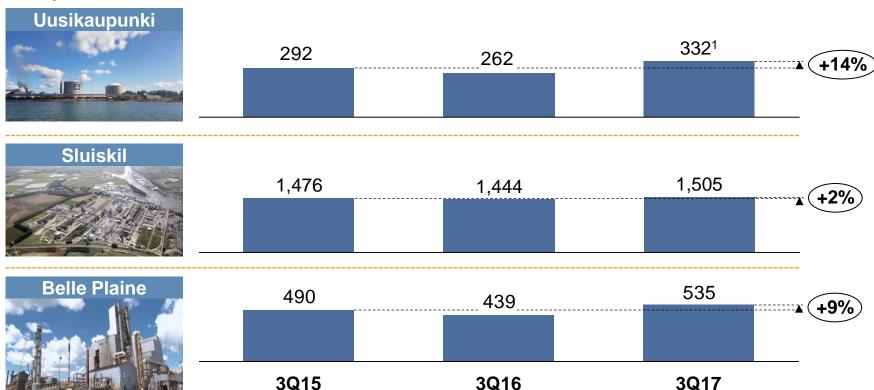
- A total of USD 97 million one-off cash improvement realized, primarily working capital release
- Accumulated one-off program costs: opex USD 47 million and capex USD 147 million



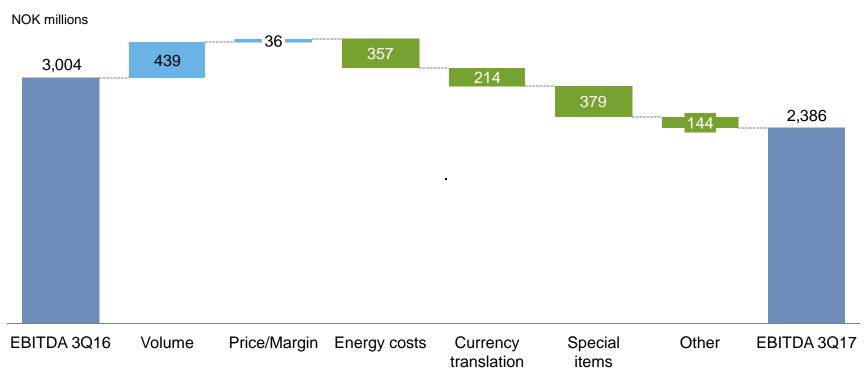
Yara Productivity System in practice

Base production (excluding effect of planned maintenance stops)

Total production at site, thousand tonnes

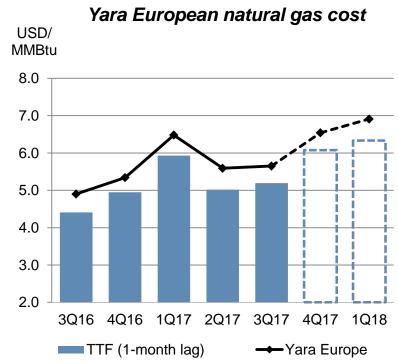


EBITDA: Higher energy cost and weaker US dollar more than offset the impact of higher deliveries

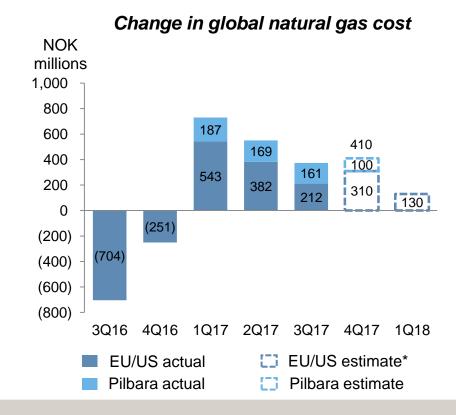




Higher natural gas cost expected for the next two quarters

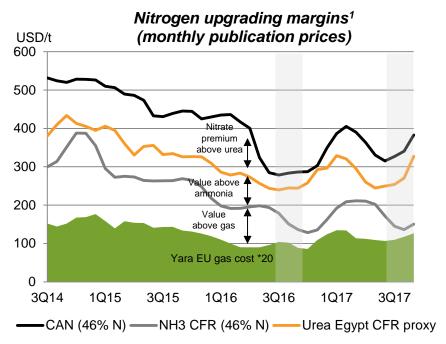


*Dotted lines denote forward prices as of 10 October 2017 Source: Yara, World Bank, Argus/ICIS Heren



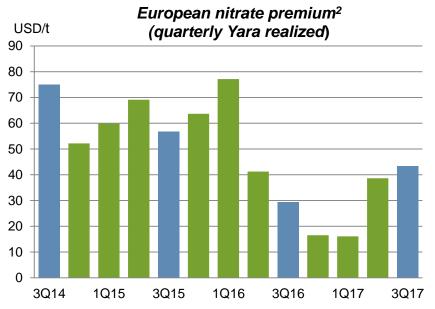


Higher European nitrate premiums



1) All prices in urea equivalents

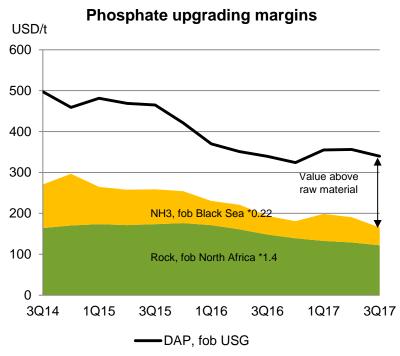
Source: Fertilizer Market Publications



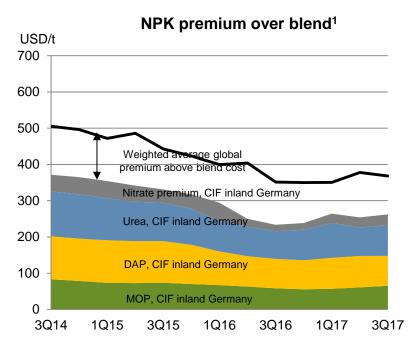
2) Yara European realized nitrate prices (excl. sulphur grades)compared with urea publication prices (Egypt CFR proxy) with1 month time lag. All numbers in USD per tonne of CAN equivalents.



Solid commodity phosphate margins and compound NPK premiums



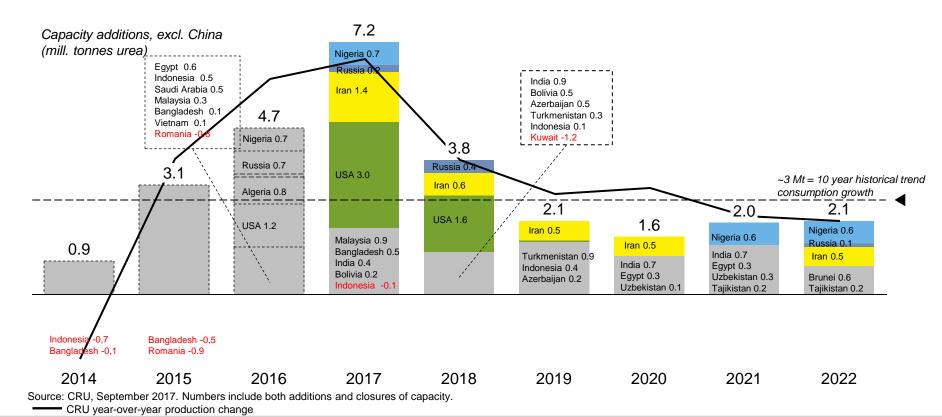




1) Export NPK plants, average grade 19-10-13, net of transport and handling cost.



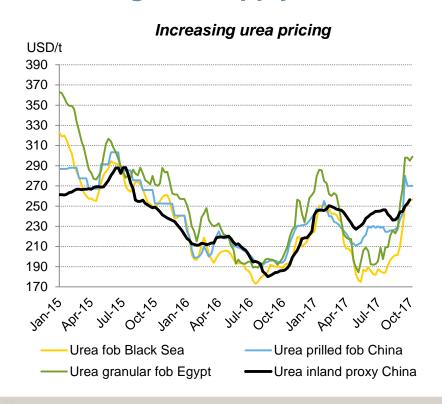
Strong urea oversupply outside China.....

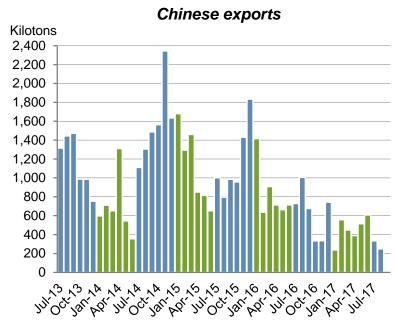




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....but higher domestic price and lower exports from China are offsetting oversupply elsewhere





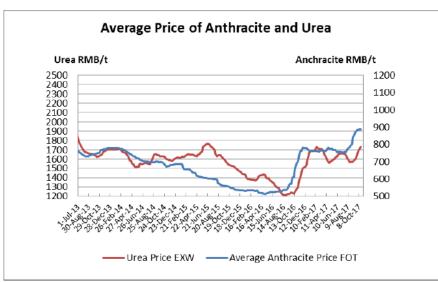
Source: BOABC, CFMW

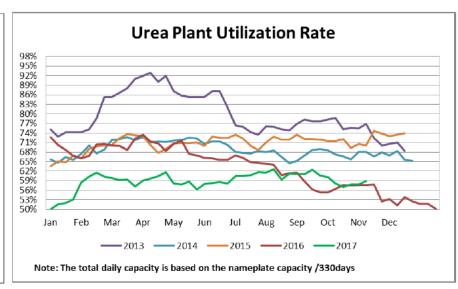


China domestic pricing and utilization

China anthracite and urea prices (RMB/mt)

Urea plant utilization rate (%)

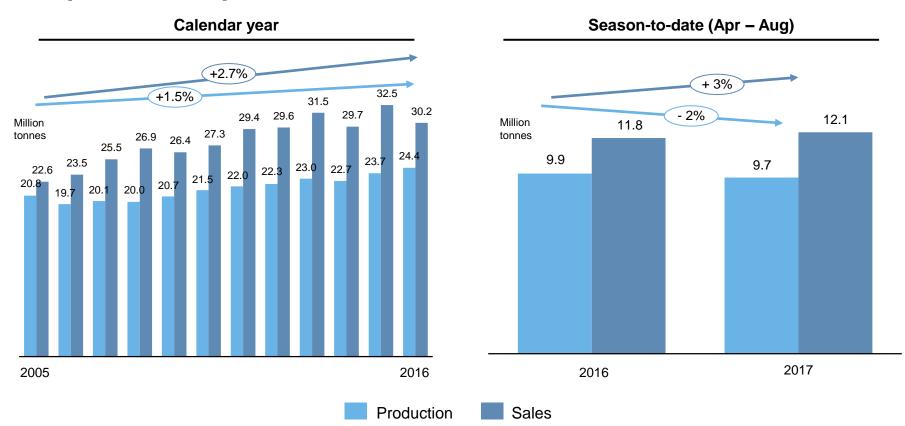




Source: CFMW

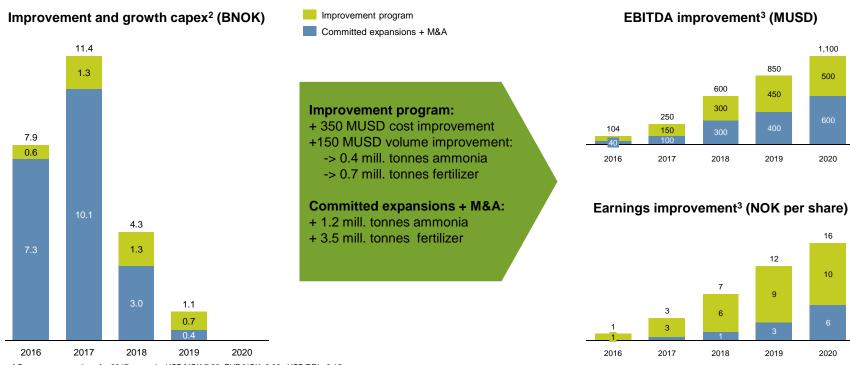


Import catch-up need in India





Major improvement and growth investments in 2017; main earnings improvement from 2018 onwards¹



 $^{^{\}rm 1}$ Currency assumptions for 2017 onwards: USD/NOK 7.90, EUR/NOK: 9.32 , USD/BRL: 3.15

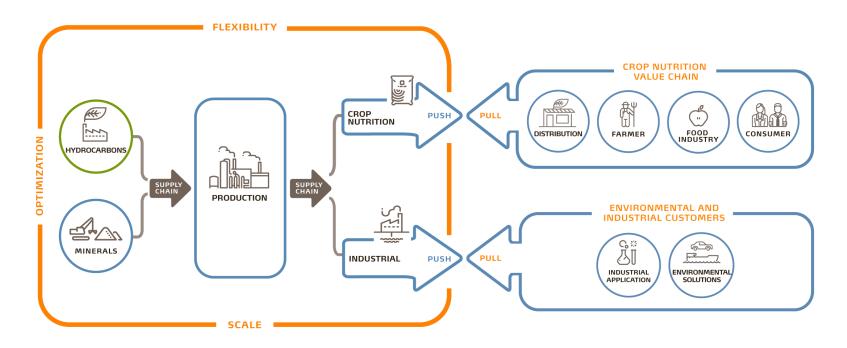
³ Measured at 2015 conditions. Main average market prices: Ammonia fob Yuzhny 390 USD/t, Urea fob Yuzhny 275 USD/t, DAP fob Morocco 495 USD/t



².Excluding maintenance capex on existing assets – see page 21. Yara's share of capex. Fully consolidated entities presented at 100% basis

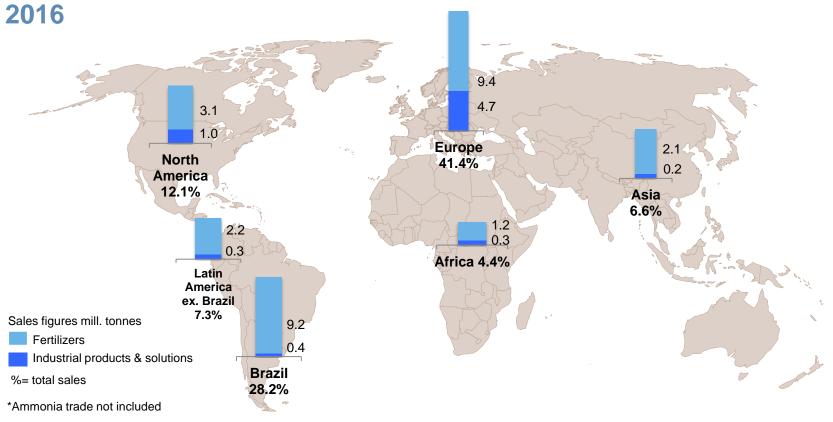


Integrated business model creates value through scale, flexibility and value chain presence





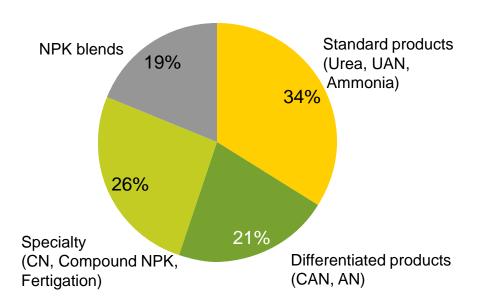
We sold 34.1 million tonnes of products and solutions globally in





Differentiated product portfolio represents a key source of competitive edge

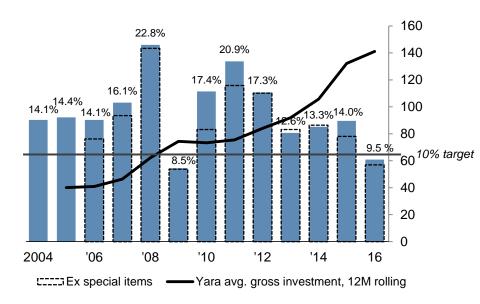
Fertilizer product portfolio (2016/17 season volume)



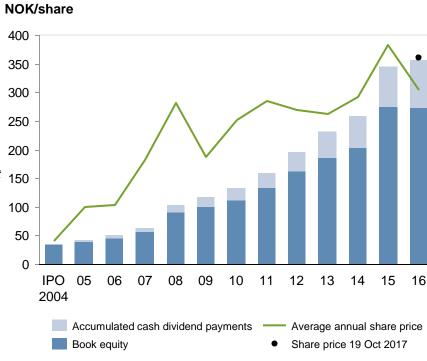


Strong growth and profitability through the cycle

Average cash return on gross investment (CROGI) well above the Yara CROGI target of 10%



Average annual shareholder return of 23%1



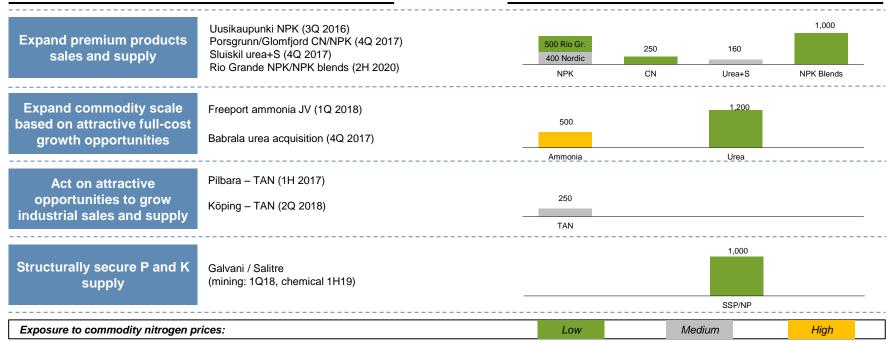
1) Share price appreciation (end 2016) plus dividend payments



Yara has expected commodity nitrogen oversupply, and has focused its growth pipeline on premium & industrial products

Growth focused on premium & industrial

Pipeline tonnes by product (kt)¹

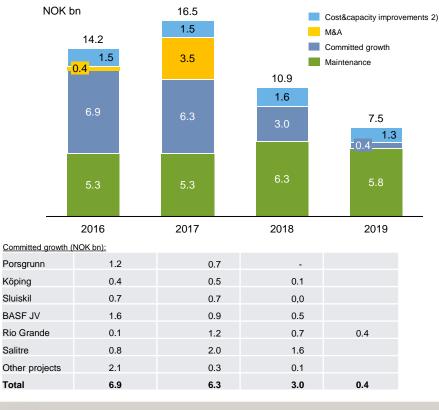


¹ Including Yara's share of volume in non-consolidated investees. Fully consolidated entities presented at 100% basis

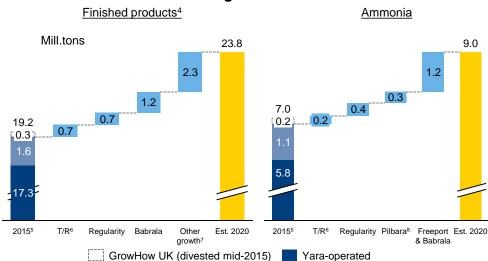


Growth and capex pipeline

Capex plan¹



Production growth 2015 - 2020³



- 1) Yara's share of capex. Fully consolidated entities presented at 100% basis.
- 2) Includes Yara Improvement program Capex and other improvements

Yara share of Qafco & Lifeco

- 3) Rio Grande expansion also adds 1 million tonnes NPK blends by 2020
- 4) Finished fertilizer and industrial products, excl. bulk blends
- 5) Including Yara share of production in non-consolidated investees
- 6) Adjustment to normalized / 2016 turnaround level
- Committed projects only. TAN Pilbara: 160 kt, Porsgrunn: 235kt, Glomfjord: 105kt, Uusikapunki: 250kt, Köping: 90kt, Sluiskil: net 160kt, Galvani (Salitre ~ 0.8 mill.tonnes, reaching 1.1 mill.tonnes in 2022), Rio Grande: 500kt
- 8) Including 100% ownership in Pilbara NH_3 plant



Improvement and growth investments; earnings and sensitivities¹

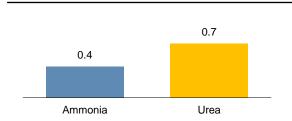
EBITDA improvement² (MUSD)



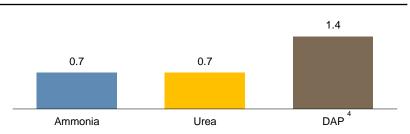
Earnings improvement² (NOK per share)



Improvement program: Impact³ of +100 USD/t price change (NOK/share)



Growth: Impact³ of +100 USD/t price change (NOK/share)



¹ Currencies for all amounts from 2017: USD/NOK 7.90, EUR/NOK: 9.32, USD/BRL: 3.15



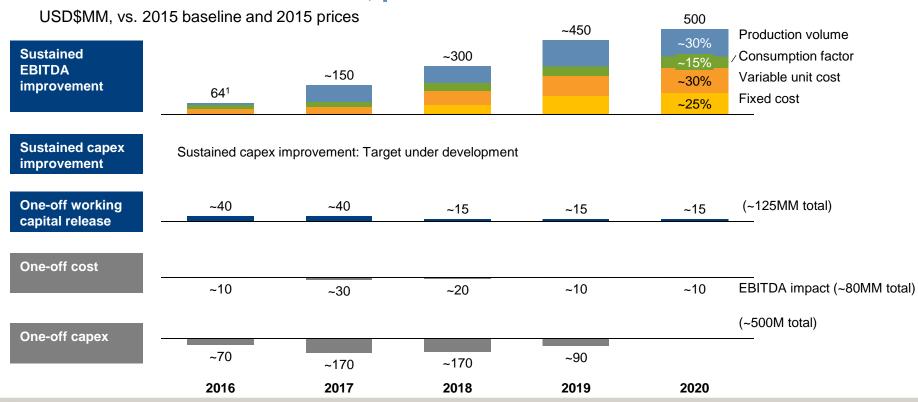
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² Measured at 2015 conditions. Main average market prices: Ammonia fob Yuzhny 390 USD/t, Urea fob Yuzhny 275 USD/t, DAP fob Morocco 495 USD/t.

³ Improvement: 2020 numbers. Growth: At full capacity (2019 for urea and ammonia, 2020 for DAP).

⁴ Phosphate-driven price change, equivalent to 138 USD/t phosphate rock (72 bpl)

Yara Improvement Program targets sustained improvement of minimum \$500MM EBITDA, plus cash benefits





Cash effects

Yara Productivity System

Improve safety, customer responsiveness, reliability, cost, productivity and quality on our sites as well as the ability to assess and integrate acquired assets

Support function efficiency and quality

Standardize processes in supply chain and finance to improve customer experience and efficiency

Procurement Excellence Realize sustainable, incremental savings based on advanced category management and collaborative procurement

IT Optimization

Improve project execution and cost position of basic IT services while increasing customer and business orientation

Better Cheaper Faster

Improve quality, cost and speed of construction through standard specifications, by challenging requirements and focus on execution strategy

Working Capital

Improve working capital management in selected countries

Added value

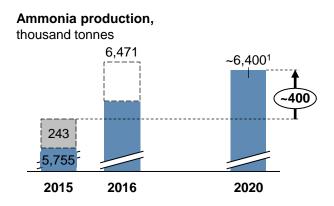
Sales & Marketing enhancement

Improve our commercial activities in Crop Nutrition and Industrial segments through being more focused, efficient and effective in developing our sales & marketing channels

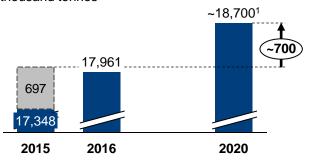


Volume and energy consumption improvement targets

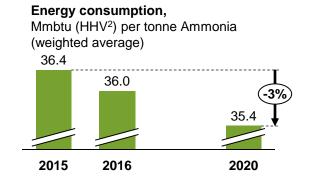


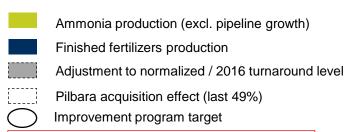












Note: Volume and energy targets are not final; they are subject to change as additional plant assessment deep-dives are completed



Yara has invested for the long term in Brazil; Bunge acquisition brought critical mass in distribution

Volume 9.3 (MM tons) 8.2 7.8 3.2 3.3 2.8 2.7 2.4 2.2 2.2 2.0 1.7 1.8 1.5 1.3 0.8 0.5 00 06 (10) (13) 99 01 02 03 04 05 07 80 09 11 12 14) 15 16 Fertibras Fosfertil **ADUBOS TREVO** Acquisition Acquisition Acquisition Divestment Galvani Acquisition 60%



Yara Brazil today: unrivalled market presence and farmer-centric strategy

Unrivalled presence: 28 sites in 11 states

Yara (offices. production, blending and distribution of fertilizers, port operation) Galvani (fertilizer production, mining and port operation)

Farmer-centric strategy drives growth

- > 20,000 growers using Yara solutions
- > 200 Yara agronomists and 600 sales representatives
- > 55% of Yara deliveries are direct to farmer
- > 55,000 interactions with growers p.a.



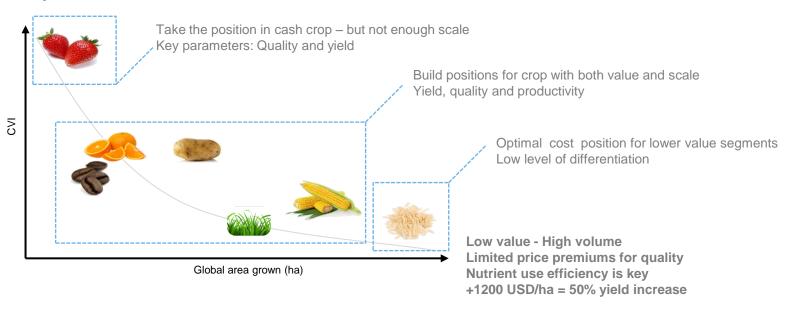
Crop Value Index – a key guide to our approach

What is CVI:

Crop revenue

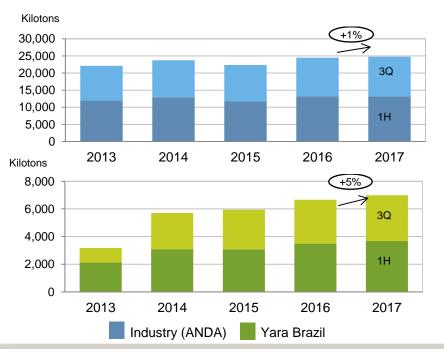
Fertilizer costs

High value, Low volume
Double price premium for high quality
2% yield increase= +1200 USD/ha

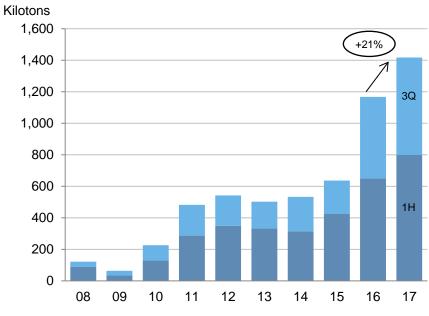


Brazil: focus on premium products and solutions drives growth



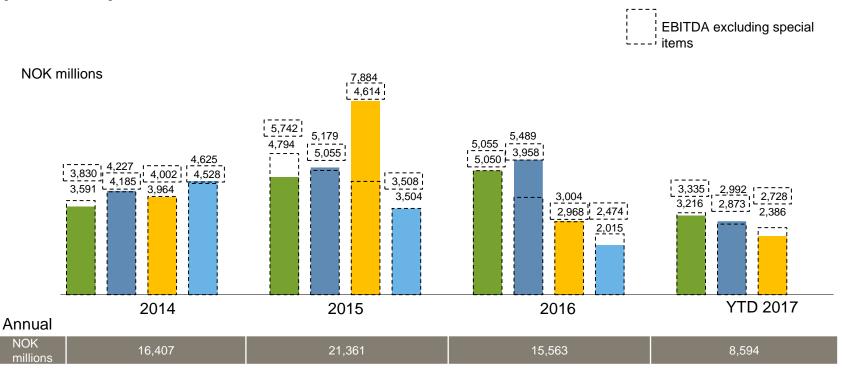


Brazil season-to-date premium product deliveries



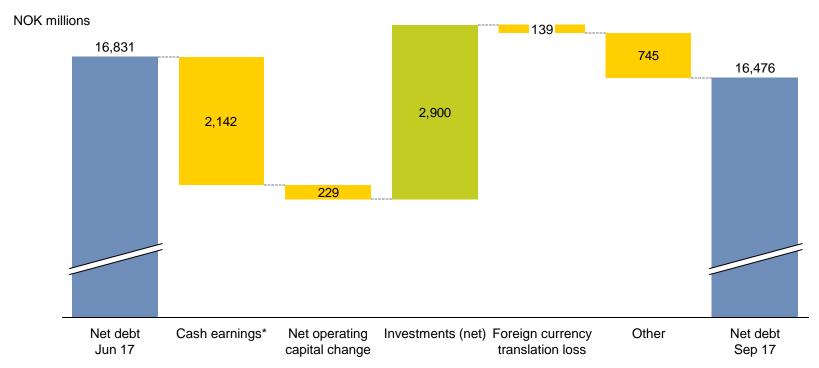


Earnings before interest, tax, depreciation and amortization (EBITDA)





Lower net interest-bearing debt as cash earnings and currency effects more than offset investments

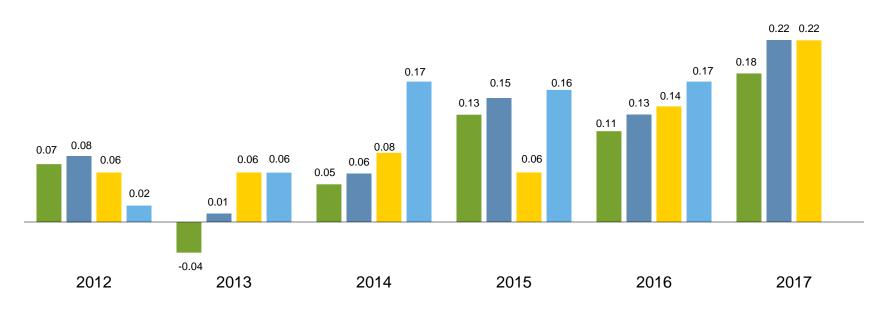


^{*} Operating income plus depreciation and amortization, minus tax paid, net gain/(loss) on disposals, net interest expense and bank charges



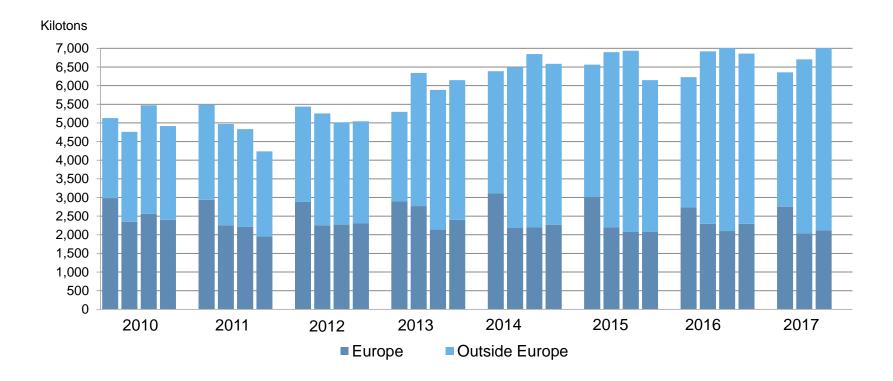
Debt/equity ratio

Net interest-bearing debt / equity ratio (end of period)





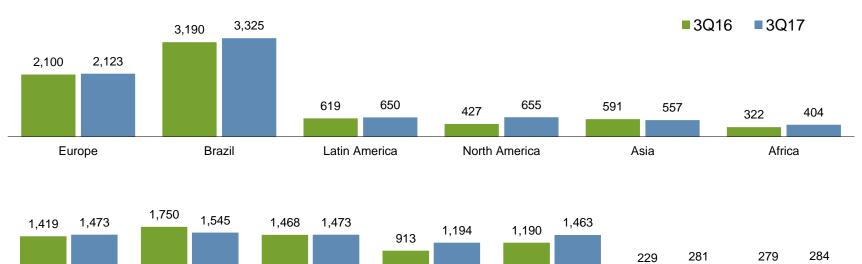
Fertilizer deliveries





Yara 3Q fertilizer deliveries by market and product

Kilotons



Urea

Other products

UAN

Nitrate

Blend NPK

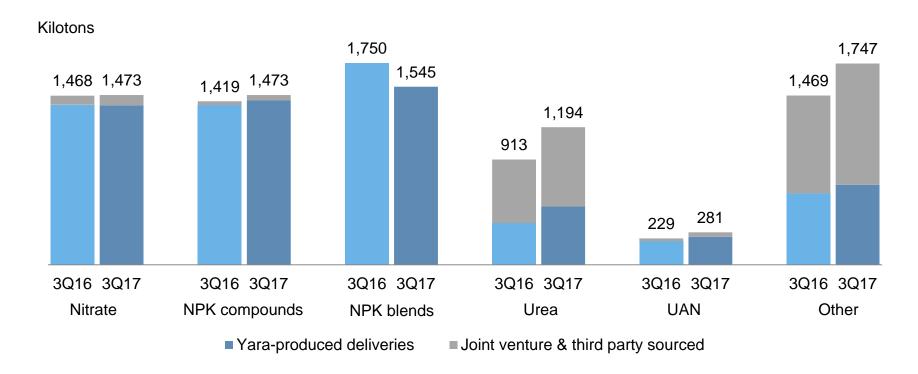


Compound NPK1

CN

¹⁾ Yara-produced compound NPK and third party sourced (Total NPK minus blend NPK)

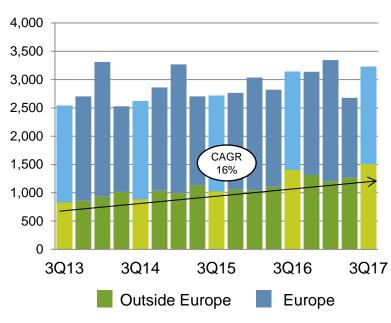
Fertilizer deliveries by product and source





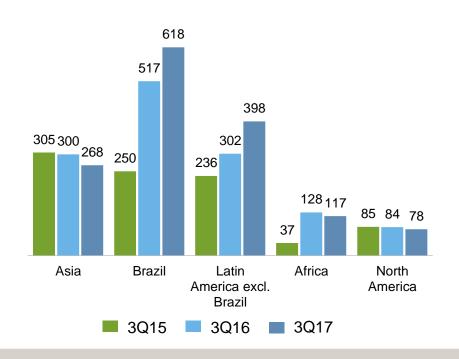
Strong premium product deliveries

Value-added fertilizer deliveries¹



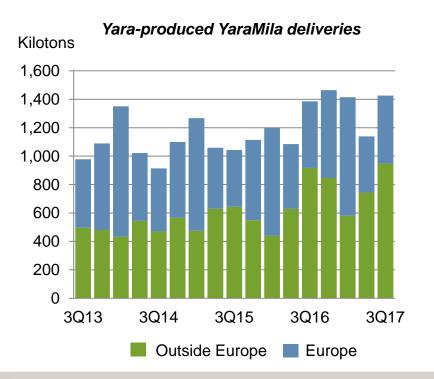
1) YaraBela, YaraMila and YaraLiva deliveries

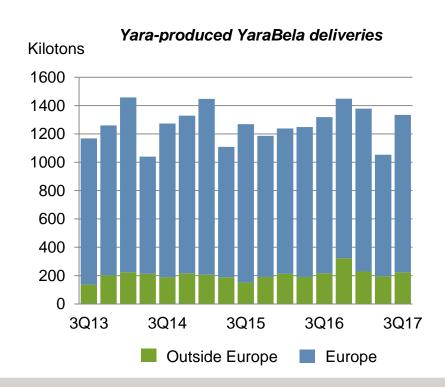
Value-added fertilizer deliveries¹





YaraMila (compound NPK) and YaraBela (nitrate) deliveries







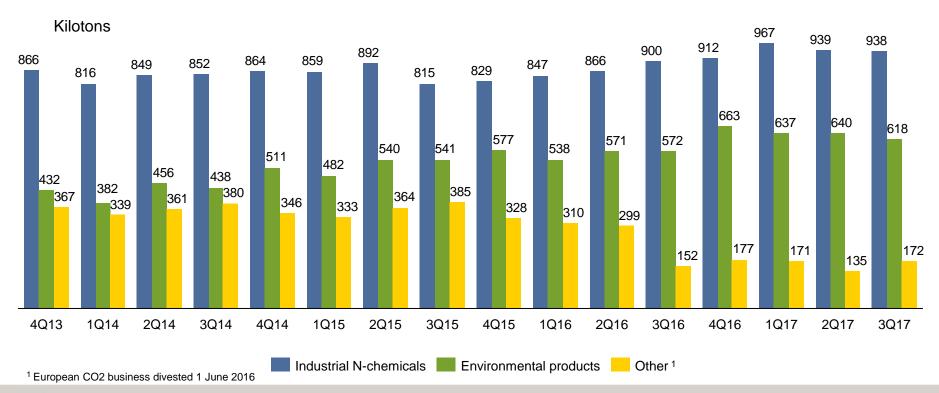
AdBlue deliveries

Kilotons





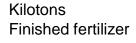
Industrial volume development

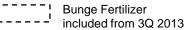


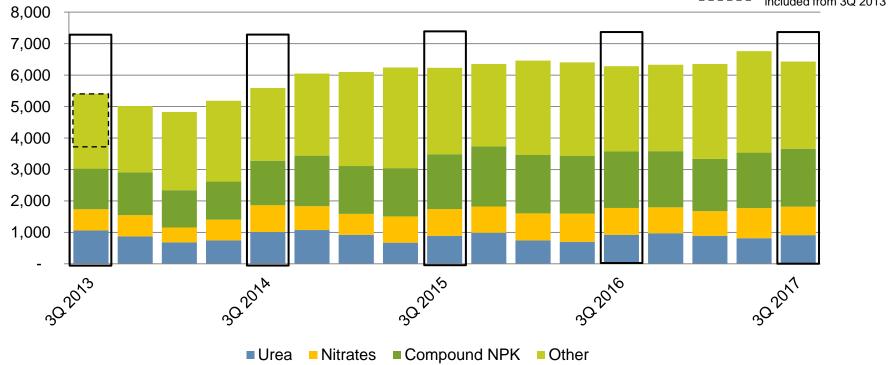


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Yara stocks

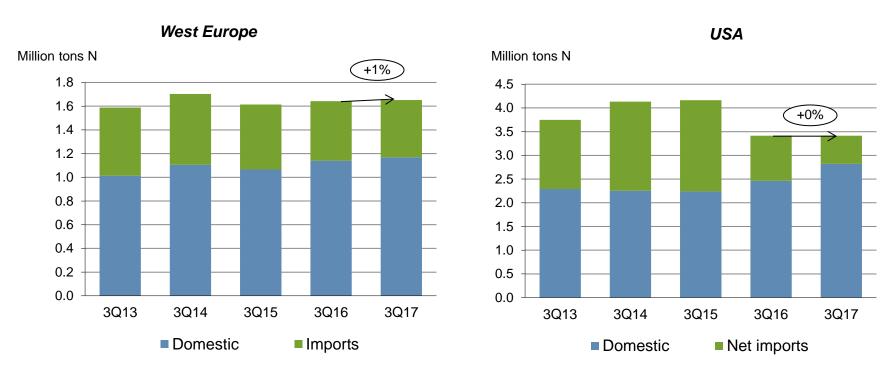








Normal start to the European fertilizer season, slow in USA like last season

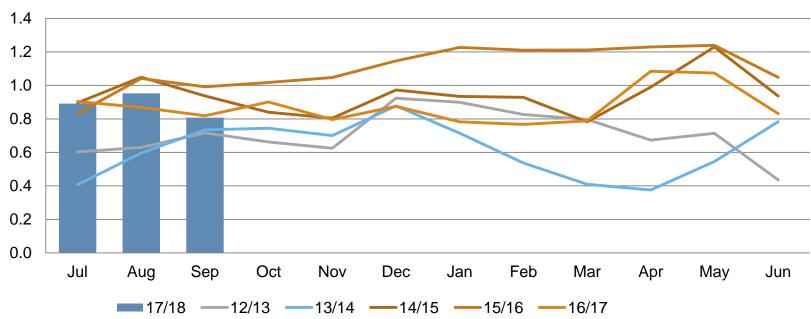


Source: Yara estimate, TFI, US Customs.



European producers' nitrate stocks

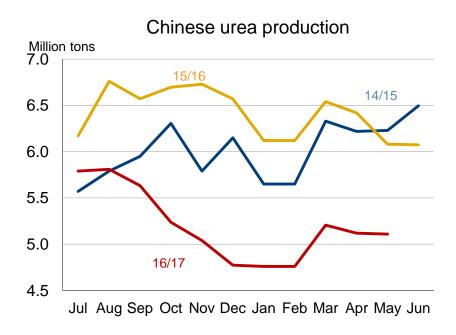


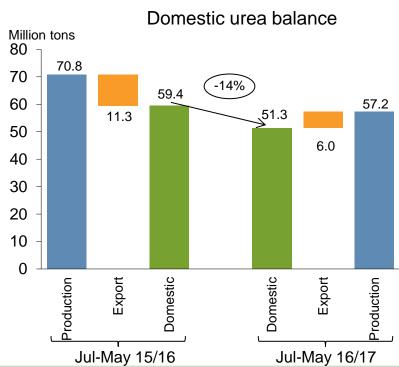


Source: Fertilizers Europe, Yara estimate for September



Chinese urea production suffering from increased production costs, domestic demand lower this season

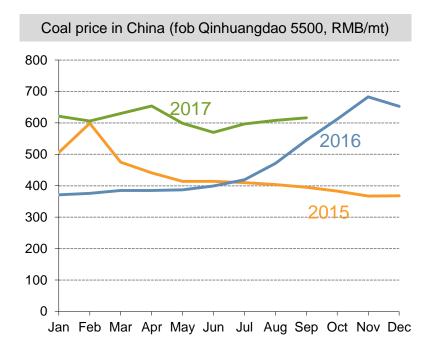




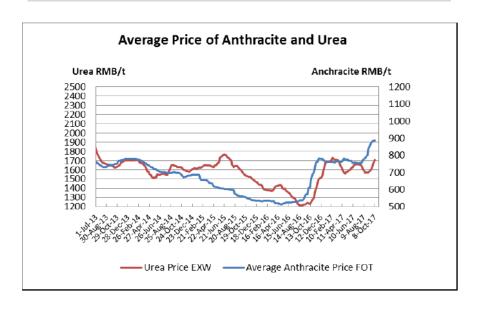
Source: CFMW



Increased coal prices drove nitrogen prices higher



China anthracite and urea prices (RMB/mt)

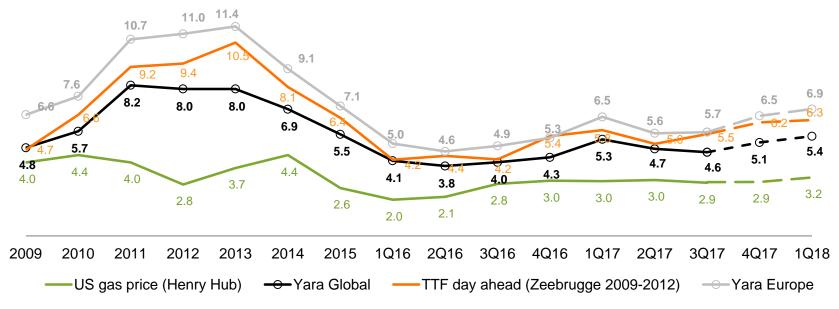


Source: IHS, CFMW



Energy cost

Yearly averages 2009 – 2015, quarterly averages for 2016-18 with forward prices* for 4Q17 and 1Q18.

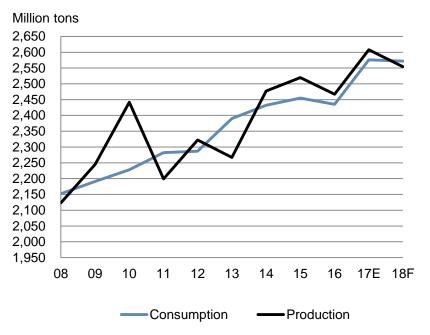


^{*}Dotted lines denote forward prices as of 10 October 2017 Source: Yara, World Bank, Argus/ICIS Heren

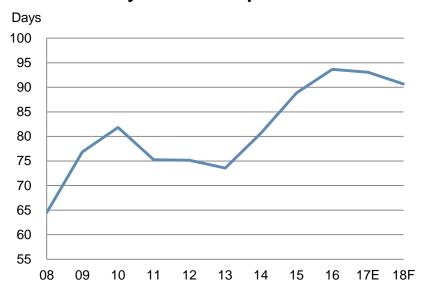


Reduced inventories expected for the 2017/18 season

Grain consumption and production



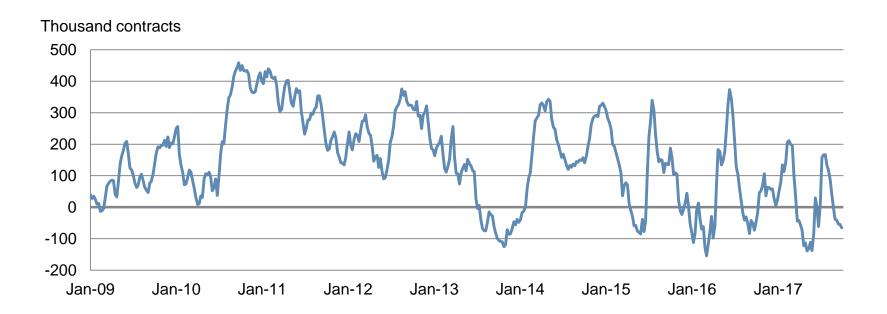
Days of consumption in stocks



Source: USDA October 2017



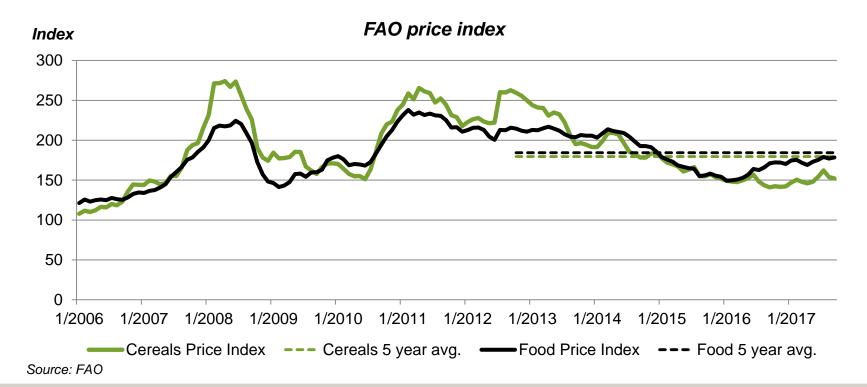
Non-commercials' net long position in corn



Source: US Commodity Futures Trading Commission



Relatively weak grain economics





Key value drivers – quarterly averages

