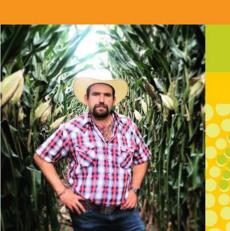


Knowledge grows

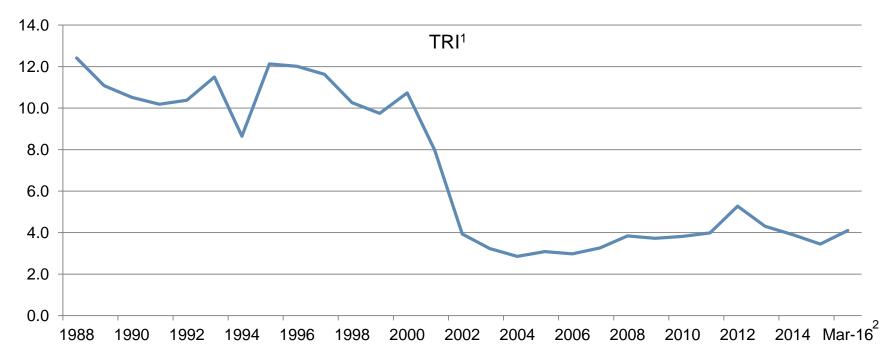
Yara International ASA Annual General Meeting

10 May 2016





Safe operations is our first priority



- 1) TRI: Total recordable injuries, lost time (absence from work), restricted work and medical treatment cases per one million work hours
- 2) OFD and Galvani included in statistics from January 2016



Yara's products, solutions and knowledge create value for customers, shareholders and society



"Yara's fertilizer increases my yield by 20-30% and improves the quality of my products, my customers have created a separate quality category for my product"



"The N-sensor together with the N-tester ensures that the fertilizer is applied exactly where it is needed"



"We need to make sure that our product is the best they can get, and to be certain of this, we need a supplier like Yara that we can trust throughout the entire value chain"



Knowledge grows: Lime success in Mexico



Picture: Santa Margarita farm, municipality of Martinez de la Torre, Mexico.

2005:

Fertilizer: ammonium sulfate Yield: 24 tonnes per hectare



Agronomist and citrus specialist Alejandro Huesca Santos

2011:

Part-implementation of Yara recommendations Yield: 37 tonnes per hectare 65% of crop at export quality



Today:

Adopted full Yara Crop Solution for citrus

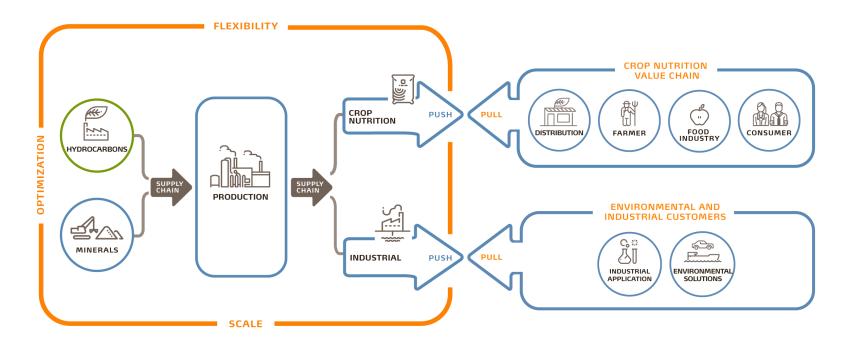
Fertilizer:

- YaraLiva calcium nitrate
- YaraMila NPK

Yield: 45 tonnes per hectare 98% of crop at export quality



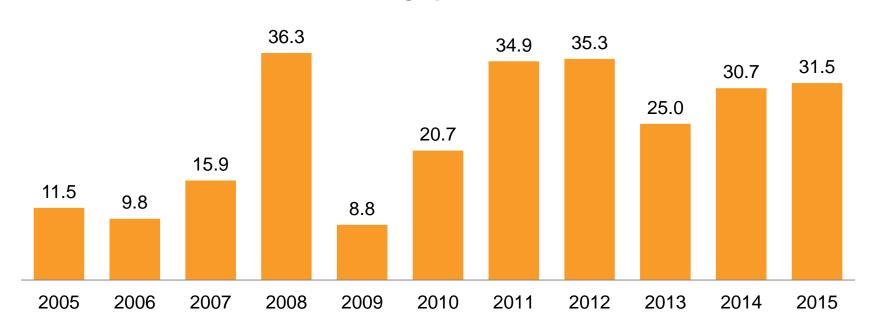
Integrated business model creates value through scale, flexibility and value chain presence





Strong earnings despite supply-driven market

Earnings per share¹

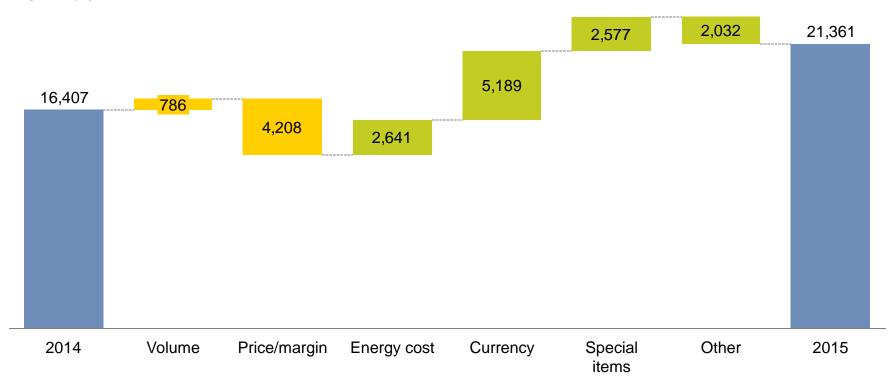


¹ Excluding special items and currency



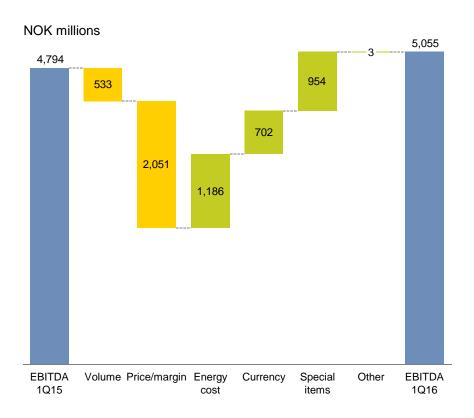
EBITDA development 2015

NOK millions





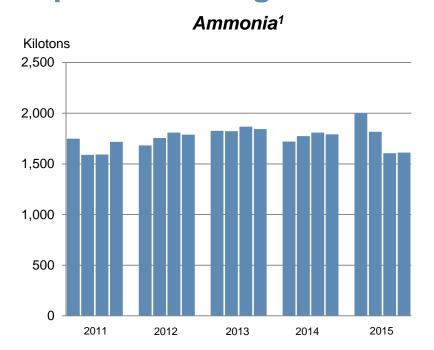
Highlights 1Q 2016

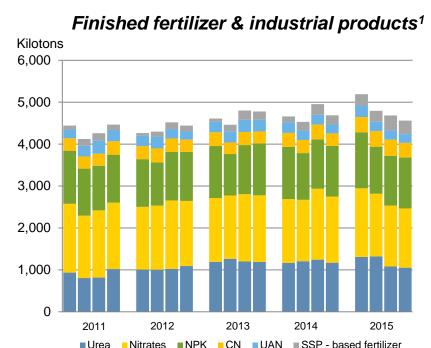


- Strong results in a challenging market
- Global fertilizer deliveries 5% lower,
 Brazil deliveries 15% higher
- Negative price effects offset by lower energy prices and currency effects
- Improved production reliability
- Strong Industrial result



Production impacted by maintenance stops and unplanned outages

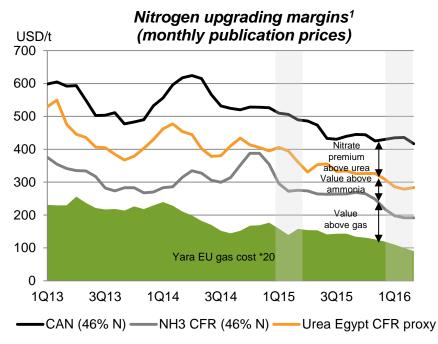




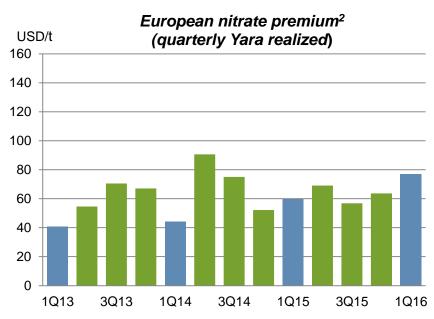
^{*} Including share of equity-accounted investees



Lower commodity nitrogen prices, but stable nitrate and lower European gas cost



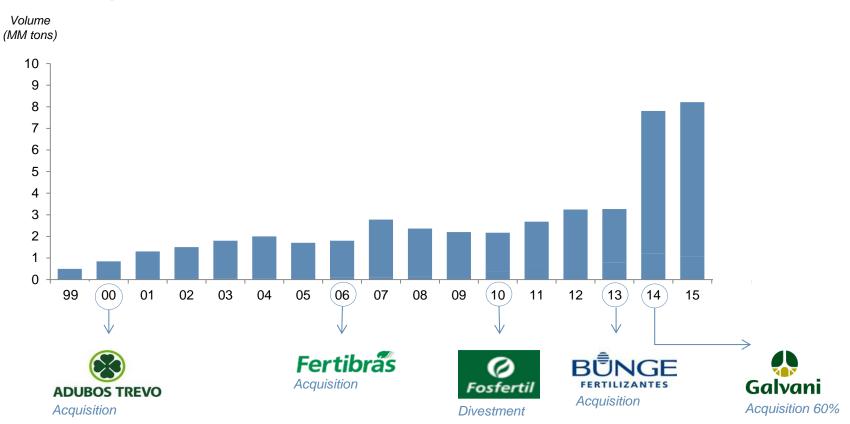
1) All prices in urea equivalents



2) Yara European realized nitrate prices compared with urea publication prices with one month time lag. All numbers in USD per ton of CAN equivalents.



Further growth in Brazil





Strong base, with further improvement potential



Strong base:

- Integrated business model
- Strong unified brand
- Dedicated and motivated employees
- Unrivalled knowledge base
- Strong commercial acumen
- Complete product portfolio
- Global production and sales footprint

Improvement opportunities:

- Safety
- Production regularity
- Employee alignment
- Operational cost
- Organizational set-up and productivity
- Positioning



Organizational adjustments shift emphasis towards operations









Petter Østbø

- Manufacturing sites
- Mining



Supply Chain
Tove Andersen

- Procurement and sourcing
- Ammonia trade
- European logistics

IT



Crop Nutrition

Terje Knutsen

 Fertilizer sales and marketing



Industrial

Yves Bonte

 Industrial products sales and marketing



Operations
Alvin Rosvoll

Large strategic
 JVs



Lair Hanzen

Brazil operations



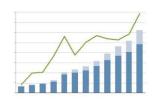
CEO priorities going forward

Operations



- Continue building culture where all accidents are preventable
- Establish corporate improvement program and targets
- Improve and standardize core processes

Profitable growth



- Sharpen focus on growth in core business areas and geographies
- Pursue transformational profitable growth opportunities
- Build organizational growth capability and capacity

Positioning



Knowledge grows

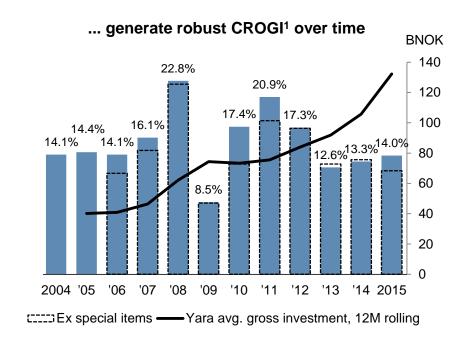
- Promote mineral fertilizer role in solving global food challenges
- Improve positioning towards key stakeholders
- Take leading roles in key global forums



Yara generates robust earnings

Yara's assets and product mix ...

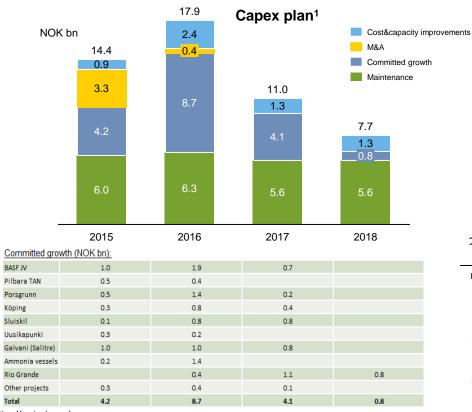
- Production
 - Global ammonia production footprint
 - Global scale and flexibility to optimize raw material and product flows
 - Phosphate rock mining for NPK and SSP
- Crop Nutrition
 - Stable and gradual growth in value-add premiums
 - Increased presence in Latin America
- Industrial
 - 20% of Yara's own-produced volumes with lower volatility in earnings

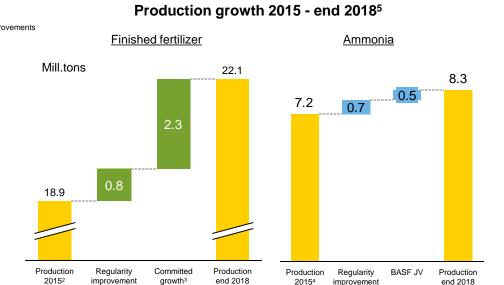


1) Cash return on gross investments

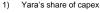


Strong growth pipeline





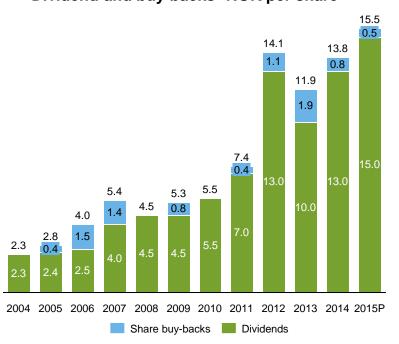
- Finished fertilizer and industrial products, excl. bulk blends. Including Yara share of production in JVs. 2015 numbers excl. Growhow UK (~300 kt)
- 3) Committed projects only. TAN Pilbara: 160 kt, Porsgrunn: 250kt, Glomfjord: 185kt, Uusikapunki: 250kt, Köping: 90kt, Sluiskil: net 160kt, Galvani (Salitre 60% of ~ 2 mill.tons)
- 4) Excl. Growhow UK (~200 kt). Including 100% ownership in Pilbara NH₃ plant
- 5) Rio Grande expansion ads 0.5 million tons SSP and 1 million ton blends by 2020





Proposed dividend NOK 15 per share

Dividend and buy-backs¹ NOK per share



Share of net income

